

[14 February 2024] Agenda Pack / Strategy and Planning Committee

MEETING

14 February 2024 10:45 GMT

PUBLISHED

12 February 2024

Agenda

Location
Hybrid / G3, BTP Force Headquarters, 25 Camden Road,
London, NW1

Date
14 Feb 2024

Time
10:45 GMT

| | Item | Owner | Time | Page |
|------|---|--------------------------------------|-------|---------|
| 1 | Apologies | Chair | 10:45 | - |
| 2 | Declarations | All | | - |
| 3 | Minutes | Chair | | 4 |
| 4 | Actions | Chair | | 12 |
| 5 | Strategic Risk Planning | Chief Financial Officer | | 14 - |
| 6 | Legitimacy Map | Chief Financial Officer | 11:00 | 21 |
| 7 | Strategic Business Planning and Capability Review | Deputy Chief Constable | 11:05 | 22 |
| 8 | An Estate Fit for the Future - London Estates Programme | Director of Corporate Development | 11:15 | 25 |
| 9 | Net Zero Carbon Strategy Update | Director of Corporate Development | 11:35 | 28 |
| | Strategic Finance | | | - |
| 10 | Unfunded Pressures Update Q3 2023/24 [Verbal] | Chief Financial Officer | 11:45 | - |
| 11 | A Force on the Move: Portfolio Investment Plan 24/25 | Deputy Chief Constable | 11:55 | 40 |
| 12 | Benefits Reporting | Deputy Chief Constable | 12:05 | 50 |
| 13 | New Cost Allocation Model Update Q3 2023/24 [Verbal] | Chief Financial Officer | 12:15 | - |
| | Strategic Plan | | | - |
| 14 | Strategic Plan Reporting Q3 2023/24 | Deputy Chief Constable | 12:20 | 56 |
| 14.1 | Strategic Plan Priority Thematic: Build a modern and inclusive force / modernizing our technology, equipment, learning and estates services | | 12:30 | - |
| | Committee Governance | | | - |
| 15 | Workplan | Chief Financial Officer | 12:45 | 115 |

| | Item | Owner | Time | Page |
|----|--------------------|-------|-------|------|
| 16 | Any Other Business | All | | - |
| 17 | Meeting Evaluation | All | 12:50 | - |

WEBSITE

Strategy and Planning Committee Actions

| Serial | Date | Action/Paper | Owner | Outcome |
|---------|-------------|---|-------------------------|---|
| 15/2023 | 22 May 2023 | There was a discussion around DfT bids for funding. It was agreed that potential opportunities for funding from other Government departments and how the Force could bid for these be explored | Chief Financial Officer | In Progress September 2023 Update: BTPA Executive will monitor Spending Review and Budget documents and identify potential funding pots. The Public Sector Decarbonisation Scheme will also be monitored. It is proposed this action is kept open until Members are satisfied this process is embedded in business-as-usual activity. |
| 19/2023 | 22 May 2023 | It was agreed to add an update on progress against the strategic priority 'Modernising our technology, equipment, learning and estate services' to the November meeting. It was suggested that a diagram showing how the items link together would be helpful | Chief Financial Officer | Completed Originally scheduled for the November 2023 meeting, this item has been deferred to the February 2024 meeting to ensure focus in November on the MTFP and Policing Plan. |

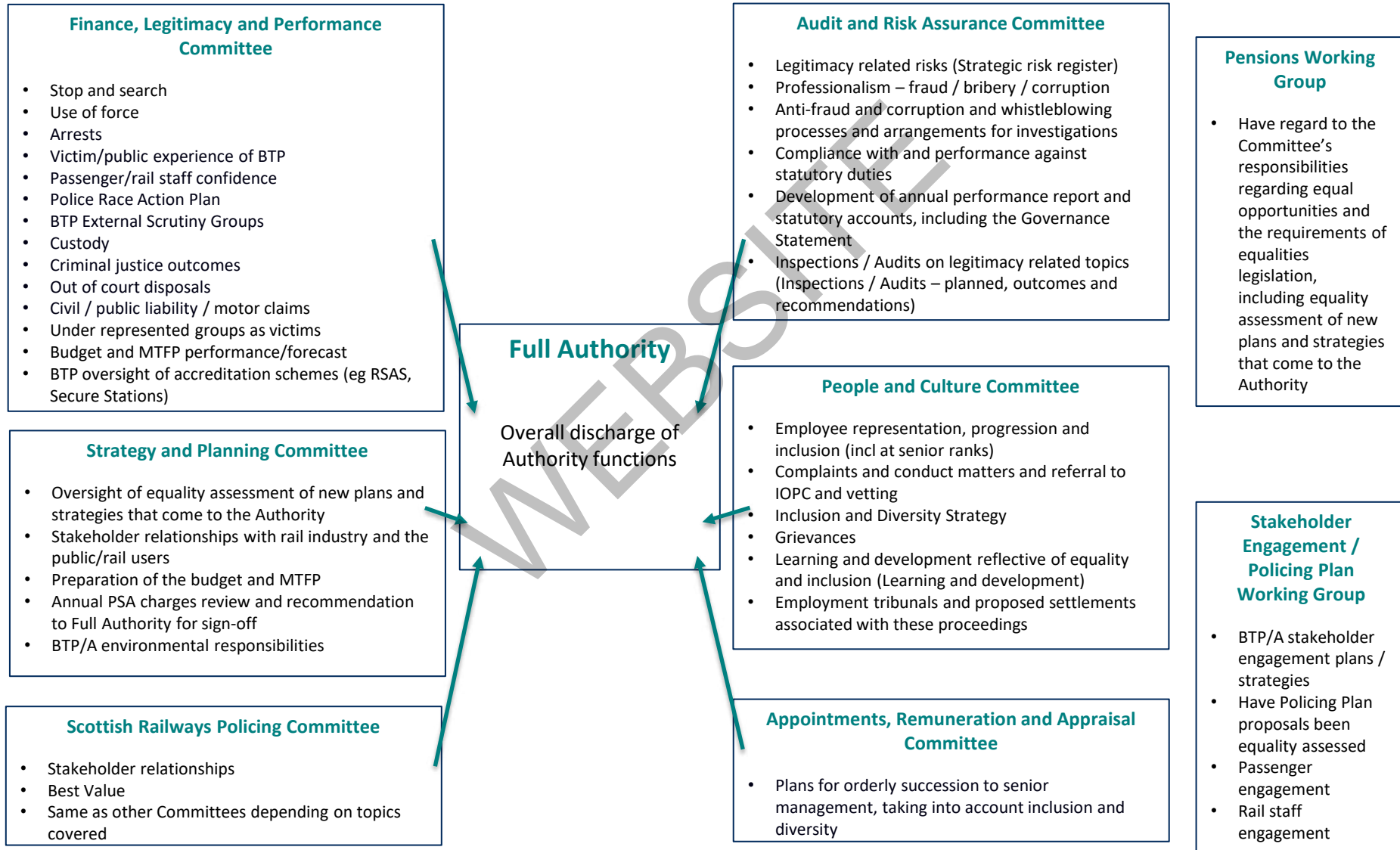
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|---------|------------------|---|-----------------------------------|--|
| 23/2023 | 15 November 2023 | The Chair noted that a revised MTFP paper would not be required from the Force prior to the Full Authority meeting on 5 December 2023. He encouraged the Force to provide the associated slidedeck and report to all Members as soon as possible. | Director of Corporate Development | Completed Provided to Members on <i>Board Intelligence</i> on 21 November 2023 |
| 24/2023 | 15 November 2023 | The Risk and Assurance Manager committed to providing 'so what' commentary on future reporting Strategic Plan Reporting, from a risk perspective. | Risk and Assurance Manager | Completed To be incorporated in any Member Committee briefing material / relevant entries on Strategic Risk Register |

WEBSITE

BTPA Committee / Full Authority

oversight of legitimacy



Strategy & Planning Committee Workplan 2023/24

| Meeting | Proposed Items |
|--|---|
| 15 November 2023 | <ul style="list-style-type: none"> • Minutes of previous meeting • Actions • Strategic Risk • Legitimacy map • Unfunded Pressures Update • SEWG report back mins and key messages by exception – Policing plan yr2 refresh – recommendations for discussion (SEWG 27 October 2023 was cancelled) • MTFP 2024/29 • BTPA Budget and MTFP 2024/29 • Policing Plan Annual Review 2024/25 • Strategic Plan Reporting Q2 • Update on Cost Allocation Model review • Business cases for approval (tbc) including equality impact assessment (none submitted) • London Regional Hub Update • Meeting Evaluation • [Approval of 2024-25 charges – out of committee in correspondence following budget approval] |
| 14 February 2024 New Items in Bold Cancelled / Deferred Items Struck through | <ul style="list-style-type: none"> • Minutes • Actions • Strategic Risk • Strategic Risk Deep Dive / Transformation • Legitimacy map and Action Plan (deferred from November 2023) • Horizon scanning [Strategic Business Planning and Capability Review] – 6 monthly update; feeds into planning discussions (deferred from November 2023) • <i>An Estate fit for the Future</i> / London Estates Programme Update • Net zero strategy update – to include GIAA audit findings (action 2/2023) • Unfunded Pressures Update Q3 • A Force on the Move: Portfolio Investment Plan 24/25 • Benefits Reporting • New Cost Allocation Model Update • Strategic Plan Reporting Q3 • Tracking strategy implementation plans – thematic on a strategic objective and progress with change programme – oversight of technology transformation focus (action 19/2023). Updated narrative on plans and achievements (deferred from November 2023 to allow focus on MTFP / Policing Plan) • Workplan • Meeting Evaluation • SEWG report back mins and key messages by exception |

| Meeting | Proposed Items |
|---|--|
| | <ul style="list-style-type: none"> • Business cases for approval including equality impact assessment (None submitted) • {Lessons learned reports/post implementation review – Single Online Home}} (deferred from November 2023 to allow focus on MTFP / Policing Plan) |
| 16 May 2024 (long list – final shortlist and detail to be developed) | <ul style="list-style-type: none"> • Minutes of previous meeting • Actions • Strategic Risk • Legitimacy map – for information • Unfunded Pressures Update • Horizon scanning – 6 monthly update • Tracking strategy implementation plans – thematics tbc. Updated narrative on plans and achievements. • Strategic Plan Reporting Q4 • Update on project to deliver move to new London Hub • Business cases for approval (tbc) including equality impact assessment • SEWG report back SEWG report back mins and key messages by exception • Annual review of TORs and workplan • Meeting Evaluation |
| 4 September 2024 | <ul style="list-style-type: none"> • Minutes of previous meeting • Actions • Strategic Risk • Legitimacy map and annual action plan – for information • Tracking strategy implementation plans – thematic on a strategic objective (tbd). • Strategic Plan Reporting Q1 • MTFP refresh – initial commissioning discussion including updated funding pressures stack • Force Management Statement from BTP as context for the MTFP discussion • London estates update on progress • SEWG report back mins and key messages by exception • Any other business cases for approval (tbc) including equality impact assessment • [Lessons learned reports/post implementation review] • Meeting Evaluation |