

Report to: Police Authority  
Agenda #: 9  
Date: 24 March 2021  
Subject: 2021-22 Policing Plans  
Sponsor: Chair, Strategy and Planning Committee  
Author: BTPA Head of Strategy, Planning and Engagement  
For: Review & Approval

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## 1. Purpose of paper

- 1.1 To invite the Membership to review and approve the final recommendations for the 2021/22 Policing Plan as reviewed and endorsed by the Strategy and Planning Committee at its meeting on 2 March 2021.

## 2. Background

- 2.1 The Strategy and Planning Committee (S&PC) brings together oversight and scrutiny of all strategic planning activities from across the business; this includes the preparation of the annual plans for policing the railways in accordance with section 52 of the Railways and Transport Safety Act 2003.
- 2.2 The Committee is supported in this work by the Authority's Policing Plan Working Group (PPWG) which carries out the detailed research and testing of the emerging plans and the Scottish Railways Policing Committee (SRPC) which reviews the detail of the proposals for D-Division (Scotland).

## 3. Engagement and consultation

- 3.1 The final Policing Plan proposals presented today at Annex A to this paper have been developed through extensive research and engagement including:
  - A comprehensive programme of local stakeholder events in October 2020 that were well attended by key industry stakeholders and other partners.
  - BTP's Public Consultation 2020: What Matters to You. This digital consultation launched on 12th October and was extensively supported by Transport Focus. We received the greatest response from the public to date: 4,493 respondents, which is a 116% increase on the previous year.

- BTPA's formal online consultation which was held during January 2021 with feedback received a wide range of industry stakeholders and other interest groups.
- Engagement with BTPA Scottish Railway Policing Committee. Members of that Committee have observed the process throughout and were invited to review and comment on the final recommendations for D-Division (Scotland) at the most recent meeting on 17 February 2021. The Committee noted that the work to develop the 2021/22 plan was a strong example of engagement between BTP and Police Scotland and alignment of their plans for policing where appropriate.

#### 4. Matters to note

- 4.1 The plan is informed by the refreshed Strategy (2018-22) which is presented elsewhere on this agenda for approval. The design of the final published document will make clear how the various policing plan priorities support our overarching strategic objectives and the Chair's foreword will make reference to the relationship to that refreshed Strategy.
- 4.2 Based on stakeholder feedback, the plan for 2021-22 is again based on a two-tier structure of;
- A forcewide plan
  - Local plans for each Division including A-Division (support functions)
- 4.3 Following stakeholder engagement, the plan for 2021-22 is largely an extension and refinement of the current year's plan (published in September 2020) capturing new themes that have been identified over the last twelve months. Members will note that key additions to the plan are;
- Inclusion of a forcewide objective to support the industry through the COVID pandemic
  - Inclusion of objectives focused on tackling sexual offences and incidents involving unwanted sexual behaviour at both a forcewide and Divisional level
- 4.4 Several areas of feedback were identified as being more suitable to address via the various supporting narratives which will appear in the final publication, rather than adopting a specific priority. These include:
- Legitimacy will be shown as a consistent theme throughout the Policing Plan narrative and will set out the Force and Authority's principles and approach.
  - Visibility is clearly an important area for both the Force and industry and as such the commitment to maximising visibility will also be outlined in the Plan's narrative.

- A commitment to building strong local relationships through resilience forums and other multi-agency arrangements will be made clear.
- Feedback on the emerging importance of cyber-crime which is addressed through the A Division plan.

4.5 As in previous years the final published plans will include specific sections setting out the objectives and measures for Wales, Scotland and TfL (B-Div Central) reflecting the unique operating environments and relationships in those areas.

## **5. Performance reporting**

5.1 As with the current year's plan, several measures and indicators are proposed for each objective against which performance will be assessed. The PPWG recommended that some initial work should be carried out to develop a draft reporting dashboard to provide a steer on which of those measures are most important when forming a view of performance. A first draft of that product, developed with BTP, is attached to this paper at Annex B and is offered for review and comment. Our intention is that this product will be the key reference document used to report performance consistently to a range of audiences including the Authority's Performance and Delivery and Committee, the SRPC and external stakeholders.

## **6. Recommendations**

- 6.1 Subject to any further comments, the Authority is asked to review and approve the Policing Plans for 2021-22 as set out at Annex A to this paper.
- 6.2 That Members also review and offer any initial feedback on proposals with respect to a product for reporting progress against the policing plans as set out at Annex B to this paper.