

Minutes

Policing Plan Group

Wednesday 14 November October 2018, at 1.30-3pm
at BTPA Offices, NW1 OEG

The Forum
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Present:

Martin Richards (Chair)
Stella Thomas (via conference call)
Willie Gallagher (via conference call)
Dominic Booth (via conference call)

Apologies:

In attendance:

Deputy Chief Constable Adrian Hanstock, BTP
Mike Furness, Head of Strategy and Performance BTP
Sam Elvy, Head of Strategy and Stakeholder Engagement,
BTPA (minutes)
Jon Newton, Analyst, BTPA

01/2018 Welcome and apologies

Agenda Item 1

1. The Chair welcomed attendees to the meeting noting that three Members were joining the meeting via conference call.

02/2017 Item 2 2019/20 plans update on progress

Agenda Item 2

2. BTP provided an update on activities thus far, including work to refresh the Force's strategic assessment which was underway but not complete. Members noted that the sub-divisional planning consultation meetings were also underway with four of eight being delivered thus far and all due to be completed by the end of November. Meetings to date had been well attended with representatives drawn from across all stakeholder groups including operating companies and those representing passengers.

3. Stakeholder priorities emerging included;

- Trespass
- Staff assaults
- Vulnerable children and adults
- Football and events policing

Amongst the new and re-merging issues that had been discussed were;

- Begging/vagrancy
- Graffiti/criminal damage

4. Members noted that messaging was broadly consistent across all meetings thus far and feedback from stakeholders indicated that there was a greater appetite for collaborative and partnership working than had been the case in previous years. In relation to tackling begging and vagrancy Members and the Force noted that this issue was an excellent example of a challenge which required a multi-agency response in order to deliver a sustainable solution. Tackling the demand for maximum visibility was also an obvious area for BTP to work with all partners in the railway policing/security environment to deliver. Collaborative opportunities of all types should be considered in developing the plans for 2019/20.

Agreed: Collaborative opportunities of all types to be considered in developing the plans for 2019/20.

5. Members suggested that capturing and communicating proposed actions and actual results was key; much good work was already happening but for a variety of reasons this information did not always land with stakeholders. Building an evidence base for proposed activities and their effects, and marketing this information, would be an essential part of demonstrating success and value delivered by the policing plans. Use of case studies should be considered as part of the effort to communicate success to partners by bringing issues to life through illustrative examples.

Agreed: BTP to consider capturing and communicating actions and their effects, perhaps through use of case studies in order to improve marketing of success stories.

6. The Group received an input on an emerging proposal to reintroduce targets in a considered way. It was noted that there were some reservations from stakeholders that this may lead to dysfunctional

behaviour or lead to a focus on issues that were not a priority for the railway. The Deputy Chief Constable noted that many of the themes being proposed for 2019/20 were complex and did not sit easily with a target based approach but for some isolated examples, such as trespass and fatality management, it may be appropriate to consider numeric performance measures.

7. The Chair welcomed the proposal to again include a contribution to be made by A-Division (FHQ and central services) and emphasised the need to ensure this contribution was sufficiently ambitious. Also that the relevant in-year delivery commitments from the BTP2021 transformation programme were captured in the plans. BTP confirmed that for 2019/20 a business plan was being developed for A-Division and this would identify the principle outcomes and measures to be described in the policing plans.
8. The Chair asked for clarification about next steps to complete the required business by the end of March 2019 to allow plans to be published in April. Key activities and dates included;
 - Strategic assessment to be completed by end of November
 - Local planning sessions completed by the end of November
 - BTP led public consultation to be completed by December
 - Matters emerging from the above activities to be triangulated to inform content of national and local plans
 - Draft plans to be circulated to the Group in December
 - Final consultation led by BTPA to be concluded by early February

Agreed: Group to receive an update on the emerging national and local plans by mid-December to endorse issues to be consulted on January 2019.

9. As a footnote to the discussion, the Group noted that HS1 had declined to take part in the current planning meetings while outstanding matters were being resolved.

03/2018 Any Other Business

Agenda Item 3

The Group endorsed progress to date and supported proposed next steps. A report proposing the final draft plans is to be circulated out

of committee before the end of December and ahead of the launch of the final consultation in January.

DRAFT for approval