

Report to: Police Authority
Item: 11
Date: 8 December 2016
Subject: Policing Plan Group report
Sponsor: Group Chairman
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For: Information and decision

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1. Purpose of paper

- 1.1 This paper summarises key matters arising from the second Policing Plan Group (PPG) meeting of the 2017/18 planning cycle. The meeting took place on 2 December 2016.
- 1.2 Members are asked to review and approve the recommendations set out at section 5.

2. Background

- 2.1 As set out in sections 50 and 52 of the Railways and Transport Safety Act 2003, at the start of each financial year the Authority is required to issue a plan setting out the arrangements for the policing of the railways during that year. As in previous years the detailed work on the development of the draft National and Local Plans for 2017/18 is being carried out by the Authority's PPG. The purpose of the Group is to provide governance and oversight of the development of the 2017/18 Policing Plan, which will be signed off by the full Authority in March 2017.

3. Update on progress – stakeholder consultation

- 3.1 Members received an update on the key matters arising from the recent sub-divisional policing plan consultation meetings. Meetings have now been held on all BTP sub-Divisions with additional sessions run for the Urban Transport Group (formerly the Passenger Transport Executive Group, PTEG) and a special meeting of the Rail Delivery Group's Implementation Group on

21 November 2016. Representation from across the industry has been good with attendees from train and freight operators, Transport Focus, Network Rail Routes and PTEs joining most sessions.

- 3.2 The messaging for these planning sessions was as previously reported and focused on an overarching ambition to develop a greater focus on threat, risk and harm and move away from numeric targets. The impact of this for planning was described to attendees as a focus on preventing those crimes and incidents that cause harm to people disrupt the network and affect the confidence of people to use and work on the railway; these could then be translated into a series of measures of BTP's effectiveness.
- 3.3 Stakeholders were very supportive of the initial proposals and were encouraged that this approach would also reflect that being taken in other police forces. Unsurprisingly partners are keen to see what this planning framework generated in terms of a tangible set of national and local plans for the year ahead. PPG noted that the new framework should provide stakeholders with a greater sense of the depth and breadth of activities carried out by the BTP.
- 3.4 The Deputy Chief Constable will provide a short presentation at the meeting in support of this paper and to update Members on the development of the proposed performance framework and provide an example of the policing plans emerging from the local consultation exercises. Presentations to all stakeholder meetings included the previously reported narrative on the development of the 2017/18 Policing Plan as the beginning of a transition to a new Strategic Plan. Specifically that the current '20:20:10' objectives were set in a different planning period and it was now right to revisit and mature the existing approach with a view to moving away from priorities framed around binary targets.
- 3.5 There was general support from stakeholders on this and Members are now asked to agree that the Authority formally signals a move away from the 20:20:10 metrics for the 2017/18 plans via the next stage of consultation. A supporting narrative will be developed to enable the Authority to communicate both the benefits delivered by the 20:20:10 approach to date and the rationale for the new approach.
- 3.6 Stakeholders expressed some concern about the availability and accessibility of performance data and the PPG has

commissioned the BTP to report back on any risks to the delivery of the new approach including the following, before it making its final recommendations in March;

- What performance data is available now and what needs to be developed over the coming year
- How readily accessible this data is
- How the data will be reported to the Authority and other stakeholders (this is likely to develop over time)
- What external data (quantitative and qualitative) could be provided by partners to build a more comprehensive picture of performance. This could include inputs such as operators' own local 'passenger experience survey' findings and feedback from Problem Solving Plans.

3.7 There is a great deal of enthusiasm from industry partners on supporting the new performance approach, and BTP is in the process of establishing a number of grading groups to assess and report on performance against the key performance 'pillars'. Industry representatives have indicated that they would welcome an opportunity to be directly involved in the performance grading process and BTP is working with the interested parties to include them in the process.

4. Next steps

4.1 Following discussion at today's meeting the PPG proposes to;

- Develop a narrative to be included in the forthcoming consultation on the move away from the '20:20:10 metrics' in the 2017/18 plans. This signals the transition to a new strategy to be published in 2018/19
- Consult on a pack on national and local plans currently being developed by BTP. Owing to the fundamental change in approach this year, and allow preparation time for supporting information, the timescales for the consultation will be pushed back by two weeks to run between 16 January and 10 February
- Consider the consultation feedback received at the next meeting of the Group in February and make final recommendations to the Authority at its meeting on 28 March

5. Recommendations

- 5.1 Members are invited to note the paper.
- 5.2 Members are asked to confirm they support the development of formal communications on the move away from the '20:20:10' metrics approach for the remainder of the strategic plan period.
- 5.3 Members are also asked to confirm that they understand and support the proposed performance and planning framework and that this should form the basis for the development of a set of draft national and local plans for 2017/18.
- 5.4 That the policing plan group runs the next stage of consultation on the 2017/18 plans starting in mid-January.