



**BRITISH
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Report to: Finance Committee
Agenda Item: 7
Date: 18 January 2016
Subject: 2016/17 Capital Programme Proposed Budget
Sponsor: Director of Capability & Resources
Author: Head of Finance & Procurement
For: Information

1 PURPOSE OF PAPER

- 1.1 This report provides a summary and breakdown detail of the proposed budget of the 2016/17 Capital Programme for consideration and approval.
- 1.2 The 2015/16 Departmental Expenditure Level (DEL) granted to the Force was at £19.2m to allow for an ambitious capital programme that included the Integrated System Programme and Mobile Solution. The 2016/17 DEL cover was scheduled to revert back to normal historical levels at £11.2m. However, a higher DEL cover will be needed in 2016/17 to support the capital schemes in the 15/16 programme with some activity due to fall in the 1st Quarter of 2016/17 as well as cover the 2016/17 submitted bids.
- 1.3 The Force has reviewed the submitted bids in detail in an extraordinary Service Improvement Board (SIB) in November, where discussion was held with the relevant scheme owners over the level of the submission and budget requirement to support it, along with the prioritisation rank applied to each bid. Table 1 below provides a high level summary of the 2016/17 bid submission categorised by priority rank based on the Force's Prioritisation matrix which describes the principles that drive the priority rank spectrum (Table 2).
- 1.4 The overall submission across all three priorities comes to £21.9m including £0.5m contingency, under the following headlines:
 - A DEL of £15.5m would be required if only the High Priority schemes were approved for inclusion the 16/17 Capital Programmen. These include high value schemes such as the Enterprise Data Warehouse (EDW), the Emergency Service Mobile Communications Programme (ESMCP), Integrated Systems Programme (ISP), Mobile Solution, the Fleet replacement programme, and priority Estates and Information Technology Schemes. Table 3 provides the detail of the schemes that come under this category, and includes an element of contingency of £0.5m.



- An additional DEL cover of £2.9m would be required if the medium priority schemes were to be included in the 2016/17 Capital Programme. These include medium priority Estates, Information Technology and other schemes. Table 4 provides the detail of the schemes that come under this category.
- An additional DEL cover of £3.9m would be required if low priority schemes were to be included in the 2016/17 Capital Programme, and include medium priority Estates, Information Technology and other schemes. Table 5 provides the detail of the schemes that come under this category.

2 TABLE 1 – SUMMARY OF 2016/17 CAPITAL PROGRAMME SUBMITTED BIDS WITH PRIORITY RANK

Area / Activity of submitted bids for consideration and inclusion in the 2016/17 Capital Programme	High Priority	Medium Priority	Low Priority	Total
Estates	£780k+	£1,140K	£1,525k	£3,445+
Emergency Service Mobile Communications Programme (ESMCP)	£3,252k	-	-	£3,252k
Information Technology	£225k	£613k	£1,930k	£2,768k
Enterprise Data Warehouse (EDW)	£1,300k	-	-	£1,300k
Electronic Document Records Management System (EDRMS)	£1,500k	-	-	£1,500k
Integrated System Programme (ISP) / Mobile Solution	£5,375K	-	-	£5,375k
Fleet Replacement Programme	£2,600k	-	£75k	£2,675k
Other	-	£1,143.7k	£412.7k	£1,556.4k
Contingency	£500k	-	-	-
Total	£15,532k	£2,896.7k	£3,942.7k	£21,871.4k



Table 2 - BTP Prioritisation Matrix

BTP Project Prioritisation Matrix v2.0					URGENCY					
					Low	Moderate	High	Mandated	Essential	Emergency
		Impact Track 1 Risk	Impact Track 2 Scale	Impact Track 3 Benefits	Stand Alone Project Req.	Part of a Defined Programme	Supports Key Strategic Objective	By H.O. HMIC or PCD	To ensure continuity of front line policing services	Core Service has Failed
IMPACT	Low	Potential disruption of business support services	One or two users only	No cashable benefits	100	200	300	400	500	
	Moderate	Potential disruption of core policing services	Single team or specialist group	Limited benefits and/or service improvements	200	300	400	500	600	
	Significant	Potential risk of fines or regulatory interventions	Whole Department	Moderate benefits and/or service improvements	300	400	500	600	700	
	High	Potential loss of public or stakeholder confidence	Multiple teams or Whole Area	Good benefits and/or service improvements	400	500	600	700	800	
	Very High	Probable disruption of core policing services	Whole Force	Excellent benefits and/or service improvements	500	600	700	800	900	
	Critical	Imminent failure of core policing services	UK Police Service as a Whole							999

Blue shaded priorities need to be managed by SIB



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Table 3 - Breakdown Detail of High Priority Category Submitted Bids

CP #	AREA	SPONSOR(S)		SCHEME		AUTHOR	PRIORITY			COSTS		
Ref. No.		-	-	-	-	-	PM	Graded Priority	PMO	2016/2017	2017/2018	2018/2019
H1	Estates	Simon Downey		FHQ Camden Street Exit		Michael Highland	900	H	900	TBC	TBC	TBC
H2	Estates	Leigh Stringer		Estates Minor Works		Heath Waller	900	H	900	£300,000	£0	£0
H3	Estates	Leigh Stringer		Estates Project Staff (Capital)		Heath Waller	900	H	900	£250,000	£0	£0
H4	Estates	Chief Superintendent		Relocation of Edinburgh police station		Andrew Whitehead	900	H	900	£230,000	£0	£0
H5	IT	Kieran Murphy		Emergency Service Network (ESN) Project		Scott Phillips	999	H	999	£3,252,000	£3,960,500	£1,396,500
H6	IT	Kieran Murphy		Wide Area Network Replacement Project		Scott Phillips	999	H	999	£225,000	£0	£0
H7	EDW	Simon Downey		Enterprise Data Warehouse		Mujib Miah	800	H	800	£1,300,000	£0	£0
H8	IM	Helen Edwards		Electronic Document Records Management System		Karen Davies, Jo Lim Fat	800	H	800	£1,500,000	£300,000	£0



H9	ISP	ACC Newton	Integrated Systems Programme	John Steel	800	H	800	£1,508,400	£0	£0
H10	ISP	ACC Newton	Integrated Systems Programme (additional spend)	John Steel	800	H	800	TBC	£0	£0
H11	Mobile	ACC Newton	Mobile Solution	John Steel	800	H	800	£3,120,000	£0	£0
H12	Fleet	Simon Downey	Cyclic Vehicle Capital Replacement Programme 2016/17	Graham Tillet	900	H	900	£2,600,000	£0	£0
TOTALS								£15,032,000+	£4,260,500+	£1,396,500+



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Table 4 - Breakdown Detail of Medium Priority Category Submitted Bids

CP #	AREA	SPONSOR(S)		SCHEME		AUTHOR	PRIORITY			COSTS		
Ref. No.		-	-	-	-	-	PM	Graded Priority	PMO	2016/2017	2017/2018	2018/2019
M1	Estates	Leigh Stringer		Baches Street Relocation		Heath Waller	600	M	600	£50,000	£1,000,000	£0
M2	Estates	Leigh Stringer		Blundell Street Expansion		Michael Highland	600	M	600	£150,000	£0	£0
M3	Estates	Simon Downey		FHQ 25 Camden Road Basement Upgrade		Michael Highland	700	M	700	£250,000	£0	£0
M4	Estates	Simon Downey		FHQ Storage		Michael Highland	700	M	700	£150,000	£0	£0
M5	Estates	Leigh Stringer		RE:FIT Savings Framework (2 years)		Rebecca Ritchie	600	M	600	£300,000	£300,000	£0
M6	Estates	Leigh Stringer		Estates Security Improvement Works - Phase II		Heath Waller	600	M	600	£70,000	£0	£0
M7	Estates	Leigh Stringer		Video Conferencing End-of-Life CMA Replacement		Sean Duffy	700	M	700	£40,000	£0	£0
M8	Estates	Ch Supt Peter Holden		Relocation of Bletchley Police Station		Andrew Whitehead	600	M	600	£100,000	£0	£0
M9	Estates	Ch Supt Peter Holden		Relocation of Lincoln Police Station		Andrew Whitehead	600	M	600	£30,000	£0	£0
M10	IT	Kieran Murphy		Birmingham New Street Special Coverage		Scott Phillips	TBC	M	600	£80,000	£0	£0
M11	IT	Kieran Murphy		Cyclic Replacement Budget for Laptops and Desktops		Caroline Sparks	900	M	500	£269,000	£0	£0
M12	IT	Kieran Murphy		Network Security		Scott Phillips	600	M	600	£60,000	£0	£0
M13	IT	Kieran Murphy		Tech Board Funds		Caroline Sparks	600	M	600	£144,000	£0	£0



M14	IT	Kieran Murphy	Terminals	Caroline Sparks	600	M	600	£60,000	£0	£0
M15	Justice	ACC Newton	Court Video Link - Phase 2 (Live Links)	Sadak Ali	600	M	600	£106,520	£0	£0
M16	Op Trafalgar	ACC Newton	Op Trafalgar Geo-location and Patrol Deployment	Abby Harvey	700	M	700	£215,186	£0	£0
M17	CCTV	Supt. Will Jordan	CCTV Analytics Development	Damian McNamara	700	M	600	£432,000	£0	£0
M18	CCTV	Supt. Will Jordan	CCTV Integration of Virgin East Coast	Damian McNamara	700	M	700	£390,000	£0	£0
	TOTALS							£2,896,706	£1,300,000	£0



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Table 5 - Breakdown Detail of Low Priority Category Submitted Bids

CP #	AREA	SPONSOR(S)		SCHEME		AUTHOR	PRIORITY			COSTS		
							PM	Graded Priority	PMO	2016/2017	2017/2018	2018/2019
Ref. No.	-	-	-	-	-	-						
L1	Estates	Leigh Stringer		24/7 Access Control - Swipe Card Reader Upgrades		Heath Waller	400	L	400	£80,000	£0	£0
L2	Estates	Leigh Stringer		Condeco meeting room screens for Axis House		Sean Duffy	200	L	200	£20,000	£0	£0
L3	Estates	Leigh Stringer		Digital Station 'police box' trial		Heath Waller	500	L	500	£80,000	£0	£0
L4	Estates	Jason Bunyard		Camden Road Overground Alterations		Michael Highland	300	L	300	£165,000	£0	£0
L5	Estates	Jason Bunyard		Guildford Redevelopment		Michael Highland	400	L	400	£50,000	£0	£0
L6	Estates	Jason Bunyard		Hackney Downs Refurbishment		Michael Highland	200	L	200	£30,000	£0	£0
L7	Estates	Jason Bunyard		Paddington Refurbishment		Michael Highland	200	L	200	£60,000	£0	£0
L8	Estates	Leigh Stringer		Wales and Western AHQ First Floor Windows Replacement Programme		Graham Read	400	L	400	£120,000	£0	£0
L9	Estates	Superintendent Matt Allingham		Reconfiguration of Bristol Temple Meads Police Office		Andrew Whitehead	500	L	500	£125,000	£0	£0
L10	Estates	Ch Supt Peter Holden		Darlington Major Works		Lorna McEwan	400	L	400	£100,000	£0	£0
L11	Estates	Ch Supt Peter Holden		TSU Accommodation and Central Storage Doncaster		Stephen Strong	400	L	400	£15,000	£0	£0
L12	Estates	Leigh Stringer		Redevelopment of Newcastle Police Station		Andrew Whitehead	400	L	400	£80,000	£0	£0
L13	Estates	Leigh Stringer		Relocation of Wigan Police Station		Andy Tomkins	400	L	400	£120,000	£0	£0
L14	Estates	Supt Allan Gregory		Relocation of Wolverhampton Police Station		Adeba Jama	400	L	400	£30,000	£0	£0



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L15	Estates	Ch Supt Peter Holden	Move BTP office to Worcester Foregate Street Railway Station	Andy Boston	400	L	400	£20,000	£0	£0
L16	Estates	Chief Superintendent	Glasgow DHQ Consolidation	Andrew Whitehead	500	L	500	£320,000	£0	£0
L17	Estates	Chief Superintendent	Motherwell Office Refurbishment	Inspector Gary Brown	400	L	400	£40,000	£0	£0
L18	Estates	Chief Superintendent	Stirling Office Refurbishment/Relocation	Sgt Chris McCoy	500	L	500	£70,000	£0	£0
L19	IT	Kieran Murphy	Quantum Backup Platform Expansion	Scott Phillips	300	L	300	£100,000	£0	£0
L20	IT	Kieran Murphy	Additional Data Storage Capacity (SAN)	Scott Phillips	300	L	300	£55,000	£0	£0
L21	IT	Kieran Murphy	Airwave Devices and Peripherals	Scott Phillips	300	L	300	£281,000	£0	£0
L22	IT	Kieran Murphy	Contact Centre Replacement	Scott Phillips	100	L	100	£500,000	£0	£0
L23	IT	Kieran Murphy	Geospatial Data Management improvements	Amy Morris	300	L	300	£80,000	£0	£0
L24	IT	Kieran Murphy	ICCS/ControlWorks Integrated Desktop	Scott Phillips	TBC	L	300	£200,000	£0	£0
L25	IT	Kieran Murphy	Infrastructure Maintenance	Scott Phillips	500	L	500	£200,000	£0	£0
L26	IT	Kieran Murphy	Messaging – Blackberry Replacement	Scott Phillips	300	L	300	£100,000	£0	£0
L27	IT	Kieran Murphy	Microsoft Lync (Skype for Business)	Scott Phillips	200	L	200	£147,000	£0	£0
L28	IT	Kieran Murphy	Proxy Infrastructure Replacement	Scott Phillips	500	L	200	£80,000	£0	£0
L29	IT	Kieran Murphy	SharePoint 2013 Version Upgrade	Peter Robbins	200	L	200	£55,000	£0	£0
L30	IT	Kieran Murphy	SharePoint/Intranet Analytics	Peter Robbins	100	L	100	£20,000	£0	£0
L31	IT	Kieran Murphy	Telephone Handset Spares	Scott Phillips	200	L	200	£12,000	£0	£0



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L32	IT	Kieran Murphy	WiFi Access Portals (All Locations)	Scott Phillips	100	L	100	£100,000	£0	£0
L33	C Div	Supt Mason	Operations Desktops and Laptops	DCI Cleland	500	L	400	£26,000	£0	£0
L34	C Div	Supt Mason	Procurement of Public order shields	PC John Swift	500	L	400	£10,000	£0	£0
L35	C Div	Matt Baker	Tape Recording of Interview Equipment & portable ABE video interview equipment	Jo Whatmore	500	L	400	£15,000	£0	£0
L36	D Div	Matt Baker	Desktop Computers	Jo Whatmore	400	L	400	£5,000	£0	£0
L37	Justice	ACC Newton	Computers for the Central Intelligence Evaluation Team	Stirling Blackman and DS Ian Brennan	400	L	300	£16,712	£0	£0
L38	SSU	DCS Martin Fry	National Central Elimination Database	Farhana Nanji	400	L	0	£30,000	£30,000	£30,000
L39	M&M	Adrian Hanstock	BTP ONE Intranet - Phase II Development	Naomi Wesley and Allison Potter-Drake	500	L	600	£160,000	£0	£0
L40	M&M	Adrian Hanstock	Digital Asset Management	Allison Potter-Drake	300	L	600	£20,000	£0	£0
L41	M&M	Adrian Hanstock	Website redevelopment	Allison Potter-Drake	400	L	600	£130,000	£0	£0
L42	Fleet	Simon Downey	Cyclic Vehicle Capital Replacement Programme 2016/17	Graham Tillet	500	H	500	£75,000	£0	£0
TOTALS								£3,942,712	£30,000	£30,000