

Report to: Finance Committee

Agenda item: 6

Date: 24 July 2015

Subject: Budget Movement Reconciliation from Original 2015-16 Revenue

Budget to Revised Budget as at Period 3/Q1

Sponsor: Director of Capability & Resources

Author: Head of Finance & Procurement

For: Information

1 PURPOSE OF PAPER

- 1.1 This paper provides reconciliation between original and revised 2015-16 Revenue budget as at Period 03 with detailed explanation of the reasons that gave rise to the budget movement. At the last Finance Committee, BTP briefed the changes in the in-year assumptions that underpinned the Medium Term Financial Planning (MTFP), and it was agreed that a number of block budget adjustments take place to align the in-year budget more closely to reflect current operational activity. That work has now been completed.
- 1.2 Appendix A shows the British Transport Police (BTP) original 2015-16 net revenue budget (£265.93m) by FHQ Department and Territorial Divisions. This is funded from the Overground Police Service Agreement (PSA) (£207.16m), the Underground PSA (£57.17m), and a cash draw down from reserves of £1.59m. This was allocated prior to the beginning of the financial year to the relevant FHQ portfolios and Territorial Divisions as per the 2015-16 Medium Term Financial Planning (MTFP) and formed an integral part of the 2015-16 Chief Constable's Delegation Letter originally issued 19th March 2015, under Appendix 1 Revenue Budget Delegation.
- 1.3 During the financial year to date, there has been a net budget movement of £0.545m, increasing the net budget total of £266.47m. The movement of £0.545m arises from the overhead and overtime element (£0.345m) of the DLR franchise (Keolis) agreement, and £0.2m carry forward from London Underground budget to fund the work at Finsbury Park station.

Table 1

			Perio	d 3 FY201	15-16			FY 2015-16													
British Transport Police - Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix A - Objective Budget)	Original Budget	Revised Budget	Year to Date	Variance to Revised Budget	% Var on Rev Budget	Variance to Original Budget	% Var on Orig. Budget		Original Budget	Budget Movements	Revised Budget	Forecast	Forecast Variance on Rev Budget	For Var over Rev Budget	Forecast Variance on Original Budget	For Var over Orig. Budget					
	£'000	£'000	£'000	£'000	%	£'000	%	1	£'000	£'000	£'000	£'000	£'000	%	£'000	%					
Total Net BTP	43,659	45,410	46,970	(1,560)	-3.4	(3,311)	-7.6		265,927	545	266,473	267,006	(533)	-0.2	(1,079)	-0.4					
Contribution from cash draw down	0	0	0	0	0.0	0	0.0		(1,593)	0	(1,593)	(1,593)	0	0.0	0	0.0					
Total Net BTP (inc. release of reserves)	43,659	45,410	46,970	(1,560)	-3.4	(3,311)	-7.6		264,334	545	264,880	265,413	(533)	-0.2	(1,079)	-0.4					



- 1.4 The detailed budget movement across FHQ Departments and Territorial Divisions is explained in section 2 (Table 2) and in Appendix C (1st slide).
- 1.5 Appendix B shows BTP's original 15-16 gross budget at £293.08m, representing budget expenditure in pay & overtime (£236.26m), and non-pay (£56.81m), set against an income budget of £27.15m, which includes the Enhanced Police Service Agreements (EPSA). During the year to date, there was a budget movement increase of £2.5m on the pay & overtime gross budget, a decrease of £0.1m on the non-pay, and an increase of £1.82m on the income budget. The net budget movement is £0.545m. A detailed explanation of the budget movement across expense and income categories is provided in section 2 (Table 3) and in Appendix C (2nd slide).
- 1.6 Appendix C provides a detailed explanation of the budget movement adjustments that took effect in the first three periods of the current financial year.

2 SUMMARY OF BUDGET MOVEMENTS

- 2.1 Due to a number of changes to operational context, threat level, business as usual practices and transformation initiatives since the endorsement of the MTFP by the British Transport Police Authority in November 14, along with the review of the Specialist Operations capability and its closer integration into Op Trafalgar and the introduction of Night Tube, these changes have resulted in a shift from the original MTFP budget assumptions, and given rise to a number of significant budget adjustments in order to align original budget allocation with current operational and business support activity. These Budget movement adjustments fall into the following four broad categories:
 - Organisational change, such as reallocating the control of key operational functions to Force Headquarters from Territorial Divisions (such as Crime Reduction, Safeguarding Unit, National Justice, Evidence Review Gateway, and the COG decision to allocate Territorial Division resources to the CTSU capability uplift).
 - Allocating resources in areas affected from the Force Restructure where additional capability is required to deliver sustainable good governance, and support ongoing programmes as part of meeting the Chief Constable's 10 Commitments (such as Information Management, Health & Safety, Finance & Procurement, Estates, Technology workforce, Learning & Development, Organisational Development, Human Resources recruitment & training).
 - Change to the Docklands Light Railway Keolis franchise agreement, where the funding no longer comes as part of the Transport for London underground PSA, but forms part of the PSA funding. The budget movement related to this is £345k made up of overtime & overheads, on top of the original budget allocation of £834k, to a now revised total of £1,179k.
 - Claims to centrally held budget allocation from employment tribunal claims, inflation, and the releasing of MTFP allocations such as the £450k Route disruption etc.



2.2 A summary of the Budget Movements by FHQ Portfolio and Divisions is provided in Table 2 below.

TOTAL BTP		Net Budget Movement	545
D Division	DIVSND	£222k contribution to CMU / Justice at FHQ, £1.5k occupational health budget to Safety & Well Being, and £33k Crime Reduction budget to FHQ, and £50k clawback in P2 Finance Reviews	-307
C Division	DIVSNC	£323k contribution to CTSU uplift, £1,378.9k contribution to CMU / Justice at FHQ, £252k contribution to Evidence Review Gatewaty, moving £25k occupational health budget to Safety & Well Being, and £185k Crime Reduction budget to FHQ, £15k contribution to	-2,22
D DIVISION	TfL Funded	London Underground contribution to CTSU Uplift - provisional, via purchase order + invoicing, and carry forward of £200k from 14-15 to carry out works at the Finsbury Park station	200
B Division	TOC Funded	£1,512.1k contribution to CTSU uplift, moving £25k occupational health budget to Safety & Well Being, and £177.5k Crime Reduction budget to FHQ. £141k budget in for the Overtime in DLR Franchise (Keolis)	-1,574
AIS	AIS Strategy	1 B01A IT Trainer - temporary 15-16 move	31
Crime & Investigations	CRMINV	Crime Reduction Unit £415.5k, £15k contribution from C Div for the DSU Team, 1 B01 post £36.2k for Cadre Senior Duty officer, budget for 5 CI for Cadre SDO team from Centrally Held, less £50k from Crime Portfolio to Centrally Held	1,05
Group Operations	GRPOPS	CTSU Uplift - reallocation of resources from Territorial Divisions (B Div £1,512.1k, C Div £323k, Centrally Held £450k Route Disruption), less budget for KIM applications manager post to Technology -£28.7k	2,256
Contact Centres	сонтот	Period 2 Finance Review Contact Centres NPAS Helicopter Collaboration - taking the VAT Budget out of the portfolio - temporary	-67
	Centrally Held	Allocations out: £236k MTFP for Op Trafalgar Project Manager to Crime, £200k to DCC for Analysis & Performance, £418.22k to fund 5 Chief Inspectors for the Senior Duty Officer, legal fees £27.8k to DCC, Employment Tribunal Fees £22.5k to P&D, £250k to Tec	-55(
	Secondments not underwritted	Transfer in of £33.9 budget from S&WB and P&D to fund 2 Apprentices in Secondments not underwritten	34
	People & Development	Transfer out of £27k budget from P&D along with S&WB to fund 2 Apprentices in Secondments not underwritten, Employment Tribunal costs £22.5k, reduction in Priviledged travel budget -£80.41, and overall block budget adjustment £885.3k to rebalance the port, plus £242k for 4 posts in Organisational Development	1,042
Capability & Resources Porfolio	Safety & Well- Being	Transfer out of £6.9k budget from S&WB along with P&D to fund 2 Apprentices in Secondments not underwritten, and £51.5k occupational health budget from Divisions into S&WB, for easier control of costs and budget management	45
	Directors' Initiative	Developer post 1B04 post Software Developer in SDD Support £44.6k, and £242k for 4 posts in Organisational Development.	-323
	Technology Directors!	Circuits budget £50k from C Division as the cost is now in Technology (BT), £28.7k budget from Ops to Technology to fund the KIM Applications Manager. Funding 1 B01 post for Cadre Senior Duty Officer Team £36.2k, Software	329
	Services	Transformation £250k budget allocation to support Technology workforce requirement, Private	-50
	Corporate	£50k temporary move for Project Officer (£23k) and Helpdesk Service (£27k) Period 2 Finance Reviews - Corporate Services Clawback as a result of	180
	Information Management	Use £180k of funding from the £300k Centrally Held budget allocation in the MTFP, to fund permanently £130k for 4 staff members in Information Management, and	
	Corporate Finance	£204.3k overhead from DLR Keolis franchise allocated to FHQ Corporate Finance	20
	DCC Group	budget allocation from Centrally Held, £27.8k legal fees from Cetrally Held	27
DCC Group		Budget to fund Software Developer post in SDD Support £44.6k temporary budget allocation from Directors' Initiatives, Analysis & Performance £200k temporary	
		FHQ DEPARTMENTS & DIVISIONS Budget to fund Software Developer poet in SDD Support S44 6k temperary budget	



2.3 A summary of the budget movement by expense and income categories is provided in Table 3 below. The net movement of £545k is £345k overhead and overtime from the DLR Franchise, and £200k carry forward budget from London Underground for the Finsbury Park station work.

TABLE 3 BUDGE	ET MOVEMENT 2015-16 TO P3 ACROSS EXPENSE & INCOME CATEGORIES	£000
	Police Officer Pay increase (net £1,972k) reflects mainly a) the re-allocation of	
	resources to fund the additional Police Officers at CTSU (£1.608m), b) the	
	allocation of £200k for 5 Recruitment Development officers (5PC) for 15-16, c) £56k	
Police Officer Pay	for Public Ord	1,972
	Police Officer Overtime saw a net movement of -£18k and it gave rise from	
Police Officer	reprofiling of B and C Division budgets, the EPSA income allocation at D Division,	
Overtime	and part of the DLR Franchise income allocated to Police Officer Overtime.	-18
	PCSO Pay decrease (net 1,078k) is mainly the correction of the Criminal Justice	
PCSO Pay	Unit at B Division, from PCSO pay to police staff pay.	-1,078
	PCSO Overtime saw a net movement of £73k and it gave rise from reprofiling of B	
	Division budget, and part of the DLR Franchise income allocated to PCSO	
PCSO Overtime	Overtime.	73
	A number of block budget adjustments in Period 3 to rebalance the base budget at	
	Technology, People & Development (L&D, Organisational Development, etc),	
	Evidence Review Gateway at FHQ, resulted in an increase of budget in Police Staff	
Police Staff Pay	pay. More detail of	1,445
	Police Staff Overtime saw a net movement of £79k increase and it gave rise from	
Police Staff	reprofiling of C Division budget, and a small allocation of overtime at Crime	
Overtime	Reduction	79
	Net reduction of £10k in Premises, comes from £200k increase in Premises budget	
	at B Division (TfL funded) for the Finsbury Park station works (carry forward from 14	
	15), £22k budget allocation of Venue Hire at P&D, and a reduction of £232k budget	
Premises	allocat	-10
	Overall movement of £137k, the majority comes from allocation of budget on	
Comms &	Comms & Computers (£115k) for the Senior Duty Officer Team out of the £236k	
Computers	MTFP allocation	137
	Small movement in Transport category, arising from allocations in Crime Reduction	
Transport	and D Division (allocating the EPSA income).	15
	Overall movement of £118k, the majority comes from allocation of budget (£95k) on	
Travel & Hotels	accomodation for Learning & Development Recruitment and training	118
Supplies &	A variety of budget movements on this category - detail breakdwon provided on	
Services	Appendix C - 2nd slide	-369
Capital Charges	No movement	0
Enhanced PSA	Majority represents the EPSA income at D Division (£392k) minus small	
Income	adjustments in B and Corporate Finance budget re-profiling	-377
Grants	No movement	0
	Mainly reflects the prospective commitment by London Underground to part fund	
	the Police officer uplift at CTSU in the region of £1.355m. £163k comes from	
	Suicide and Prevention & Mental Health income, with a small amount arising from	
Other Income	budget re-profiling	-1,443
	Net Budget Movement	545



3 RECOMMENDATION

- 3.1 It is recommended that the reconciliation between original and revised 15-16 budget is noted.
- 3.2 It is recommended that the P3/Q1 revised budget is used as the reference point for variance analysis on monitoring and forecast reporting for financial year 2015/16.

PROTECTIVE MARKING: NOT PROTECTIVELY MARKED



Agenda Item -

APPENDIX A - PERIOD 3 15-16 REVENUE POSITION BY FHQ PORTFOLIO & TERRITORIAL DIVISION

			Period 3	FY2015-	16			FY 2015-16												
British Transport Police - Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix A - Objective Budget)	Original Budget	Revised Budget	Year to Date	Variance to Revised Budget	% Var on Rev Budget	Variance to Original Budget	% Var on Orig. Budget		Original Budget	Budget Movements	Revised Budget	Forecast	Forecast Variance on Rev Budget	For Var over Rev Budget	Forecast Variance on Original Budget	For Var over Orig. Budget				
	£'000	£'000	£'000	£'000	%	£'000	%		£'000	£'000	£'000	£'000	£'000	%	£'000	%				
FHQ Division																				
Deputy Chief Constable Command	1,434	1,512	1,428	84	5.6	6	0.4		7,898	272	8,171	8,159	12	0.1	(260)	-3.3				
2 Corporate Resources	6,349	7,958	8,824	(866)	-10.9	(2,475)	-39.0		45,637	911	46,548	47,309	(761)	-1.6	(1,672)	-3.7				
3 Specialist Operations	1,811	2,084	2,161	(77)	-3.7	(350)	-19.4		10,213	2,256	12,470	12,465	5	0.0	(2,251)	-22.0				
4 Contact Management	2,023	1,950	1,993	(44)	-2.3	29	1.5		11,033	(67)	10,966	10,926	40	0.4	106	1.0				
5 Crime / Investigations	2,872	3,092	2,951	140	4.5	(79)	-2.8		15,864	1,051	16,915	16,785	130	0.8	(921)	-5.8				
6 National Justice Directorate	122	122	295	(174)	-142.7	(174)	-142.7		765	0	765	765	(0)	-0.0	(0)	-0.0				
7 Accelerated Information Strategy	210	213	214	(1)	-0.5	(4)	-1.8		900	30	930	900	30	3.3	0	0.0				
8 Old Cost Centres (residual)	0	0	17	(17)	0.0	(17)	0.0		0	0	0	0	0	0.0	0	0.0				
Total - FHQ Division:	14,820	16,930	17,883	(953)	-5.6	(3,063)	-20.7		92,311	4,454	96,765	97,307	(544)	-0.6	(4,998)	-5.4				
Territorial Divisions																				
9a Division B* - TOC excl. LU bal. in e-fins	8,349	8,543	8,842	(298)	-3.5	(493)	-5.9		47,933	(1,574)	46,359	46,351	9	0.0	1,582	3.3				
9b Division B** - TfL Funded	7,732	7,732	7,817	(85)	-1.1	(85)	-1.1		56,340	200	56,540	56,540	0	0.0	(200)	-0.4				
Total - B Division	16,081	16,275	16,659	(383)	-2.4	(578)	-3.6		104,273	(1,374)	102,899	102,891	9	0.0	1,382	1.3				
10 Division C	10,500	10,103	10,270	(168)	-1.7	229	2.2		57,058	(2,229)	54,829	54,828	2	0.0	2,230	3.9				
11 Division D	2,258	2,102	2,158	(56)	-2.7	100	4.4		12,286	(306)	11,980	11,980	0	0.0	306	2.5				
Total - C & D Divisions:	12,757	12,205	12,428	(224)	-1.8	329	2.6		69,344	(2,535)	66,809	66,807	2	0.0	2,537	3.7				
Total Net BTP	43,659	45,410	46,970	(1,560)	-3.4	(3,311)	-7.6		265,927	545	266,473	267,006	(533)	-0.2	(1,079)	-0.4				
Contribution from cash draw down	0	0	0	0	0.0	0	0.0		(1,593)	0	(1,593)	(1,593)	0	0.0	0	0.0				
Total Net BTP (inc. release of reserves)	43,659	45,410	46,970	(1,560)	-3.4	(3,311)	-7.6		264,334	545	264,880	265,413	(533)	-0.2	(1,079)	-0.4				

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APPENDIX B - PERIOD 03 15-16 REVENUE POSITION BY EXPENDITURE & INCOME

British Transport Police -			Period	3 FY 2015	j-16			Forecast Position as at Period 3 2015-16												
Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix B - Subjective Budget)	Original Budget Total	Revised Budget Total	Year to I Date	YTD Variance on Revised Budget	YTD Var Rev Budget %	YTD Variance on Original Budget	YTD Var Orig Budget %	Original Budget	Budget Movements	Revised Budget	Forecast	Forecast Variance over Revised Budget	For Var over Rev Budget	Forecast Variance over Original Budget	For Var over Orig. Budget					
,	£'000	£'000	£'000	£'000	%	£'000	%	£'000	£'000	£'000	£'000	£'000	%	£'000	%					
Expenditure Staff Costs Police Officer Pay Police Officer Overtime PCSO Pay PCSO Overtime Police Staff Pay Police Staff Overtime Staff Costs	26,082 1,138 1,901 23 10110 122 39,376	8 1,227 1 1,811 3 36 0 10,084 2 161	7 1,523 1,651 6 40 4 10,475 291	(389) (130)	-24.1 8.8 -9.1 -3.9 -80.9	(17) (365) (169)	-33.8 13.2 -73.3 -3.6) -139.2	158,410 6,616 11,342 138 59,105 651 236,263	(18) (1,078) 73 1,445	6,598 10,264 211 60,550 731	6,731 9,571 201 60,016 1,167	(133) 693 10 534 (437)	0.9 -59.8	(2,552) (115) 1,771 (63) (911) (516) (2,385)	-1.7 15.6 -45.5 -1.5 -79.2					
Non Staff Costs Premises Communications and Computers Transport Travel & Hotels (TRVHTL) Supplies and Services (incl. Taxation) Capital Charges Non Staff Costs	3,073 2,085 490 221 1,763 0	5 2,091 0 496 1 274 3 2,106 0 1,714.17	2,092 484 4 245 6 2,334 1,995	11 29 (228)	-0.0 1 2.3 1 10.6	(7) 6 (24) (571) (1,995)	-0.4 5 1.1) -10.9) -32.4) 0.0	18,197 11,289 2,727 1,461 13,776 9,364 56,813	137 15 118 (369) (0)	18,187 11,427 2,742 1,579 13,407 9,364 56,705	11,632 2,721 1,515 13,737 9,689	2 (205) 20 65 (331) (325)	-0.4 -1.8 0.7 4.1 -2.5 -3.5	(71) (342) 5 (54) 38 (325) (749)	0.2 0.3.7 0.3 0.3 0.3					
Total expenditure:	47,007		,	` '		(4,984)		293,076	` ′	ŕ		` ′	-0.3	(3,134)						
Income Enhanced PSA Grants Other Income Total income:	(2,396) 0 (952) (3,349)	0 (1,773)	(3,016) (160) (1,842) (5,018)	(114) 160 69	0.0	160 890	0.0 -93.5	(17,142) 0 (10,006) (27,149)	(377) 0 (1,443) (1,820)	(17,519) 0 (11,450) (28,969)	(17,378) (160) (11,667) (29,205)		-1.9	235 160 1,661 2,056	0.0 1 -16.6					
Total Net BTP:	43,659		` ` '		-3.4	(3,311)		265,927	, ,	266,473	, , ,		-0.2	(1,078)	-0.4					
Contribution from cash draw down	c	<u>, o</u>	0	0	0	0	0	(1,593)	0	(1,593)	(1,593)	0	0.0	0	0.0					
Total Net BTP (inc. release of reserves)	43,659	9 45,410	46,970	(1,560)	-3.4	(3,311)	-7.6	264,334	545	264,880	265,413	(533)	-0.2	(1,079)	-0.4					



APPENDIX C - RECONCILIATION OF 15-16 REVENUE ORIGINAL BUDGET TO REVISED BUDGET AT P3

	emised List of 15-16 Budget Movement across FHQ Departments and Territorial Div	ו פווטווס ני	i enou s										14	14					
		DCC Grou				Capability & R	esources Po	rfolio				Contact Centres	Group Operations	Crime & Investigations	AIS	B Division		C Division	D Division
T															FHQ				
				FHQ	FHQ Information	FHQ	FHQ	FHQ	FHQ I	FHQ	FHQ				AIS Strateg	D. T.O.C.	3 TfL		
f 20	15-16 Budget Movements (£000s)	DCCGRP	FHQ FINCEN	Corporate Finance	Management		TECHNO	DIRCRS	S&WB	HMRGRP	SECOND	CONTOT	GRPOPS	CRMINV	v		Funded	DIVSNC	DIVSND
	ime Reduction function at FHQ - permanent	BOOGIA	-20.0	i indirioo	Managomoni	O O I P. O O I VI O O	0 112011110	Direction	04110	torti	OLOGIND	CONTO	0.0.0	415.	5	-177.5	undod	-185.0	-33.0
	SU U/H C Division Contribution to the FHQ DSU Team - permanent													15.				-15.0	
	ivate Circuits budget move to FHQ Technology from C Div, where the costs are incurred with BT - permanent						50.0)										-50.0	
	inding Transformation posts out of Directors' Initiative 3 B03A posts - note 3 - temporary							0.0											
F	inding of 1 B01A post for Cadre Senior Duty Officer Team out of Directors' Initiative - temporary							-36.2						36.	.2				
	inding Op Trafalgar Project Managers as per MTFP £216k - Senior Duty Officer Team - permanent		-216.0											216	.0				
В	idget from Wellbeing, L&D Bus Assurance. L&D Admin, & Div'l Training B to fund 2 apprentices in FHQ Second'nts-temporary								-6.9	-27.0	33.9								
T	ansfer of Occupational Budget from B, C and D Divisions to FHQ Well-Being cost centre - permanent								51.5							-25.0		-25.0	-1.5
	rectors' Initiative support post of Software Developer (B004) in SDD Support for a year - temporary	44.6						-44.6											
	alysis & Performance Budget - move from Centrally Held cc135240 - temporary	200.0	-200.0																
	dget given to Senior Duty Officer Team - for 5 Cl's carried out as a Corporate Pressure cc135241 - permanent		-418.2											418.	.2				
	priod 2 Finance Review Contact Centres NPAS Helicopter Collaboration - VAT Budget out of the portfolio - temporary		66.7									-66.7							
	eriod 2 Finance Review Corporate Services Claw Back - temporary		50.0			-50.	0					1							
	eriod 2 Finance Review D Div Budget move £50k - temporary		50.0																-50.0
	Division Budget Reprofiling - note 6		50.0											-50				0.0	
	idget surrender £50k from the Crime Portfolio - as result of savings		50.0				28.7								.0				
	oving KIM Applications Manager A04A from OPS TP to Technology - permanent oving PA to Chief Superintendent post from OPS TP to Specialist Ops (A05A) cc145622 - permanent						28.7						-28.7 0.0						
	oving PA to Chief Superintendent post from OPS 1P to Specialist Ops (A0SA) cc145622 - permanent gal Fees from Centrally Held Legal Provision to PSD £27,839 cc149612 - temporary	27.8	-27.8										0.0	1					
	gai Fees from Centrally Held Legal Provision to PSD £27,839 cc149612 - temporary ocklands Light Railway franchise - Overhead Element £204,272.37 in Corporate Finance, £141,000 in B TOC - permanent	27.8	-27.8	204.												141.0			
	nployment Tribunal Costs (cc135769 F21600) £22,526.40 Inv.6430,6425,6424,6518,6431,3439, Faculty Services - temporary		-22.5	204.	3					22.5						141.0			
	ripioyment Tribunal Costs (cc135769 =21600) £22,526.40 fitv.6430,6425,6424,6516,6431,3439, Faculty Services - temporary ifequarding Travel Budget Reduction (Priviledged Travel - SUPPSERV) - temporary		80.4							-80.4									
	Division contribution to CMU National Justice Directorate via centrally held - note 8 - permanent		333.4	1						-60.4								-333.4	
	Division contribution to Justice in the Nat Justice Directorate via centrally held - note 8 - permanent		1,045.5															-1.045.5	
	Division contribution to CMU / Justice in NJD Directorate via centrally held - note 8 - permanent		222.0															-1,045.5	-222.0
	Division contribution to Evidence Review Gateway (ERG) FHQ via centrally held - note 8 - permanent		252.0															-252.0	
	schnology Workforce - market uplift - IT Staff Remuneration Package £250k via centrally held - permanent		-250.0				250.0)										202.0	
	D Recruit Ops and Training Recruit Accomodation Costs - Recruitment -£345,324.36 (incl.inflation) - permanent		-345.3	1			200.0		Г	345.3									
	ME Attraction Costs - costs for Advertising £90k - Temporary 15-16 only		-90.0							90.0									
	enue Hire - for Personal Safety Training £22k - Temporary 15-16 only		-22.0							22.0									
	ecruitment requirement for Specials - £50k approved by DoCR - Temporary 15-16 only		-50.0							50.0									
La	w Trainers - Hire of additional law trainers PO DVA3957 - David Mudd- £37.4k Temporary 15-16 only		-37.4							37.4									
Α	S Project - IT Trainers x 1 B01A - £30.5k Temporary 15-16 only (1 only - as the other is not in place)		-30.5							0.0					30.5				
В	idget for Public Order Instructor - £56,119 L&D Safety Team - Permanent		-56.1							56.1									
В	dget for Personal Safety Trainers B02A x 2 - Permanent increased demand in Recruit activities		-54.0							54.0									
	idget for Dog Purchase - Funding agreed at £16k (£3k each specialist dogs) - Permanent		-16.0							16.0									
	ME Strategy - Diversity & Equality Manager, B004 £35k, Permanent		-35.0							35.0									
	ME Strategy - Positive Action Team cc135768 - 2 posts £26k, £20k - Temporary for up to 24months		-56.0							56.0									
	dget for Development Officers - 5 new posts Recruitment Development Officers (RDOs) 5PC Temporary		-199.5							199.5									
	rdra Suite Technician 1 B001 £24k Permanent		-24.0	l						24.0		1							
	eduction in External Training Budget fro £600k to £500k Temporary 15-16		100.0	l					L	-100.0		1							
	ermanent Transfer of £130k for 4 staff members into Information Management from £180k allocation MTFP allocation		-130.0		130							1							
	emporary £50k transfer into IM Transformation from Centrally Held. (£23k for Project Officer and £27k for Helpdesk service)		-50.0		50.	U						1							
	dget from Directors' Initiative to Organisational Development Team £242k - 4 posts - permanent							-242.0		242.0		1	05					000 -	
	Division contribution to Firearms Uplift FHQ CTSU - Specialist Operations via centrally held - permanent											1	323.0			4.075		-323.0	
	Division TOC contribution to CTSU Uplift - Specialist Operations via centrally held - permanent											1	1,375.3			-1,375.3			
	Indon Underground contribution to CTSU Uplift - provisional, via purchase order + invoicing (note 9) - permanent											1	0.0			400 -	0.0		
	Iditional B Division TOC contribution to FHQ CTSU Uplift - Specialist Operations via centrally held		450.0									1	136.8			-136.8			
	oute Disruption 10 PCs budget allocated for the CTSU Uplift -1072 - Permanent		-450.0									1	450.0	'			000 -		
	arry forward of £200k London Underground in B Division (from 14/15) for the Finsbury Park station-premises work-temporary																200.0		
N	et Budget Movement 15-16 at P3 (£000)	272		20 nt in Capabil		0 -5	329	-323	45	1,042	34	-67	2,256	1,05	1 31	-1,574	200	-2,229	-307



APPENDIX C - RECONCILIATION OF 15-16 REVENUE ORIGINAL BUDGET TO REVISED BUDGET AT P3

		1		ΡΑΥ ΑΝΓ	OVERTIME	=		1		NON-	DΔV			1	INCOME		
	Itemised List of 15-16 Budget Movement across Expense and Income Categories to Period 3	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	—
Ref	2015-16 Budget Movements (£000s)	Officer	Officer Overtime	PCSO Pav	PCSO Overtime		Staff Overtime	Premises	Comms & Computers	Transport	Travel & Hotels	Supplies 8 Services	Capital	Enhanced PSA Income	Grants	Other Income	Total
	Crime Reduction function at FHQ - permanent	ı ay	Overtime	i ay	Overtime	-4	4		2		riotois	-13	Onlarges	I OA IIICOIIIC	Oranio	Income	0
	DSU U/H C Division Contribution to the FHQ DSU Team - permanent	()														0
3	Private Circuits budget move to FHQ Technology from C Div, where the costs are incurred with BT - permanent								0								0
4	Suicide Prevention & Mental Health Income - note1		-1			164	-0									-163	0
	Safeguarding Unit - note 2					-33			2	9		23					0
6	Funding Transformation posts out of Directors' Initiative 3 B03A posts - note 3 - temporary Funding of 1 B01A post for Cadre Senior Duty Officer Team out of Directors' Initiative - temporary					104 36						-104 -36					0
	Funding of 1 But A post for Cadre Senior Duty Officer Team out of Directors Initiative - temporary Funding Op Trafalgar Project Managers as per MTFP £216k - Senior Duty Officer Team - permanent					-156			115		5						0
	Budget from Wellbeing, L&D Bus. Assurance. L&D Admin, & Div'l Training B to fund 2 apprentices FHQ Second'nts-temporary					-136			115		3) 30					0
10	Transfer of Occupational Budget from B, C and D Divisions to FHQ Well-Being cost centre - permanent					_						0					ō
11	Directors' Initiative agreed to support post of Software Developer (B004) in SDD Support for a year - temporary					45						-45					0
12	Analysis & Performance Budget - move from Centrally Held cc135240 - temporary					0											0
	Budget given to Senior Duty Öfficer Team cc145110 - for 5 Cl's carried out as a Ćorporate Pressure cc135241 - permanent	()														0
	Grossing up income from Metal Theft Funding - note 4					24										-24	0
	Correcting NPSA Budget into the right cc and acc code - allocated incorrectly in CONTOT on pay - note 5	-289	9			-111						400					0
	P2 Finance Review Contact Centres NPAS Helicopter Collaboration-taking the VAT Budget out of the portfolio-temporary Period 2 Finance Review Corporate Services Claw Back - temporary					0						0					0
	Period 2 Finance Review Corporate Services Claw Back - temporary Period 2 Finance Review D Div Budget move £50k - temporary					0											0
	C Division Budget Reprofiling - note 6	126	3 75	2	1	-29	1	-232				35		24		-21	0
	B Division Overtime Reprofiling		-130		55		75										ō
21	Corporate Finance Reprofiling					-237						126		-8		120	
	D Div – EPSA budget and Occ health reprofile	32				36				15				-392			0
	Budget Adjustments in the Crime Portfolio - note 7	140				-160			19	0		0					0
	Contact Centres - Allocate budget from shift allowance to Inspectors (from civil pay to police officer pay) Moving KIM Applications Manager A04A from OPS TP to Technology - permanent	270)			-270 0											0
	Moving PA to Chief Superintendent post from OPS TP to Specialist Ops (A05A) cc145622 - permanent					0											0
	Legal Fees from Centrally Held Legal Provision to PSD £27,839 cc149612 - temporary					· ·						0					0
	Funding the policing of the DLR franchise -Overhead Element £204.27k in Corporate Finance, £141k in B TOC - permanent	72	2 18	33	3 18							204					345
29	Employment Tribunal Costs (cc135769 F21600) £22,526.40 Faculty Services - temporary											0					0
	Reduction in Safeguarding Travel Budget (Priviledged Travel - SUPPSERV) - temporary											0					0
	C Division contribution to CMU National Justice Directorate via centrally held - note 8 - permanent					0											0
	C Division contribution to Justice in the Nat Justice Directorate via centrally held - note 8 - permanent					0											0
33 34	D Division contribution to CMU / Justice in NJD Directorate via centrally held - note 8 - permanent C Division contribution to Evidence Review Gateway (ERG) FHQ via centrally held - note 8 - permanent	-250	,			0 252											0
35	Technology Workforce - market uplift - IT Staff Remuneration Package £250k via centrally held - permanent	-234				100						-100					0
	L&D Recruit Ops and Training Recruit Accomodation Costs-Recruitment ±345,324.36-permanent					100					95						0
	BME Attraction Costs - costs for Advertising £90k - Temporary 15-16 only											0					0
38	Venue Hire - for Personal Safety Training £22k - Temporary 15-16 only							22				-22					0
	Recruitment requirement for Specials - £50k approved by DoCR - Temporary 15-16 only											0					0
	Law Trainers - Hire of additional law trainers PO DVA3957 - David Mudd- £37.4k Temporary 15-16 only											0					0
	AIS Project - IT Trainers x 1 B01A - £30.5k Temporary 15-16 only (1 only - as the other is not in place)					30						-30					0
	Budget for Public Order Instructor - £56,119 L&D Safety Team - Permanent Budget for Personal Safety Trainers B02A x 2 - Permanent increased demand in Recruit activities	56)			54						-56 -54					0
44	Budget for Personal Salety Trainers Boza x 2 - Permanent increased demand in Recruit activities Budget for Dog Purchase - Funding agreed at £16k (£3k each specialist dogs) - Permanent					54						-54 0					0
	BME Strategy - Diversity & Equality Manager, B004 £35k, Permanent					35						-35					0
	BME Strategy - Positive Action Team cc135768 - 2 posts £26k, £20k - Temporary for up to 24months	25	5			31						-56					0
47	Budget for Development Officers - 5 new posts 5 Recruitment Development Officers (RDOs) 5PC Temporary	200										-200					0
	Hydra Suite Technician 1 B001 £24k Permanent					24						-24					0
49	Reduction in External Training Budget fro £600k to £500k Temporary 15-16											0					0
	Permanent Transfer £130k for four staff members Information Management from allocation of the MTFP					0											0
	Temporary £50k transfer IM Transformation from Centrally Held (£23k for Project Officer and £27k for Helpdesk servic) Budget from Directors' Initiative to Organisational Development Team £242k - 4 posts - permanent					0 298					q	-307					0
	C Division contribution to Firearms Uplift FHQ CTSU - Specialist Operations via centrally held - permanent	-226	3			-97					9	-307					-323
54	B Division TOC contribution to CTSU Uplift - Specialist Operations via centrally held - permanent	-1.13				-239											-1,375
55	London Underground contribution to CTSU Uplift - provisional, via purchase order + invoicing (note 9) - permanent	.,10				200										-1,355	-1,355
	Additional B Division TOC contribution to FHQ CTSU Uplift - Specialist Operations via centrally held	-13	7														-137
	Route Disruption 10 PCs budget allocated for the CTSU Uplift 1072 - Permanent	-450															-450
	Allocation of Resources from Territorial Divisions to the CTSU Uplift	3,55	7		_	83											3,640
	Criminal Justice Unit Correction - B Division			-1,133	3	1,133					_						0
	Other Budget Adjustment - variance Cff COOK Landon Underground Budget in B Division (from 14/15) for the Finghum Bark station Promises work temperature	-304	1			332		200		-20	9	-17					0
61	C/f £200k London Underground Budget in B Division (from 14/15) for the Finsbury Park station-Premises work-temporary Net Budget Movement 15-16 at P3 (£000)	1.972	-18	-1 079	73	1.445	70	200	137	15	118	-360	n	-377	-	-1 4/12	200 545
	not budget morement 10-10 at F3 (2000)	1,377	-10	-1,070	, 13	1,440	79	-10	137	10	110	-309	U	-311		-1,443	