



**BRITISH
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Report to: Finance Committee
Agenda Item: 6
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Subject: Revenue Budget and Capital Programme 2015/16
 Monitoring and Forecast report – Quarter 3
Sponsor: Director of Capability & Resources
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For: Information

1 PURPOSE OF PAPER

- 1.1 This report provides the monitoring and forecast position for the 2015-16 Revenue and Capital Programme as at Quarter 3.
- 1.2 Appendices A and B set out the position on the Revenue budget for the British Transport Police (BTP) and show the forecast outturn position to be an overspend of £113k or 0.04% over the approved net budget of £266.27m. Operation Canberra and Finance & Procurement Transformation contribute to the EOY (end of year) overspend position (£631k & £522k respectively), reduced by an under-spend in capital charges (depreciation) of £1.2m.
- 1.3 As we approach the last quarter of this financial year, it should be noted that the YTD (year to date) under-spend position (£1.4m or 0.8% below budget) in conjunction with the moderate EOY over-spend, reflect a significant level of activity to be undertaken to achieve this forecast position. Budget Holders, with the help of their business support partners, will monitor closely and review regularly their revenue and capital forecast in light of their reported YTD and EOY P9 reported position, and where possible be forthcoming with declared under-spends in areas where there is evidence an under-spend is developing or likely to happen. Equally, where there is additional cost pressure not reflected in the forecast, proactive authorisation from DoCR or HoF&P is obtained in going over their allocated budget (the 5% rule on designated expenditure categories).
- 1.4 During the Period, the items on the Risks & Opportunities have been reviewed, an update is provided in section 5.
- 1.5 Appendix C sets out the position for each scheme in the Capital programme as at Period 9. The Capital Programme is forecast to spend £15.1m of its £19.1m original allocated budget. A number of schemes have been added to the Capital Programme or had their budget allocation increased to reflect continuity of the scheme brought forward into this year, following a 16/17 Capital Programme submission bid review in November. Additions to the Programme in Period 9 are detailed in section 3.
- 1.6 Appendix D shows the Budgeted Workforce Target (BWT) and the actual numbers in post as at Period 9 for Divisions and FHQ Departments. As at Period 9, the Force was 134 FTEs or 2.7% below the overall BWT of 5,035 FTEs at 4,901 (3,027 Police Officers, 1,511 Police Staff and 363 PCSO's). As at 7th December 15, the Police officer actual was 3,046, Police staff actual was 1,611 (including temporary staff), and PCSO actual was 362, with any difference due to timing.



**BRITISH
TRANSPORT
POLICE**

- 1.7 During the period, budget movements were effected to reflect organisational adjustments and decisions taken at Finance Reviews. A summary of these can be found in section 6.

2 REVENUE BUDGET

- 2.1 The year to date position (YTD) at Period 9 shows an under spend of £1.4m against revised budget and the end of year (EOY) is forecast to be £113k of 0.04% over annual budget.

- 2.2 The YTD under-spend in conjunction with the EOY over-spend reflects a significant level of activity scheduled to take place in the remaining 4 months of the financial year. A significant portion of the YTD under-spend derives from B Division (£1m), with the TOC side £384k, and the TfL side £623k. On the side of caution, it should be noted that the TfL and BTP reporting periods are not coterminous and consequently the results for each part represents slightly different accounting periods. B Division is forecasting an EOY under-spend of £0.5m, broken down £0.2m on the TOC side, and £0.3m on the TfL side.

- 2.3 B Division is actively managing its YTD under-spend, with the following scheduled activity streams:

- Premises – Property works on projects for Stratford station, as well as those in relation to Finsbury Park station on PFI have not come through to date. These projects are funded by TfL, and are accommodated within the existing B TfL premises budget. These are in process, and TfL has given assurance that they will be completed by the end of this financial year.
- Supplies & Services – under professional fees, there is increased cost built into the B TfL forecast from the cross-charge from the FHQ National Justice function, and costs relating to training for Night Tube, which are due to be recharged by FHQ, as well as other expected periodic recharges.

YTD P9 2015-16					FY 2015-16									
British Transport Police - Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix A - Objective Budget)					Adjusted Budget	P9 Year to Date	Variance to Adjusted Budget	% Var on Adjusted Budget	Reallocated Budget	Budget Move	Adjusted Budget	Forecast	Forecast Variance on Adjusted Budget	For Var over Adjusted Budget
Ref.		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
	Territorial Divisions													
7A	Division B* - TOC excl. LU bal. in e-fins	28,451	28,067	384	1.4	46,359	(1,357)	45,002	44,793	209	0.5			
7B	Division B** - TfL Funded	33,852	33,229	623	1.8	56,540	0	56,540	56,243	297	0.5			
	Total - B Division	62,303	61,296	1,007	1.6	102,899	(1,357)	101,542	101,036	506	1			

- 2.4 As reported in the previous period's paper, Finance Transformation has been given a separate line and is reported separately in Appendix A, with an end of year forecast of £522k. Transformational activity is progressing at pace with three dedicated transformation specialists recruited. This is in addition to additional staff for payroll and contingent labour in key appointments, such as the Capital Accountant. A detailed work plan has been developed and prioritised. The Transformation project covers an end to end review of all Finance and Procurement processes and controls. Priority has been given to immediate control issues as well as key actions necessary for the year end accounts exercise. The review also addresses longer term strategic questions around force wide integration in terms of organisational structure and processes and timelines.



2.5 Table 1 below provides variance analysis by FHQ Department and Territorial Divisions for year to date and outturn forecast variances over + / - 5%, or above £500k.

TABLE 1 - EXPLANATION OF YEAR TO DATE (YTD) AND END OF YEAR (EOY) FORECAST VARIANCE ON FHQ PORTFOLIOS AND TERRITORIAL DIVISIONS P9 2015-16 WITH VARIANCE ON REVISED BUDGET ABOVE +/- 5% OR OVER +/- £500K		YTD Variance £000	YTD Var %	Forecast Variance £000	Forecast Variance %
CAPABILITY & RESOURCES	The EOY variance reflects a) the Depreciation charge forecast for the year at £8.1m against a budget of £9.36m (£1.2m u/s variance), reflecting a lower depreciation charge on assets coming into use out of this year's capital programme, b) Training for ISP (£358k) included in the forecast, scheduled to take place in the last quarter of 15/16. This is revenue expenditure, and up to Period 8 reporting, it featured in the Risks & Opportunities. This has since been approved and is now forecast in Revenue, and has come off the R&O; and c) Technology Department showing an EOY o/s of £156k (1.26% over its overall budget of £12.36m), reflecting already reported pressures under Comms & Computers on WAN recurring charges, Protective Monitoring, Aerial photography annual licencing costs, and airwave hardware maintenance.			497	1.2
ACCELERATED INFORMATION STRATEGY	The YTD position shows an under-spent variance of 10.3% (£75k below budget of £733k), which reflects a ytd under-spent variance in software maintenance vacancies compensated by over-spends in project pay, temporary staff & consultancy costs on the Programme. Even though the EOY position is forecast to spend to budget, a review on the forecast has been requested with a forthcoming update.	75	10.3		
FINANCE TRANSFORMATION	Finance Transformation is forecast at £522k to year-end. This consists of temporary agency staff costs, plus 4 A04A payroll posts as part of the Finance Governance Review. There is a small allocation in supplies & services, for the Advanced Business Solutions (ABS) review and NFI professional fees.	-49	N/A	-522	N/A
OPERATION CANBERRA	As at Period 9, the YTD position for Operation Canberra (operation related to Records Management) is £446k over a budget of £198k at £644k. This is concentrated on temporary staff, police staff pay, police officer pay and overtime. The operation is forecast to be completed by the end of this financial year, the EOY forecast reflects an end of operation projected cost of £951k, £631k over budget. Additional resource (20 x A04) has been requested to speed up the operation delivery by the end of the financial year, which will push up the forecast beyond the reported P9 forecast. This will be reflected in the P10 report, but at the time of writing, the cost is estimated to be an additional £104k.	-446	-225.6	-631	-197.8
DIVISION B	<p>The Division reports a year to date variance of £1,007k favourable to budget and projects an underspend of £506k at the year end. The divisional results this period show a significant change to previous forecasts especially around staffing costs. Overall staffing costs have fallen by £1.2m. There are a number of interacting complex effects but they can be summarised as follows:-</p> <ol style="list-style-type: none"> 1. Reduction in intakes. The division was expecting an additional 56 police officers to be recruited. This has now been revised to 11. 2. A significant increase in leavers. An additional 15 officers (over the running rate) have left – mostly on retirement grounds. <p>Offsetting these savings to some degree are additional costs for:</p> <ol style="list-style-type: none"> 1. Additional uniform/equipment charges. This is to enhance our level two public order capability, enlarging the pool of officers that can be drawn on. In addition to operational benefits, this will also permit better management of overtime. 2. The purchase of defibrillators for response vehicles. This would have a significant life saving impact on responding to cardiac arrests. 3. A revision to the funding provision for Stratford. We do not have a definitive cost for this development and TfL Group Property have asked us to increase the funding by £50k. The advice is that they are wishing to be cautious and are hopeful that there will be an underspend. Funding has also been set aside for furniture and other fit out costs. 	1,007	1.6	506	1.0



**BRITISH
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2.6 Appendix B sets out the year to date monitoring and forecast revenue position by expenditure and income categories. Table 2 below provides analysis by Expenditure and Income categories on year to date and forecast variance above + / - 5%, or over £500k.

TABLE 2 - EXPLANATION OF YTD AND EOY FORECAST VARIANCE ON EXPENSE & INCOME CATEGORIES P9 2015-16 WITH VARIANCE ON REVISED BUDGET ABOVE +/- 5% OR OVER +/- £500K		YTD Variance '£000	YTD Var %	Forecast Variance '£000	Forecast Variance %
POLICE OFFICER PAY	YTD Variance reflects spend below budget as a result of police officer vacancies a) from the Counter Terrorism / Armed Policing Uplift (£764k), b) Contact Management as a result of the restructure (£137k), c) B Division (£1,038k) due to reduction in police officer in-takes and officer vacancies - (see B Division comment in Table 1) and d) C Division (£265k), e) D Division (£106k), reduced by over-spends in this expense category in FHQ Departments due to the Op Canberra, police officer recruitment & training. The EOY forecast position, £3.47m or 2.1% below budget, reflects projected vacancy under-spend in a) Contact Management reflecting police officer posts phased out as a result of the restructure (£196k), b) Specialist Operations police officer vacancies (£744k), c) officer vacancies in B, C and D Divisions (£1.77m, £434k, £182k respectively), reduced by forecast over-spends due to Operation Canberra (£57k), secondments (£84k) and police officer recruitment & training (£304k).	2,147	2.1	3,470	2.1
POLICE OFFICER OVERTIME	Police Officer Overtime £175k over YTD budget (4.3% - below 5%) and as reported in previous periods derives from overtime due to police officer vacancies (including vacancies held as a result of Crime Review), officer recruitment training, and bank holiday pay in a) Special Ops £69k (mainly Overtime Shift Cover, Op Committee General Election 2015, Overtime Training), b) B Division £47.2k (Public Holiday working, Overtime Shift cover, Overtime Football, Overtime Training) c) C Division £37k (mainly related to Bank Holiday requirement, Overtime Shift cover, Overtime Football playoffs, Op Walmington), d) Recruitment / Assessment centre related activity £28k, and Operation Canberra £49k. The Police Officer overtime is subject to ongoing review, where pro-active permission is sought by Divisions / FHQ Departments to go over the 5% limit above budget. The EOY position is forecast to over-spend at £572k above budget (8.4%) and reflects the historic o/s carried over since the overtime review measures have put in place, as well as in some areas (C Div and Op Canberra) where permission was granted to exceed the 5% limit at £475k over budget. This is concentrated mainly in Special Ops £128k, Crime £25k, B Div £228k, C Div £85k, D Div £38k, Op Canberra £55k, and Recruitment / Training / Assessment £22.6k.			-572	-8.4
PCSO PAY	PCSO Pay YTD under-spend variance reflects PCSO vacancies mainly in B Division £365k, where PCSO posts are not being recruited to due to GTR EPSAs winding down (matched by a loss of income), and £46k in C Division. EOY forecast u/s £408k derives mainly from B Division PCSO vacancies, reduced by forecast overspend in Strategic Development £34k.	382	5.8		
PCSO OVERTIME	PCSO Overtime YTD u/s £24k derives from operational activity in B Division.	24	17.4		
POLICE STAFF PAY	YTD variance derives from under-spend against budget in National Justice Department (£44k), partly due to vacancies against a full establishment budget, and under-spends in C & D Divisions and various FHQ Departments due to staff vacancies [Corporate Services (£177k), Finance & Procurement (£107k), Technology (£221k), DCC (£80k), Crime & Investigations (£127k)]. The EOY position is forecast to be £445k above budget (0.8%) and reflects the activity around Finance & Procurement Transformation, forecast to be £522k over, reduced by under-spends due to police staff vacancies in a) the Crime / Investigations portfolio (£217k), mainly as a result of vacancies not being recruited for due to the ongoing Crime Review, b) Contact Centres (£68k - Contact Management Restructure), and c) DCC Group (£158k) mainly due to vacancies in Strategic Development & Professional Standards. C and D Divisions contribute to EOY variance by £257k and £85k respectively.	511	1.4		
POLICE STAFF OVERTIME	Police Staff Overtime YTD is over budget by £409k mainly due to police staff vacancies, dual running (Contact Management), and operationally led activity (Op Canberra, Crime / Investigations), and is concentrated in Contact Centres £165k, Crime & Investigations £33k, DCC Group £32k (Professional Standards £14k, Media & Marketing £6k, and Strategic Development £11k), Operation Canberra £21k, HR Recruitment & Training / Assessment related activity £14k, Corporate Services £22k, Information Management £43k, Technology £18k, C Division £17k. The EOY position is forecast to be £621k above budget, and is mainly concentrated in Contact Management £230k, Crime / Investigations £79k, and to a lesser extent Operation Canberra (£35k), Technology (£20k), Strategic Development (£22k), Professional Standards (£20k), National Justice (£80k), and Information Management related activity (£52k), B and C Divisions £24k & £19k respectively.	-409	-89.2	-621	-91.1
COMMUNICATIONS & COMPUTERS	YTD and EOY forecast projects an adverse variance of £801k and £786k over budget respectively, reflecting service pressures in Technology on WAN Recurring Charges (£220k ytd / £361k eoy), Protective Monitoring (£81.5k ytd / £60k eoy), Aerial photography annual licences (£32k ytd / £50k eoy), Airwave hardware maintenance (£21k ytd / £62 eoy). In this line, there are costs related to the Body Worn Video (Phase1) project - circuit rental costs and annual licence maintenance costs. These costs for Body Worn Video are counter-balanced on the income line from Home Office funding.	-801	-10.7	-786	-6.8
TRAVEL & HOTELS	The YTD on Travel & Hotels is overspend by £304k, which mainly derives from the cost of the Civil Nuclear Constabulary (CNC) officer secondment to FHQ Specialist Operations (pay cost, overtime, travel & expenses, hotel accommodation), and to a lesser extent to costs related to Op Canberra, Information Management, and recruitment / assessment / training activity. The over-spend in this expense category as a result of the CNC cost is compensated by u/s in the police officer pay in Special Ops. The EOY position reflects Travel & Hotel over-spend in Contact Management (£57k), National Justice (£49k), Crime / Investigation operations (£304k), Op Canberra (£11k), Information Management (£19k), Corporate Risk Team (£21k) under DCC.	-304	-30.3	-227	-14.9
SUPPLIES & SERVICES	See Supplies & Services analysis below	-832	-8.3	-1,888	-11.2
CAPITAL CHARGES	The forecast for the internal depreciation has been revised to £8.1m from £8.9m from Period 7, reflecting a reduced depreciation charge from the schemes in the in-year Capital Programme, against a budget of £9.36m, resulting in a favorable variance of £1.2m.	346	5.7	1,213	12.9
ENHANCED PSA	EOY Forecast £471k under-recovery on EPSA income relates mainly to terminated EPSAs relating to TSGN takeover of First Capital Connect and Southern - GTR on reducing balance till January 2016, vacancies and only billing on actual headcount (B Division £449k).			-471	-2.6
GRANTS	Funding received from the Home Office related to the Body Worn Video rollout project.	160	-131.7	160	-26.7



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2.7 Analysis of the Supplies & Services category is provided in the Table below, with commentary on the lines with YTD and EOY variances exceeding £50k on unders / overs.

P9 YTD SUPPLIES & SERVICES VARIANCE ANALYSIS						
Acc Hier L5	L5 Name	P9 YTD Adjusted Budget £000	P9 YTD Actuals £000	P9 YTD Variance £000	YTD % Variance	
ADVVAC	ADVERTISING FOR VACANCIES	80.48	49.04	31.43	39.06%	
CIVTRAIN	SUPPORT STAFF TRAINING COSTS	78.39	40.94	37.44	47.77%	
CLTOTH	CLOTHING AND OTHER	413.97	673.79	-259.82	-62.76%	
CMPCCLAIM	COMPENSATIONS CLAIMS	198.23	210.16	-11.93	-6.02%	
CONSLT	CONSULTANTS FEES	44.80	140.78	-95.98	-214.27%	
CREDCT	CREDIT CONTROL COSTS	0.00	0.00	0.00	0.00%	
DOGS	DOGS	96.14	86.78	9.36	9.73%	
EMPWBG	EMPLOYEE WELLBEING	878.51	868.46	10.05	1.14%	
FORENSIC	FORENSIC COSTS	400.84	510.25	-109.42	-27.30%	
HMRCCORP	HMRC CORPORATION TAX	0.00	13.42	-13.42	0.00%	
HMRCIVAT	HMRC INPUT VAT CHARGE/(REBATE)	-82.50	-26.23	-56.27	68.21%	
IDPARADE	I D PARADE COSTS	23.11	30.79	-7.68	-33.21%	
INSUR	INSURANCE COSTS	420.03	372.56	47.46	11.30%	
LEGAL	LEGAL COSTS	293.19	256.58	36.62	12.49%	
MEDIMARK	LIBRARY, MEDIA & MARKETING	151.84	254.67	-102.83	-67.72%	
OTHERSUP	OTHER SUPPLIES AND SERVICES	1,513.14	1,469.04	44.10	2.91%	
POLEQPT	POLICE EQUIPMENT	192.25	267.63	-75.38	-39.21%	
POLSURG	POLICE SURGEON FEES	418.78	445.89	-27.11	-6.47%	
POLTRAIN	POLICE TRAINING COSTS	16.66	9.56	7.09	42.58%	
PPS	POSTAGE, PRINTING, STATIONERY	619.31	728.80	-109.49	-17.68%	
RECRUIT	RECRUITMENT COSTS	24.21	34.90	-10.69	-44.16%	
RECTRAIN	RECRUIT TRAINING COSTS	865.23	770.62	94.61	10.93%	
SUPPLIES AND SERVICES	TfL Supplies & Services	3,381.48	3,651.95	-270.48	-8.00%	
Total YTD Supplies and Services		10,028.07	10,860.39	-832.32	-8.30%	

P9 EOY SUPPLIES & SERVICES VARIANCE ANALYSIS					
Acc Hier L5	L5 Name	Adjusted Budget £000	EOY Forecast £000	EOY Variance £000	EOY % Variance
ADVVAC	ADVERTISING FOR VACANCIES	126.76	100.76	26.00	20.51%
CIVTRAIN	SUPPORT STAFF TRAINING COSTS	101.57	90.23	11.34	11.16%
CLTOTH	CLOTHING AND OTHER	652.47	978.53	-326.06	-49.97%
CMPCCLAIM	COMPENSATIONS CLAIMS	276.73	235.10	41.64	15.05%
CONSLT	CONSULTANTS FEES	69.09	411.01	-341.92	-494.91%
CREDCT	CREDIT CONTROL COSTS	0.00	0.00	0.00	0.00%
DOGS	DOGS	133.00	168.37	-35.37	-26.59%
EMPWBG	EMPLOYEE WELLBEING	1,228.60	1,290.45	-61.85	-5.03%
FORENSIC	FORENSIC COSTS	625.13	784.46	-159.34	-25.49%
HMRCCORP	HMRC CORPORATION TAX	48.00	13.00	35.00	72.92%
HMRCIVAT	HMRC INPUT VAT CHARGE/(REBATE)	-110.00	-55.00	-55.00	50.00%
IDPARADE	I D PARADE COSTS	36.13	27.97	8.16	22.60%
INSUR	INSURANCE COSTS	721.65	747.25	-25.60	-3.55%
LEGAL	LEGAL COSTS	430.08	328.60	101.48	23.60%
MEDIMARK	LIBRARY, MEDIA & MARKETING	323.20	466.83	-143.62	-44.44%
OTHERSUP	OTHER SUPPLIES AND SERVICES	2,716.05	2,899.30	-183.25	-6.75%
POLEQPT	POLICE EQUIPMENT	348.29	457.57	-109.29	-31.38%
POLSURG	POLICE SURGEON FEES	567.98	718.60	-150.62	-26.52%
POLTRAIN	POLICE TRAINING COSTS	55.97	46.42	9.55	17.06%
PPS	POSTAGE, PRINTING, STATIONERY	965.08	1,035.01	-69.93	-7.25%
RECRUIT	RECRUITMENT COSTS	40.75	42.57	-1.82	-4.47%
RECTRAIN	RECRUIT TRAINING COSTS	1,251.09	1,240.85	10.24	0.82%
B TfL Supplies & Services	TfL Supplies & Services	6,297.71	6,765.71	-468.00	-7.43%
Total EOY Supplies and Services		16,905.33	18,793.59	-1,888.27	-11.17%



TABLE 3 - EXPLANATION OF YTD AND EOY FORECAST VARIANCE ON SUPPLIES & SERVICES CATEGORIES (LEVEL 5) P9 2015-16 WITH VARIANCE ON REVISED BUDGET ABOVE £50k		YTD Variance '£000	YTD Var %	Forecast Variance '£000	Forecast Variance %
CLOTHING AND OTHER	YTD Position: Purchase uniforms and management fee costs over budget - on Specialist Ops - Firearms Officers uplift (additional police officers recruitment) £113k, C and D Divisions £47k and £29k respectively, Body Worn Video project £9k, Corporate Services £25k, and Recruitment - Training £7k. The YTD position is also reflected in the EOY position at £326k over budget, with forecast over-spends in Specialist Ops (£211k) tied-in with the CTSU police officer recruitment drive, and C and D Divisions of £47k and £28.5k respectively.	-259.8	-62.8	-326.1	-50.0
CONSULTANT FEES	As reported in prior periods, £24k of the YTD adverse variance relates to PSN-P consultancy support services (Mason Advisory) for the PSN-P migration work. £26k of the YTD variance relates to EDW / Digital Audio Visual Evidence Commercial Proposal costs (£21k) and software developer costs on Transformation related activity (£5k) funded by Directors' Initiative. This is also reflected in the EOY position with the addition of consultancy / contractors' costs for the G&H Drive (£20k) and strategic IM work in support of the IM reset (£20k), and Strategic Development and DCC Support (£24.75k).	-96.0	-214.3	-341.9	-494.9
	Additional consultancy cost is forecast in Corporate Services for the Facilities Management roll out and scope of works (£80k), and review work on current rent demands on several FHQ sites with a view to recovering the anticipated current liability (£160k). The sites in question are Force Headquarters, Spring House, Camden Street building, and BTPA site. This work is to ascertain the size of back-dated rent review claims and act as a challenge mechanism on future rent review claims by respective landlords. Even though this element of consultancy work is included in the P10 forecast, there is a high probability that this cost may not materialise.				
FORENSIC COSTS	SOCO Equipment and forensic services costs at Scientific Support and B and C Divisions contribute to the overall YTD and EOY. Scientific Support (£66k and £103k respectively), B Division (£30k and £36k respectively), C Division (£17k and £17k respectively).	-109.4	-27.3	-159.3	-25.5
EMPLOYEE WELL-BEING	EOY o/s in this category is related to pre-employment medical costs in recruitment and occupational health costs shown under FHQ (£109k) and B Division (£26k), netted off by lower costs in the priviledged travel category than budgeted for (£85k).			-61.9	-5.0
HMRC INPUT VAT CHARGE (REBATE)	Lower amount expected on the rebate of Input VAT charge than budgeted.	-56.3	68.2	-55.0	50.0
LEGAL COSTS	FHQ HR Corporate Services legal costs forecast £140k, lower than budgeted £201k. The remaining reflects £47k of the legal provision in Centrally Held to meet anticipated legal claims by FHQ Depts for the remaining part of the financial year (if any), has been forecast under the wrong category within SuppServ			101.5	23.6
LIBRARY, MEDIA & MARKETING	Relates to the Force's contribution to NPOCC - Mayor's Office for Policing and Crime Invoice £45k paid early in 15-16, and subscriptions to outside bodies related to Human Resourcing, recruitment, External training, Equality and Diversity.	-102.8	-67.7	-143.6	-44.4
OTHER SUPPLIES & SERVICES	Relates to Intelligence gathering in Crime and Contact Centres, non policing equipment at CCTV Ebury Bridge, surveys at HR Operations, interpreters and catering costs in B Division, and non-policing equipment in Technology.			-183.3	-6.8
POLICE EQUIPMENT	Purchase of Taser equipment and non-policing equipment in C Division and Specialist Operations of (YTD £48k and £23k respectively; EOY £81k and £25k respectively).	-75.4	-39.2	-109.3	-31.4
POLICE SURGEON FEES	Relates to Custody Management - operational medical provision to Custody Suites, plus £59.6k forecast legal costs (see note in legal costs) forecast in the wrong category, to be adjusted in P10.			-150.6	-26.5
POSTAGE, PRINTING, STATIONERY	Higher than budgeted PPS costs (YTD B Div £23k, C Div £18k, HR £24k, Corporate Services £24k, National Justice £18.5k, SDD and Media & Marketing £11k). (EOY B Div £8k, C Div £10k, HR £16K, Corporate Services £11K, National Justice £26K, SDD and Media & Marketing £3K).	-109.5	-17.7	-69.9	-7.3
RECRUIT TRAINING COSTS	This relates to a) lower than budgeted anticipated training costs on police officers in Learning & Development (£80k), and Specialist Operations (£86k), b) minus higher than budgeted police training costs in the Major Investigations Unit in Crime (£34k), and police trainin in C Division connected to Operation Trafalgar (£31k).	94.6	10.9		
SUPPLIES & SERVICES B DIVISION LONDON UNDERGROUND	Supplies & Services – under professional fees, there is increased cost built into the B TfL forecast from the cross-charge from the FHQ National Justice function, and costs relating to training for Night Tube, which are due to be recharged by FHQ, as well as other expected periodic recharges.	-270.5	-8.0	-468.0	-7.4



3 CAPITAL PROGRAMME

- 3.1 Appendix C shows the Capital Programme in overall summary and in work stream detail.
- 3.2.1 The revised budget placeholder value for the schemes identified in the 2015-16 Capital Programme currently stands at £16.9m including a £500k allocation for Contingency (the original value was £19.1m). As at Period 9, the EOY forecast is £15.1m.
- 3.2.2 As at Period 9 reporting, the following additions / amendments were made
- Under the Estates work-stream, three additional schemes have been added; namely, Video Conference (CMA) upgrade £40k, Meeting room Screens £30, and AV upgrade to King's Cross.
 - Under the IT BAU work-stream, £55k budget allocation has been added to E-Service Desk Replacement, bringing work forward into this year, and an additional scheme has been added for the Trustwave Secure Web Gateway (£81k).
 - Additional schemes in the 'Other' category are the 500 additional Origin Licences (£50k), e-PDR 10 upgrade release (£14k), Accounts Payable Forensics review licence (£4k).
- 3.2.3 As at Period 9, £4.5m is reported on YTD actuals, along with an un-receipted commitment of £5.1m, which represents purchase order value (commitment) raised for services / products not yet received. These added together make up £10m, last period this number stood at £9m.
- 3.2.4 The in-year depreciation charge on the EOY revenue position stands as reported in Period 8 at £8.1m, and will be regularly reviewed with updates in future papers.

4 BTP BUDGETED WORKFORCE TARGET AND ACTUALS IN POST

- 4.1 Appendix D shows the Budgeted Workforce Target and Actuals in post position for the Force at Period 9. BTP was 134 FTEs or 2.7% below the overall BWT of 5,035 FTEs. (Police Officers – 52 FTEs below BWT or 1.7%, Police Staff – 90 FTEs below BWT or 5.6%, PCSO s – 8 FTEs below BWT or 2.3%). As at 7th December 15, the Police officer actual was 3,046, Police staff actual was 1,611 (including temporary staff), and PCSO actual was 362, with any difference due to timing.

5 RISKS AND OPPORTUNITIES

- 5.1 Force risks and opportunities present overall £0.8m of pressure. This is a combination of £1.8m of risks and £1m of opportunities.

The Service pressures include Rent Reviews (£300k), and the element of the potential cost of including overtime in holiday pay (£600k). As reported in prior periods, the probability of both of these elements materializing in 2015/16 is low. The ISP training (£358k), reported here in prior periods, has dropped off the list, as is now forecast in the Revenue EOY position in Appendices A and B, since the purchase order has been approved.

The Governance pressures include the police officers Housing Allowance (a revised figure of £215k from previously estimated of £400k), the decision for payment lies with the BTPA at present.



The Opportunities include the in-year budget flexibility (£300k), which is an estimate of under-spends that can be centralised from the remaining future finance reviews (P10-P12).

6 IN-YEAR BUDGET MOVEMENTS

6.1 Since the resetting of the Revenue budget in Period 3, there have been a number of budget movements to Period 9. These can be summarised as:

- Police Staff and Police Officer Pay Awards, Bonus Payment, and EPS Spine Point Progression
- Grossing up of income (Secondments) with pay / overtime,
- EPSA for Hub & Crossrail,
- Allocation of budget to National Justice (CMU, CJU, ERG) from B, C and D Divisions,
- Allocation of Budget for Operation Canberra from the centre,
- Additional budget allocation from B Division to the CTSU uplift,
- Centralising of under-spends from FHQ portfolios to the centre as a result of Finance Reviews.
- An adjustment to budget (reduction) for £204.27k (the Overhead element of the DLR Policing) was effected in Period 7, to reconcile the budget requirement with the agreed funding for 15-16.

A detailed reconciliation of budget movements to Period 9 is available for reference upon request.

7 Management Accounts to Financial Accounts Reconciliation at Period 9

7.1 As per Period 9 reporting, a detailed reconciliation has been conducted between the Revenue year to date actual (£167,095k in Appendices A and B) and the Income & Expenditure Trial Balance as at end of Period 9.

	£000	£000
YTD P9 Balance as per Appendix B		167,095.37
Less: London Underground net YTD figure at P9 (Source: SAP)		-33,229.18
Add: External Depreciation (adjusted out for Management Accounting Purposes)		2,008.27
Sum of adjustment differences (as per column O)		-31,220.91
Add: BTPA Authority		1,305.47
Add: London Underground YTD actuals in e-fins		646.29
Add: PSA Income		-144,810.42
Add: Bal Sheet		
GC151113 EF MB EBURY BRIDGE CCTV PHASE 4	-2,715.89	
GC151073 EF TFL FUNDED VEHICLE	27.80	
GC151078 EF TFL FUNDED VEHICLE	27.80	
GC150937 EF GT NWR FUNDED EIU VEHICLE	-78.88	
LD6011 LH-SOUTHAMPTON REFURBISHMENT	-40.00	-2,779.18
As per Trial Balance at P9		-9,763.38

8 LIST OF RECOMMENDATIONS

8.1 It is recommended that the monitoring and forecast position for the BTP Revenue and Capital Programme is noted as at Quarter 3.



BRITISH
TRANSPORT
POLICE

Agenda Item –

APPENDIX A – PERIOD 9 2015-16 REVENUE SUMMARY POSITION BY DIVISION

		YTD P9 2015-16						FY 2015-16					
British Transport Police - Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix A - Objective Budget)		Reallocated Budget	Budget Move	Adjusted Budget	P9 Year to Date	Variance to Adjusted Budget	% Var on Adjusted Budget	Reallocated Budget	Budget Move	Adjusted Budget	Forecast	Forecast Variance on Adjusted Budget	For Var over Adjusted Budget
Ref.		£'000	£'000	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
FHQ Division													
1	Deputy Chief Constable Command	5,225	82	5,307	5,224	83	1.6	8,171	136	8,307	8,309	(2)	0.0
2	Finance & Procurement Transformation	0	0	0	49	-49	0.0	0	0	0	522	(522)	0.0
3	Operation Canberra	0	198	198	644	-446	(225.6)	0	319	319	951	(631)	(197.8)
4	Accelerated Information Strategy	733	0	733	658	75	10.3	930	0	930	930	0	0.0
5	Capability & Resources	29,467	(1,392)	28,075	27,737	338	1.2	46,548	(3,871)	42,677	42,179	497	1.2
6	Specialist Operations	7,776	91	7,867	7,671	196	2.5	12,470	188	12,657	12,737	(80)	(0.6)
7	Contact Management	6,485	32	6,517	6,556	-39	(0.6)	10,099	2	10,101	10,181	(79)	(0.8)
8	Crime / Investigations	10,976	137	11,113	11,151	-37	(0.3)	17,249	245	17,493	17,670	(176)	(1.0)
9	National Justice Department	829	2,668	3,497	3,491	6	0.2	1,299	3,810	5,109	5,116	(7)	(0.1)
	Total - FHQ Division:	61,491	1,816	63,307	63,181	126	0.2	96,765	829	97,594	98,595	(1,001)	(1.0)
Territorial Divisions													
10A	Division B* - TOC funded	29,348	(897)	28,451	28,067	384	1.4	46,359	(1,357)	45,002	44,793	209	0.5
10B	Division B** - TfL funded	33,852	0	33,852	33,229	623	1.8	56,540	0	56,540	56,243	297	0.5
	Total - B Division	63,200	(897)	62,303	61,296	1,007	1.6	102,899	(1,357)	101,542	101,036	506	1.0
11	Division C	35,206	46	35,252	35,153	99	0.3	54,829	253	55,082	54,839	243	0.4
12	Division D	7,604	29	7,634	7,465	169	2.2	11,980	70	12,050	11,910	139	1.2
	Total - C & D Divisions:	42,810	75	42,886	42,618	268	0.6	66,809	324	67,132	66,750	383	1.6
	Total Net BTP	167,501	995	168,496	167,095	1,401	0.8	266,473	(204)	266,268	266,381	(113)	(0.0)
	Contribution from cash draw down	0	0	0	0	0	0.0	(1,593)	0	(1,593)	(1,593)	0	0.0
	Total Net BTP (inc. release of reserves)	167,501	995	168,496	167,095	1,401	0.8	264,880	(204)	264,675	264,788	(113)	(0.0)



APPENDIX B – PERIOD 9 2015-16 REVENUE POSITION BY INCOME & EXPENDITURE

British Transport Police - Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix B - Subjective Budget)	YTD P9 2015-16						FY 2015-16					
	Reallocated Budget	Budget Move	Adjusted Budget	Year to Date	YTD Variance on Adjusted Budget	YTD Var Adjusted Budget %	Reallocated Budget	Budget Move	Adjusted Budget	Forecast	Forecast Variance over Adjusted Budget	For Var over Adjusted Budget
	£'000	£'000	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure												
Staff Costs												
1 Police Officer Pay	100,946	2,077	103,023	100,876	2,147	2.1	160,382	1,334	161,716	158,246	3,470	2.1
2 Police Officer Overtime	3,939	114	4,053	4,228	-175	-4.3	6,598	190	6,789	7,360	(572)	-8.4
3 PCSO Pay	6,455	170	6,625	6,244	382	5.8	10,264	155	10,419	10,056	363	3.5
4 PCSO Overtime	135	0	135	112	24	17.4	211	2	213	221	(9)	-4.1
5 Police Staff Pay	37,361	465	37,826	37,315	511	1.4	60,550	(1,689)	58,861	59,306	(445)	-0.8
6 Police Staff Overtime	403	55	458	868	-409	-89.2	731	(49)	682	1,303	(621)	-91.1
Staff Costs	149,240	2,882	152,121	149,641	2,480	1.6	238,736	(58)	238,679	236,492	2,187	0.9
Non Staff Costs												
7 Premises	11,142	492	11,634	11,548	86	0.7	18,187	500	18,687	19,001	(314)	-1.7
8 Communications and Computers	7,324	161	7,484	8,285	-801	-10.7	11,427	159	11,585	12,372	(786)	-6.8
9 Transport	1,718	-1	1,717	1,641	76	4.4	2,742	(32)	2,710	2,798	(88)	-3.2
10 Travel & Hotels (TRVHTL)	1,025	-20	1,005	1,309	-304	-30.3	1,579	(51)	1,528	1,756	(227)	-14.9
11 Supplies and Services (incl. Taxation)	9,731	297	10,028	10,860	-832	-8.3	13,407	3,499	16,905	18,794	(1,888)	-11.2
12 Capital Charges	6,012	0	6,012	5,667	346	5.7	9,364	0	9,364	8,151	1,213	12.9
Non Staff Costs	36,952	928	37,880	39,310	(1,430)	-3.8	56,705	4,075	60,780	62,871	(2,091)	-3.4
Total expenditure:	186,192	3,810	190,002	188,951	1,050	0.6	295,442	4,018	299,459	299,363	96	0.0
Income												
13 Enhanced PSA	(11,439)	(589)	(12,028)	(12,067)	40	-0.3	(17,519)	(890)	(18,409)	(17,939)	(471)	-2.6
14 Grants	0	(121)	(121)	(281)	160	-131.7	0	(600)	(600)	(760)	160	-26.7
15 Other Income	(7,252)	(2,104)	(9,356)	(9,507)	151	-1.6	(11,450)	(2,732)	(14,181)	(14,283)	101	-0.7
Total income:	(18,691)	(2,815)	(21,505)	(21,856)	351	-1.6	(28,969)	(4,222)	(33,191)	(32,982)	(209)	0.6
Total Net BTP:	167,501	995	168,496	167,095	1,401	0.8	266,473	(204)	266,268	266,381	(113)	-0.0
Contribution from cash draw down	0	0	0	0	0	0	(1,593)	0	(1,593)	(1,593)	0	0.0
Total Net BTP (inc. release of reserves)	167,501	995	168,496	167,095	1,401	0.8	264,880	(204)	264,675	264,788	(113)	-0.0



APPENDIX C– CAPITAL PROGRAMME AT PERIOD 9 2015-16

TABLE 1 - BTP CAPITAL PROGRAMME 2015-2019																
WORKSTREAMS	DEPARTMENT	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Variance Revised from Approved Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P9 YTD 15-16 Budget	Received Value	Paid Value	Total P9 YTD Actual	P9 YTD Var	Period 9 Committed Value (not received)	P9 15-16 Actual & Unreceived Value	2016/17 Approved Budget	2017/18 Approved Budget	2018/19 Approved Budget
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
1	ESTATES PROGRAMME	1,855	3,283	(1,428)	3,323	(41)	1,621	(1,535)	2,958	1,423	198	593	2,016	870	1,725	2,400
2	INFORMATION TECHNOLOGY BAU	1,502	2,337	(835)	2,049	288	1,476	(213)	1,264	1,051	425	496	1,547	1,257	1,207	1,207
3	INFORMATION TECHNOLOGY PROGRAMME	1,573	1,407	166	967	440	1,055	(78)	866	788	267	308	1,096	94	94	94
4	INFORMATION MANAGEMENT PROGRAMME (IMP)	3,650	178	0	178	0	21	0	0	0	21	0	0	5,800	2,650	1,800
5	INTEGRATED SYSTEMS PROGRAMME (ISP) & MOBILE SOLUTION	8,490	5,405	3,085	5,047	358	2,157	(9)	1,337	1,329	828	1,569	2,898	4,543	0	660
6	FLEET	1,773	1,815	(42)	1,841	(26)	0	(39)	40	1	(1)	1,713	1,714	2,675	2,675	2,675
7	OTHER	212	2,010	(1,798)	1,682	328	557	(235)	558	323	234	396	719	1,930	2,525	0
8	AVAILABLE TO BE ALLOCATED	45	0	45	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL BTP FUNDED CAPITAL PROGRAMME		19,100	16,435	2,665	15,087	1,348	6,887	(2,108)	7,023	4,915	1,973	5,075	9,989	17,169	10,876	8,836
CONTINGENCY		0	500	(500)	0	500	0					0		500	500	500
TOTAL BTP FUNDED CAPITAL PROGRAMME		19,100	16,935	2,165	15,087	1,848	0				0	0	0	17,669	11,376	9,336
DEPARTMENTAL EXPENDITURE LIMIT		18,200	18,200	0	18,200	0	0					0	0	11,200	11,200	11,200
DRAWDOWN FROM REVENUE RESERVE		900	900	0	900	0	0					0	0	0	0	0
TOTAL DEL & DRAWDOWN FROM RESERVE		19,100	19,100	0	19,100	0	0					0	0	11,200	11,200	11,200
Over / (Under DEL & Reserve Drawdown)		0	(2,165)	2,165	4,013		0					0	0	6,469	176	(1,864)



APPENDIX C– CAPITAL PROGRAMME AT PERIOD 9 2015-16

ESTATES CAPITAL PROGRAMME																				
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Variance Revised from Approved Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P9 YTD 15-16 Budget	Received Value	Paid Value	Total P9 YTD Actual	P9 YTD Var	Period 9 Committed Value (not receipted)	P9 15-16 Actual & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000
						£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
1	In-year	G	Blundell Street Armoury	CC Approved	Works nearing completion	200	200	0	215	-15	215	-167	507	340	-124	64	403	0	0	0
2	1	G	Security Improvement Works	SIB Approved	Security improvement works around the Estate	100	100	0	100	0	100	-72	124	51	49	22	73	0	0	0
3	1	N/A	Guildford	Property Board Approval	£50k Surrendered 17.06.15 Review	50	0	50	0	0	0	0	0	0	-0	2	2	0	0	0
4	1	N/A	Chester Station Relocation	Property Board Approval	Delivered in 2014-15. None in 15-16	10	0	10	0	0	0	-9	9	0	-0	25	25	0	0	0
5	1	A	Bletchley-Milton Keynes Station Relocation	SIB Approved	To be delivered in year 2015-16	100	25	75	25	0	0	0	0	0	0	4	4	0	0	0
6	1	G	Birmingham New Street	SIB Approved	Surrendered £150k in 17.06.15 Review	250	138	112	138	0	67	3	88	91	-24	11	102	0	0	0
7	1	A	Project Staff Estates	SIB Approved	Project Staff costs to deliver Estates Programme	250	250	0	250	0	0	0	65	65	-65	78	143	250	250	250
8	In-year	A	Edinburgh Waverley Refurbishment	SIB Approved	To be delivered in year 2015-16	0	50	-50	50	0	34	6	6	12	22	16	27	0	0	0
9	In-year	G	Southampton Refurbishment	SIB Approved	Delivered in year. Estate work completed	50	262	-212	265	-3	265	4	295	299	-34	1	300	0	0	0
10	1	N/A	Stratford Hub	CC Approval Req'd	Funded from TIL contribution	300	0	300	0	0	0	0	0	0	0	0	0	0	0	0
11	1	G	Minor Works Projects	SIB Approved	For delivery in-year 2015-16 (in progress)	350	300	50	304	-4	174	-1,281	1,549	269	-94	92	361	250	250	250
12	In-year	N/A	Property Store	Property Board Approved	No requirement in-year 15-16	75	0	75	2	-2	2	-12	14	2	-0	0	2	0	0	0
13	In-year	A	Brewery Road	SIB Approved	In progress	120	165	-45	165	0	100	-14	14	1	99	13	13	0	0	0
14	In-year	G	Coventry Refurbishment	SIB Approved	For delivery in-year 2015-16 (in progress)	0	70	-70	83	-13	70	-19	95	76	-6	0	77	0	0	0
15	In-year	A	Truro Relocation	Property Board Approved	For delivery in-year 2015-16 (in progress)	0	46	-46	46	-0	0	0	4	4	-4	16	20	0	0	0
16	In-year	G	Swindon	Property Board Approved	For delivery in-year 2015-16 (in progress)	0	64	-64	64	-0	64	1	59	60	4	0	60	0	0	0
17	In-year	N/A	Camden Road Overground Station	Property Board Approved	Surrendered 17.06.15 Review	0	0	0	3	-3	3	0	0	0	3	0	0	0	0	0
18	1	A	FHQ Camden security	SIB Approved	£50k Surrendered 17.06.15 Review	0	200	-200	200	0	60	0	1	1	59	0	1	0	0	0
19	1	A	Blundell Street Security Improvements	FEB Approved	FEB July 15 Decision £380k	0	380	-380	380	0	0	0	2	2	-2	0	2	0	0	0
20	1	A	Blundell Street Generator	SIB Approved	FEB July 15 Decision £120k	0	120	-120	120	0	0	0	0	0	0	0	0	0	0	0
21	1	A	Access Control	SIB Approved 08.05.2015	For delivery in-year 2015-16 PO DVA5183	0	125	-125	125	0	75	1	15	16	59	44	60	0	0	0
22	1	A	Manchester Peninsula	Subject to Prop/TechBoard Approval	For delivery in-year 2015-16	0	93	-93	93	-0	93	0	15	15	78	10	25	0	0	0
23	1	A	Gatwick	Subject to Prop/TechBoard Approval	For delivery in-year 2015-16	0	15	-15	15	0	15	0	0	0	15	0	0	0	0	0
24	2016/17	N/A	Estates Strategy Implementation	BTPA Approval Required	For delivery in 2016-17 onwards	0	0	0	0	0	0	0	0	0	0	0	0	70	875	1,550
25	2016/17	N/A	Estates Sustainability Programme	FEB Approval Required	For delivery in 2016-17 onwards	0	0	0	0	0	0	0	0	0	0	0	0	150	175	175
26	In-year	A	Health & Safety Firework Improvements	SIB Approved	Added following 17.06.15 Review	0	150	-150	150	0	50	10	25	35	15	9	45	0	0	0
27	In-year	A	Other Minor Works	FEB Approved	Added following 17.06.15 Review	0	450	-450	450	0	233	13	71	84	149	184	269	0	0	0
28	In-year	A	Video Conference (CMA) Upgrade	Property Board Approved	Added in Period 9 Finance Reviews	0	40	-40	40	0	0	0	0	0	0	0	0	0	0	0
29	In-year	A	Meeting Room Screens	Property & TechBoard Approved	Added in Period 9 Finance Reviews	0	30	-30	30	0	0	0	0	0	0	0	0	0	0	0
30	In-year	A	AV Upgrade to Kings Cross	Property Board Approved	Added in Period 9 Finance Reviews	0	10	-10	10	0	0	0	0	0	0	0	0	0	0	0
TOTAL ESTATES CAPITAL PROGRAMME						1,855	3,283	-1,428	3,323	-41	1,621	-1,535	2,958	1,423	198	593	2,016	870	1,725	2,400



APPENDIX C- CAPITAL PROGRAMME AT PERIOD 9 2015-16

Information Technology BAU and IT Programme - 2015-16 CAPITAL PROGRAMME

Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Variance Revised from Approved Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P9 YTD 15-16 Budget	Receipts d Value	Paid Value	Total P9 YTD Actual	P9 YTD Var	Period 9 Committed Value (not receipted)	P9 15-16 Actual & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000
IT Business As Usual (Kieran Murphy / Scott Phillips)																				
1	1	G	Infrastructure Maintenance	SIB Approved - cyclical	For delivery in-year 2015-16	144	144	0	144	0	96	52	278	330	-234	10	339	144	144	144
2	1	G	Network Security	Tech Board Approved cyclical	£22k add'l requirement added 17.06.15	43	65	-22	65	0	33	-20	46	26	7	46	72	43	43	43
3	1	A	Airwave Replacement & Upgrade	FEB Approved cyclical	£30k reduction-match increase 07.09.15	380	312	68	312	0	285	3	75	78	207	18	96	380	380	380
4	1	A	Messaging (Outlook & Blackberry)	Tech Board Approved cyclical	£46k add'l requirement added 17.06.15	0	96	-96	96	0	50	0	0	0	50	5	5	100	100	100
5	2-3	G	Cyclic Replacement- Desktops	SIB Approved - cyclical	For delivery in-year 2015-16	184	184	0	184	0	123	-50	173	123	-1	40	163	184	184	184
6	1	G	Cyclic Replace Prog-Laptops	SIB Approved - cyclical	For delivery in-year 2015-16	85	85	0	85	0	57	-72	121	49	7	22	72	85	85	85
7	1	G	Technology Board Operational Development	SIB Approved - cyclical	£45k increase in budget approved HoF&P from Period 8, rev'd Forecast	144	259	-115	259	0	96	23	146	169	-73	27	196	144	144	144
8	1	A	Telephone Handsets Spares	Tech Board Approved cyclical	For delivery in-year 2015-16	12	12	0	12	0	6	-26	13	-13	19	0	-13	12	12	12
9	1	G	Intranet and Sharepoint Development	Tech Board Approved cyclical	Phase II	50	50	0	50	0	37	0	0	0	37	2	2	0	0	0
10	1	G	Disaster Replacement - Desktops	Tech Board Approved cyclical	For delivery in-year 2015-16	60	60	0	60	0	40	0	0	0	40	60	60	60	60	60
11	2-3	A	E-Service Desk Replacement	SIB Approved - cyclical	£110k reduction- match increase in other schemes- Update 30.11.15 £55k b/f from 16/17	150	95	55	95	0	50	0	0	0	50	0	0	0	0	0
12	2-3	A	BTP Intranet Web Mapping	SIB Approved - cyclical	£30k reduction-increase Tablets 07.09.15	100	30	70	30	0	50	0	0	0	50	0	0	0	0	0
13	2-3	N/A	Aerial Photography Replacement	SIB Approved - cyclical	For delivery in-year 2015-16	150	0	150	0	0	0	0	0	0	0	0	0	50	0	0
14	2016/17	N/A	Additional Storage Capacity	Tech Board Approved cyclical	2016/17 scheme and beyond	0	0	0	0	0	0	0	0	0	0	0	0	55	55	55
15	In-Year	A	Single Force Gazeteer	SIB Approved Required	added in Review dd02.04.15	0	250	-250	150	100	250	0	0	0	250	107	107	0	0	0
16	In-Year	G	Tablets Roll-out	SIB Approved	£60k add'l requirement added 07.09.15	0	404	-404	416	-12	294	-123	408	285	9	77	362	0	0	0
17	2-3	A	Organisational Development Computers	Tech Board Approved	Reduced to more realistic value 17.06.15	0	10	-10	10	0	10	0	4	4	6	0	4	0	0	0
18	In-Year	N/A	WAN Replacement	SIB Approval Req'd	Added following 23.06.15 Review	0	200	-200	0	200	0	0	0	0	0	0	0	0	0	0
19	In-Year	G	Trustwave Secure Web Gateway	Tech Board Approved TR003011	Added following 10.11.15 Extraord. SIB	0	81	-81	81	0	0	0	0	0	0	81	81	0	0	0
Total IT Business as Usual						1,502	2,337	-835	2,049	288	1,476	-213	1,264	1,051	425	496	1,547	1,257	1,207	1,207
IT Programme (Tim Saunders / David Willoughby)																				
20	In-Year	G	ICCS System Upgrade	Chief Exec Approved	End of project report submitted	520	420	100	352	68	357	-56	408	352	5	0	352	12	12	12
21	In-Year	R	Desktop Virtualisation/XP replacement (VDI)	BTPA Approved	Project currently under review.	807	691	116	389	302	578	-22	411	389	189	301	690	82	82	82
22	In-Year	G	Public Service Network in Policing (PSN-P)	SIB Approved	For delivery in-year 2015-16 (in progress)	246	296	-50	226	70	120	13	47	60	60	7	67	0	0	0
Total IT Programme						1,573	1,407	166	967	440	1,055	-65	866	801	254	308	1,109	94	94	94
TOTAL IT BAU AND IT PROGRAMME - CAPITAL PROGRAMME						3,075	3,744	-669	3,016	728	2,531	-278	2,130	1,852	679	804	2,656	1,351	1,301	1,301



APPENDIX C- CAPITAL PROGRAMME AT PERIOD 9 2015-16

INFORMATION MANAGEMENT PROGRAMME - CAPITAL PROGRAMME

Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P9 YTD 15-16 Budget	Received Value	Paid Value	Total P9 YTD Actual	P9 YTD Var	Period 9 Committed Value (not receipted)	P9 15-16 Actual & Unreceipted Value	2016/17 Revised Budget £000	2017/18 Revised Budget £000	2018/19 Revised Budget £000	
Information Management Programme (Hacer Evans & Helen Edwards)						£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
1	2-3	N/A	Electronic Document Records Management (EDRMS)	BTPA Approval Req'd	Placeholder Value deferred to 16-17 Review 2.4.15	1,000	0	0	0	0	0	0	0	0	0	0	1,400	850	0	
2	In-Year	A	Interim Reporting Solution (EDW) - New	CE BTPA Approved	SIB Approved Interim Reporting Solution 13.10.15	750	178	178	0	21	0	0	0	21	0	0	1,300	0	0	
3	2-3	N/A	Digital Audio & Visual Evidence (DAVE)	CE BTPA Approval Req'd	Placeholder Value deferred to 16-17 Review 2.4.15	1,900	0	0	0	0	0	0	0	0	0	0	1,900	0	0	
4	2016-17	N/A	ERP Implementation	BTPA Approval Req'd	For Delivery 16-17	0	0	0	0	0	0	0	0	0	0	0	1,200	1,800	1,800	
TOTAL INFORMATION MANAGEMENT PROGRAMME - CAPITAL PROGRAMME						3,650	178	178	0	21	0	0	0	21	0	0	5,800	2,650	1,800	

INTEGRATED SYSTEMS PROGRAMME (ISP) & MOBILE SOLUTION - CAPITAL PROGRAMME

Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P9 YTD 15-16 Budget	Received Value	Paid Value	Total P9 YTD Actual	P9 YTD Var	Period 9 Committed Value (not receipted)	P9 15-16 Actual & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000	
Integrated Systems Programme (ISP) (Chris Horton)						£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
1	In-Year	A	Integrated Core System + Command and Control	Cabinet Office via BTPA Approved	P8 Update: £358k Variance represents ISP Training which falls and forecast under Revenue	5,100	5,105	4,747	358	2,157	-9	1,337	1,329	828	1,569	2,898	1,508	0	0	
2	1	R	Mobile Solution	Cabinet Office Approval Req'd	15-16 & 16-17 Values revised following update 29.09.15	3,390	300	300	0	0	0	0	0	0	0	0	3,035	0	660	
TOTAL ISP AND MOBILE SOLUTION CAPITAL PROGRAMME						8,490	5,405	5,047	358	2,157	-9	1,337	1,329	828	1,569	2,898	4,543	0	660	



**BRITISH
TRANSPORT
POLICE**

APPENDIX C– CAPITAL PROGRAMME AT PERIOD 9 2015-16

FLEET CAPITAL PROGRAMME																			
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P9 YTD 15-16 Budget	Receipted Value	Paid Value	Total P9 YTD Actual	P9 YTD Var	Period 9 Committed Value (not receipted)	P9 15-16 Actual & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000
1	1	G	Fleet Replacement Programme	BTPA Approved-cyclical replacement	For 2015-16 Delivery	1,698	1,698	1,698	0	0	-39	40	0.9	-0.9	1,713	1,714	2,600	2,600	2,600
2	1	G	Firearms Support Vehicles - Growth2	FEB Approved	Specialist Growth2	0	117	117	0	0	0	0	0.0	0.0	0	0			
3	8	A	Unplanned Insurance Write-off Provision	BTPA Approved	Surrendered June Review	75	0	26	-26	0	0	0	0.0	-0.0	0.0	0.0	75	75	75
TOTAL FLEET CAPITAL PROGRAMME						1,773	1,815	1,841	-26	0.0	-39	40	0.9	-0.9	1,713	1,714	2,675	2,675	2,675



APPENDIX C- CAPITAL PROGRAMME AT PERIOD 9 2015-16

OTHER' CAPITAL PROGRAMME																				
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P9 YTD 15-16 Budget	Received Value	Paid Value	Total P9 YTD Actual	P9 YTD Var	Period 9 Committed Value (not receipted)	P9 15-16 Actual & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000	
Capability and Resources						£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
1	In-Year	G	Origin - Oracle Upgrade (Ravi Saund)	SIB Approved	For Delivery in 15-16 - Budget requirement £84k	112	84	84	-0	84	-2	31	30	54	50	80	0	0	0	
2	In-Year	N/A	Origin Upgrade Self-Service Page (Latoya Abraham)	Tech Board Approved	Added in Period 7	0	13	13	0	0	0	0	0	0	9	9	0	0	0	
3	In-Year	G	Origin e-Duty Work (Ravi Saund) PO DVA4220	Tech Board Approved	Surrendered June Review - budget revised to £60k	0	60	60	0	44	0	41	41	4	17	58	0	0	0	
4	In-Year	G	500x Additional Origin Licences - Origin Requirement	Tech Board Approved	Added Period 8 - Nov15	0	50	50	0	0	0	0	0	0	0	0	0	0	0	
5	1	N/A	Reward Benefits Package (Steve Holmes)	SIB Approval required	Out of Scope	100	0	0	0	0	0	0	0	0	0	0	0	0	0	
6	c/14-15	N/A	E-Financials 4.1 Upgrade	Tech Board Approved	c/ from 2014-15	0	0	6	-6	0	0	6	6	-6	0	6	0	0	0	
7	c/14-15	N/A	2 Laptops for the Finance Transformation	Tech Board Approved	Added in Period 8	0	2	2	0	0	0	0	0	0	0	0	0	0	0	
8	In-Year	G	AP Forensics Review Licence	Tech Board Approved	Added in Period 9	0	4	4	0	0	0	0	0	0	27	27	0	0	0	
9	In-Year	G	E-PDR Release 10 Upgrade	Tech Board Approved	Added in Period 9	0	14	14	0	0	0	0	0	0	7	7	0	0	0	
Specialist Operations						0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10	In-Year	G	Gym Equipment Blundell Street	Subject to SIB approval	Included in 08.05.15 Review	0	23	21	2	21	0	21	21	-0	0	21	0	0	0	
11	In-Year	G	Computers Increased Capacity at Blundell Str.	Subject to SIB approval	Requirement reduced to £28k	0	28	28	0	28	0	19	19	9	0	19	0	0	0	
12	2017-18	N/A	Taser Uplift & Replacement	CE BTPA Approval Required	Delivery 17/18 Replacement	0	0	0	0	0	0	0	0	0	0	0	0	650	0	
13	In-Year	A	i-Pads for CTSU officers	DCC Approved	Added in Period 4	0	10	10	0	10	0	0	0	10	0	0	0	0	0	
14	In-Year	A	Armed policing equipment - Op Strong Tower	SIB Approved	Added in Period 4, PO s DVA6318 & DVA6319	0	97	97	0	97	-125	151	26	71	4	30	0	0	0	
15	In-Year	G	Specialist Growth 2 equipment	SIB Approved	Added in Period 7	0	128	128	0	70	2	0	2	68	77	79	0	0	0	
Crime / Investigations						0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
16	c/14-15	G	Hi Tec Crime Unit Computers	SIB Approved	Delivered April 15 - completed	0	54	54	-0	54	0	54	54	-0	0	54	0	0	0	
17	c/14-15	G	Replacement of HTCJ Equipment	SIB Approved	Included in 17.06.15 Review. Delivered April 15	0	76	76	-0	76	-148	224	76	-0	0	76	0	0	0	
18	Brought in-year	A	SSU Scoping Bids - Bureau Screening	Subject to Estates Approval	Inclusion to be confirmed by HoF 14.09.15	0	19	19	0	0	0	0	0	0	0	0	0	0	0	
19	Brought in-year	G	SSU Scoping Bids - Gel Scanner	Subject to Techboard Approval	Inclusion to be confirmed by HoF 14.09.15	0	59	59	0	0	0	0	0	0	60	60	0	0	0	
20	Brought in-year	G	SSU Scoping Bids - DCS 5	Subject to Techboard Approval	Inclusion to be confirmed by HoF 14.09.15	0	36	36	0	36	0	0	0	36	35	35	0	0	0	
National Justice Directorate (Susan Yeoman-Jones)						0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21	Brought in-year	A	Virtual Courts and live Video Links (PO DVA5749)	Tech Board Approved	Included in the Programme 18.08.15	0	26	26	0	0	0	0	0	0	46	46	55	0	0	
22	Brought in-year	G	IT related Equipment / Dual Screens	Tech Board Approval Req'd	Included in the Programme 15.09.15	0	127	127	0	37	37	0	37	0	64	101	0	0	0	
Deputy Chief Constable						0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
23	2016-17	A	Body Worn Video Cameras	BTPA Approval Required	Reprioritised - Full BC in place 15-16 values	0	1,100	768	332	0	0	11	11	-11	0	11	1,875	1,875	0	
TOTAL OTHER CAPITAL PROGRAMME						212	2,010	1,682	328	557	-235	558	323	234	396	719	1,930	2,525	0	


APPENDIX D – BUDGETED WORKFORCE AT PERIOD 9 2015-16

Table 1: Division Budgeted Workforce Target	Police Officers				Police Staff				PCSOs				Total Employees			
	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)
B - Division	1,506	1,506	1,496	-10	302	302	281	-21	235	235	239	4	2,043	2,043	2016	-27
C - Division	912	914	906	-8	124	123	117	-6	123	120	124	4	1,159	1,157	1147	-10
D - Division	218	224	212	-12	39	38	36	-2	No PCSOs				257	262	248	-14
Territorial Divisions Sub-Total	2,636	2,644	2,614	-30	465	463	434	-29	358	355	363	8	3,459	3,462	3,411	-51

Table 2: FHQ Departments Budgeted Workforce Target	Police Officers				Police Staff				PCSOs				Total Employees			
	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)
Specialist Operations & Contact Management	246	254	235	-19	265	265	261	-4	0	0	0	0	511	519	496	-23
Crime, Investigations, and Justice	125	119	113	-6	362	367	336	-31	No PCSOs				487	486	449	-37
Capability & Resources	40	41	45	4	393	386	369	-17	No PCSOs				433	427	414	-13
DCC Group	21	21	20	-1	121	120	111	-9	No PCSOs				142	141	131	-10
Total FHQ Departments	432	435	413	-22	1,141	1,138	1,077	-61					1,573	1,573	1,490	-83

Table 3: Overall Budgeted Workforce Target	Police Officers				Police Staff				PCSOs				Total Employees			
	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 9 BWT (FTE)	Actual in Post Period 9 (FTE)	Net Variance against Period BWT (FTE)
Overall Budgeted Workforce Target	3,068	3,079	3,027	-52	1,606	1,601	1,511	-90	358	355	363	8	5,032	5,035	4,901	-134