



Report to: Finance Committee

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Agenda item: 4

Subject: Revenue Budget and Capital Programme 2015/16
Monitoring and Forecast report – Period 06/Q2

Sponsor: Director of Capability & Resources

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For: Information

1 PURPOSE OF PAPER

- 1.1 This report provides the monitoring and forecast position for the 2015-16 Revenue and Capital Programme as at Period 06/Q2.
- 1.2 Appendices A and B set out the position on the Revenue budget for the British Transport Police (BTP) and show the forecast outturn position to be an over spend of £592k or 0.2% over the approved net budget of £266.27m. In Period 3 (Q1) it was £533k over budget.
- 1.3 In July 2015, the Force approved:
- A misalignment in the 15/16 Budget due to operational changes.
 - A series of risks and opportunities which have been identified and highlighted. Many had their roots in changes to assumptions to MTFP 15/16 such as the Security threat, restructure to National Justice and Contact Centre management, Governance.

These were presented in a reset budget paper at Period 3 / Q1. At Q1, the Force identified a series of risks and opportunities which amounted to £4.1m of risks and £1.7m of opportunities.

- 1.4 The Force identified and put in place controls to regulate spend. These were
- Proactive rather than reactive clearance on +5% Variance
 - Controls on overtime
 - Reorganised recruitment activity

A number of these controls have flowed through to Q2. Some are still in train, overtime takes 3 periods to reduce. In addition, from Period 7, the Force is applying additional controls on budget holders. These are:

- Consultants spend
- Clothing spend
- Rent & Maintenance costs

- 1.5 Appendix C sets out the position for each scheme in the Capital programme as at Period 06. Overall, the 2015-16 Capital Programme is forecast to spend £18.1m of its £19.1m original allocated budget, forecasting an under spend of £969k or 5%. A meeting to review the Capital Programme and confidence in spend has taken place on Tuesday 29th of September. The recent 15/16 forecast spend for Mobile Solution (£0.385m rather than £1.58m), brings the capital programme forecast closer to £16.9m (see 3.2.2).



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- 1.6 The £900k drawdown from reserve earmarked to support the Capital Programme at the beginning of the financial year is no longer needed.
- 1.7 Appendix D shows the Budgeted Workforce Target (BWT) and the actual numbers in post as at Period 6 for Divisions and FHQ Departments. As at Period 6, the Force was 168 FTEs or 3.3% below the overall BWT of 5,035 FTEs at 4,867 (3,035 Police Officers, 1,487 Police Staff and 345 PCSO). The Police officer figure does not include the 40 officers' intake in the month of September. As at 15th October 15, the Police Officer number was 3,068.
- 1.8 During the period, budget movements were effected to reflect organisational adjustments and decisions taken at Finance Reviews. A summary of these can be found in section 6.
- 1.9 An update is also provided on Risk & Opportunities, and Contract Management.

2 REVENUE BUDGET

- 2.1 The year to date position (YTD) at Period 6 shows an under spend of £232k against revised budget and the end of year (EOY) is forecast to be £592k of 0.2% over annual budget.
- 2.2 Appendix A sets out the year to date and forecast position by FHQ and Territorial Divisions against adjusted Budget. Table 1 below provides variance analysis by FHQ Department and Territorial Divisions for year to date and outturn forecast variances over + / - 5%, or above £500k.

TABLE 1 - EXPLANATION OF YEAR TO DATE (YTD) AND END OF YEAR (EOY) FORECAST VARIANCE ON FHQ PORTFOLIOS AND TERRITORIAL DIVISIONS P6 2015-16 WITH VARIANCE ON REVISED BUDGET ABOVE +/- 5% OR OVER +/- £500K		YTD Variance '£000	YTD Var %	Forecast Variance '£000	Forecast Variance %
NATIONAL JUSTICE DEPARTMENT	The YTD position (£228k below budget) reflects vacancies under a full headcount budget, with a number of budget movements in-year from B, C and D Divisions and FHQ Departments for their resource contribution to the National Justice Restructure including Evidence Review Gateway (ERG). The YTD u/s is reflected also in the EOY position, with a projected under-spend of £404k on a total net budget of £4.7m or a gross budget of £7.6m. Work is ongoing to allocate budget across periods where the corresponding activity is expected to take place.	228	8.5	404	9
OPERATION CANBERRA	As at Period 6, the YTD position for Operation Canberra (operation related to Records Management) is £152k over a budget of £197k at £350k. This is concentrated on temporary staff (£77k), police staff pay (£54k), police officer pay (£14k) and overtime (£4k). The operation is forecast to be completed by the end of February 2016, the EOY forecast reflects an end of operation projected cost of £720k, £521k over budget.	-152	-77.3	-521	-262.3

- 2.3 Appendix B sets out the year to date monitoring and forecast revenue position by expenditure and income categories.
- 2.4 Table 2 below provides analysis by Expenditure and Income categories on year to date and forecast variance above + / - 5%, or over £500k.



TABLE 2 - EXPLANATION OF YTD AND EOY FORECAST VARIANCE ON EXPENSE & INCOME CATEGORIES P6 2015-16 WITH VARIANCE ON REVISED BUDGET ABOVE +/- 5% OR OVER +/- £500K		YTD Variance '£000	YTD Var %	Forecast Variance '£000	Forecast Variance %
POLICE OFFICER PAY	YTD Variance reflects spend below budget as a result of police officer vacancies a) from the Counter Terrorism / Armed policing Uplift (£668k), b) Contact Management as a result of the restructure (£101k), c) B Division (£200k), reduced by over-spends in this expense category in FHQ Departments due to the Op Canberra, Information Management, police officer recruitment & training. The EOY forecast position, £1.17m or 0.7% below budget, reflects projected vacancy under-spent in a) Contact Management reflecting police officer posts phased out as a result of the restructure (£234k), b) National Justice police officer vacancies (£496k), and c) officer vacancies in B and C Divisions (£209k and £297k respectively), reduced by forecast over-spends due to Operation Canberra, Information Management, and police officer recruitment & training.	888	1.4	1,169	0.7
POLICE OFFICER OVERTIME	Police Officer Overtime YTD £518k derives from overtime due to police officer vacancies (including vacancies held as a result of Crime Review), officer recruitment training, and bank holiday pay in a) Special Ops £104k (mainly Overtime Shift Cover, Op Committee General Election 2015, Overtime Training), b) B Division £320k (Public Holiday working, Overtime Shift cover, Overtime Football, Overtime Training) c) C Division £38k (mainly related to Bank Holiday requirement, Overtime Shift cover, Overtime Football playoffs, Op Walmington), d) Crime / Investigations £10k and e) Recruitment/Assessment centre related activity £18k. Given the recent review on Overtime spend levels exceeding 5% by the Chief Officer Group, police officer overtime has been managed and the YTD variance from period to period reflects this. The YTD variance at Period 5 was adverse at £496k and in Period 4 £451k. The police officer overtime review resulted in the reducing of the EOY Forecast close to the 5% level at £375k over budget (5.6%), concentrated mainly in Special Ops £133k, Crime £65k, B Div £44k, C Div £86k, D Div £17k, and Recruitment / Training / Assessment £17k.	-518	-21.3	-375	-5.6
PCSO PAY	PCSO Pay YTD under-spend variance reflects PCSO vacancies in B Division £303k (25 vacancies at P6), and £19k in C Division (2 vacancies at P6). EOY forecast u/s £662k derives from B and C Division PCSO vacancies (£687k and £14k respectively), reduced by forecast overspend in Strategic Development £34k.	339	8.0	662	6.3
PCSO OVERTIME	PCSO Overtime YTD o/s £10k derives from operational activity in B and C Divisions of £6k and £4k respectively. This is reflected in the EOY forecast at £12k (B Division £8k, C Division £4k).	-10	-13.4	-12	-5.5
POLICE STAFF PAY	YTD variance derives from under-spend against budget in National Justice Department (£317k), due partly to vacancies against a full establishment budget, and partly due to the fact that B Division took some of the Department's costs (P1-P4) in anticipation of the Criminal Justice Unit (CJU) / Crime Management Unit (CMU) / Evidence Review Gateway (ERG) functions coming to FHQ, and an underspend at B Division £344k, reflecting under-establishment in Behavioral Detection and CCTV operations, as well as a number of posts being transferred to FHQ for the National Justice Department. The remaining derives from a combination of small under-spends in C Division and various FHQ Departments due to staff vacancies. The EOY position is forecast to be £814k below budget (1.3%) deriving from staff vacancies in a) the Crime / Investigations portfolio (£383k), mainly as a result of vacancies not being recruited for due to the ongoing Crime Review, b) Contact Centres (£136k - Contact Management Restructure), and c) DCC Group (£171k) mainly due to vacancies in Strategic Development. B and C Division contribute to EOY variance by £63k and £116k respectively.	743	3.0	814	1.3
POLICE STAFF OVERTIME	Police Staff Overtime YTD is over budget by £260k mainly due to police staff vacancies, dual running (Contact Management), and operationally led activity (Op Canberra, Crime / Investigations), and is concentrated in Contact Centres £117k, Crime & Investigations £18k, DCC Group £25k (Professional Standards, Media & Marketing, and Strategic Development), Operation Canberra £4k, HR Recruitment & Training / Assessment related activity £18k, Corporate Services £15k, Information Management £30k, Technology £12k, B Division £21k, C Division £13k. The EOY position is forecast to be £514k above budget, and is mainly concentrated in Contact Management £256k, Crime / Investigations £96k, and to a lesser extent Operation Canberra (£14k), Technology (£20k), Strategic Development (£22k), Professional Standards (£20k), National Justice (£12k), and Information Management related activity (£36k), B and C Divisions £24k & £13k respectively.	-260	-79.1	-514	-63.7
COMMUNICATIONS & COMPUTERS	EOY forecast projects an adverse variance of £681k over budget, reflecting service pressures in Technology on WAN Recurring Charges £250k, Aerial photography annual licences £72k, Airwave hardware maintenance £200k. The remaining is related to the Body Worn Video (Phase 1) project - circuit rental costs £43k and annual licence maintenance costs £75k. These costs for Body Worn Video are counter-balanced on the income line from Home Office funding.			-681	-6.0
TRAVEL & HOTELS	The YTD on Travel & Hotels is overspend by £246k, which mainly derives from the cost of the Civil Nuclear Constabulary (CNC) officer secondment to FHQ Specialist Operations (pay cost, overtime, travel & expenses, hotel accommodation), and to a lesser extent to costs related to Op Canberra, Information Management, and recruitment / assessment / training activity. The over-spend in this expense category as a result of the CNC cost is counter-balanced by under-spend in police officer pay in Special Ops. The EOY position reflects Travel & Hotel over-spend in Contact Management (£57k), and Crime operations (£36k).	-246	-39.8	-81	5.3
SUPPLIES & SERVICES	See Supplies & Services analysis below	-1,047	-19.6	-1,042	-7.3
ENHANCED PSA	EOY Forecast £523k under-recovery on EPSA income, which relates to terminated EPSAs relating to TSGN takeover of First Capital Connect and Southern - GTR on reducing balance till January 2016, vacancies and only billing on actual headcount (B Division £514k).			-523	2.8
GRANTS	Funding received from the Home Office related to the Body Worn Video rollout project.	160	100.0		



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2.5 Analysis of the Supplies & Services category is provided in the Table below, with commentary on the lines contributing the most to the variance.

P6 YTD SUPPLIES & SERVICES VARIANCE ANALYSIS				
Acc Hier L5	L5 Name	P6 YTD Adjusted		P6 YTD Variance
		Budget	P6 YTD	
ADVVAC	ADVERTISING FOR VACANCIES	47,268.63	38,841.78	8,426.85
CIVTRAIN	SUPPORT STAFF TRAINING COSTS	49,738.31	34,697.05	15,041.26
CLTOTH	CLOTHING AND OTHER	260,932.88	463,409.02	-202,476.14
CMPCCLAIM	COMPENSATIONS CLAIMS	154,226.21	141,160.12	13,066.09
CONSLT	CONSULTANTS FEES	32,281.75	78,269.91	-45,988.16
DOGS	DOGS	64,688.95	59,757.74	4,931.21
EMPWBG	EMPLOYEE WELLBEING	617,119.69	603,077.53	14,042.16
FORENSIC	FORENSIC COSTS	258,218.61	327,289.78	-69,071.17
HMRCCORP	HMRC CORPORATION TAX	0.00	13,424.60	-13,424.60
HMRCIVAT	HMRC INPUT VAT CHARGE/(REBATE)	-55,000.00	-27,200.00	-27,800.00
IDPARADE	I D PARADE COSTS	14,817.71	27,737.56	-12,919.85
INSUR	INSURANCE COSTS	257,680.45	311,862.45	-54,182.00
LEGAL	LEGAL COSTS	160,803.27	160,680.54	122.73
MEDIMARK	LIBRARY, MEDIA & MARKETING	86,963.69	154,101.53	-67,137.84
OTHERSUP	OTHER SUPPLIES AND SERVICES	928,308.01	922,861.73	5,446.28
POLEQPT	POLICE EQUIPMENT	143,386.13	134,394.56	8,991.57
POLSURG	POLICE SURGEON FEES	261,801.64	246,621.98	15,179.66
POLTRAIN	POLICE TRAINING COSTS	7,930.80	450.00	7,480.80
PPS	POSTAGE, PRINTING, STATIONERY	392,235.35	361,637.48	30,597.87
RECRUIT	RECRUITMENT COSTS	11,806.28	71,421.44	-59,615.16
RECTRAIN	RECRUIT TRAINING COSTS	586,242.57	579,241.68	7,000.89
SUPPLIES AND SERVICES	SUPPLIES AND SERVICES B Div TfL	1,051,000.00	1,676,000.00	-625,000.00
Grand Total		5,332,450.93	6,379,738.48	-1,047,287.55

P6 EOY SUPPLIES & SERVICES VARIANCE ANALYSIS				
Acc Hier L5	L5 Name	Adjusted Budget		EOY Variance
		Adjusted Budget	EOY Forecast	
ADVVAC	ADVERTISING FOR VACANCIES	126,764.30	100,764.30	26,000.00
CIVTRAIN	SUPPORT STAFF TRAINING COSTS	101,567.65	101,807.65	-240.00
CLTOTH	CLOTHING AND OTHER	652,468.08	805,873.44	-153,405.36
CMPCCLAIM	COMPENSATIONS CLAIMS	268,034.45	228,096.78	39,937.67
CONSLT	CONSULTANTS FEES	69,087.88	184,777.60	-115,689.72
CREDCT	CREDIT CONTROL COSTS	-33,333.00	-33,333.00	0.00
DOGS	DOGS	133,004.11	133,313.78	-309.67
EMPWBG	EMPLOYEE WELLBEING	1,305,863.04	1,360,033.49	-54,170.45
FORENSIC	FORENSIC COSTS	625,125.57	709,153.33	-84,027.76
HMRCCORP	HMRC CORPORATION TAX	48,000.00	13,000.00	35,000.00
HMRCIVAT	HMRC INPUT VAT CHARGE/(REBATE)	-110,000.00	-55,000.00	-55,000.00
IDPARADE	I D PARADE COSTS	36,129.43	49,880.87	-13,751.44
INSUR	INSURANCE COSTS	721,651.01	756,722.00	-35,070.99
LEGAL	LEGAL COSTS	450,515.81	440,845.21	9,670.60
MEDIMARK	LIBRARY, MEDIA & MARKETING	280,204.03	337,654.91	-57,450.88
OTHERSUP	OTHER SUPPLIES AND SERVICES	2,694,626.58	2,903,082.30	-208,455.72
POLEQPT	POLICE EQUIPMENT	354,788.14	521,302.18	-166,514.04
POLSURG	POLICE SURGEON FEES	567,979.44	656,486.54	-88,507.10
POLTRAIN	POLICE TRAINING COSTS	55,965.45	56,415.45	-450.00
PPS	POSTAGE, PRINTING, STATIONERY	969,083.45	952,537.19	16,546.26
RECRUIT	RECRUITMENT COSTS	40,746.94	90,790.37	-50,043.43
RECTRAIN	RECRUIT TRAINING COSTS	1,262,894.48	1,348,966.66	-86,072.18
TfL Supplies & Services	TfL Supplies & Services	3,492,000.00	3,492,000.00	0.00
Grand Total		14,113,166.84	15,155,171.05	-1,042,004.21



TABLE 3 - EXPLANATION OF YTD AND EOY FORECAST VARIANCE ON SUPPLIES & SERVICES CATEGORIES (LEVEL 5) P6 2015-16 WITH VARIANCE ON REVISED BUDGET ABOVE £50k		YTD Variance '£000	YTD Var %	Forecast Variance '£000	Forecast Variance %
CLOTHING AND OTHER	YTD Position: Purchase uniforms and management fee costs over budget - on Specialist Ops - Firearms Officers uplift (additional police officers recruitment) £103k, C and D Divisions £41k and £18k respectively, Body Worn Video project £9k, Corporate Services £11k, and Recruitment - Training £6.5k. (In Period 4, the YTD o/s in this category was £148k, and in Period 5 £178k). The YTD position is also reflected in the EOY position at £153k over budget, with forecast over-spends in Specialist Ops (£78.5k), and C and D Divisions of £41k and £21k respectively.	-202.5	-77.6	-153.4	-23.5
CONSULTANT FEES	Related to consultant costs on the Information Management Transformation Programme (£34k), Software Developer / Transformation related activity (£44k) in the Director's Initiative, Finance & Procurement for in-year measures (£11k).			-115.7	-167.5
EMPLOYEE WELL-BEING	Mainly related to pre-employment medicals for Student Officers, connected to police officer recruitment.			-54.2	-4.2
FORENSIC COSTS	YTD and EOY over-spend on forensic services relates to Livescan charges from the Home Office at B and C Divisions	-69.1	-26.8	-84.0	-13.4
HMRC INPUT VAT CHARGE (REBATE)	Lower amount expected on the rebate of Input VAT charge than budgeted.			-55.0	50.0
INSURANCE COSTS	Compensation Claim costs on employer liability materialising in 15-16	-54.2	-21.0		
LIBRARY, MEDIA & MARKETING	Relates to the Force's contribution to NPOCC - Mayor's Office for Policing and Crime Invoice £45k paid early in 15-16, and subscriptions to outside bodies related to Human Resourcing, recruitment, External training, Equality and Diversity.	-67.1	-77.2	-57.5	-20.5
OTHER SUPPLIES & SERVICES	Relates to Intelligence gathering in Crime and Contact Centres, non policing equipment at CCTV Ebury Bridge, surveys at HR Operations, interpreters and catering costs in B Division, and non-policing equipment in Technology.			-208.5	-7.2
POLICE EQUIPMENT	Purchase of Taser equipment and non-policing equipment in C Division and Specialist Operations of £83k and £78k respectively, plus non-policing equipment of £20k related to Body Worn Video activity.			-166.5	-46.9
RECRUITMENT COSTS	YTD & EOY over-spend relates to the misposting of medical fees-operational cost (£49k) to this category (Tascor Medical services provision to custody suites) - it should be under the police surgeon fees category in supplies & services.	-59.6	-504.9	-50.0	-122.8
RECRUIT TRAINING COSTS	Relates to police training costs in the Major Investigations Unit in Crime (£40k), police constable training in D Division (£35k), and police training in C Division related to Operation Trafalgar (£27k).			-86.1	-6.82
SUPPLIES & SERVICES B DIVISION LONDON UNDERGROUND	Recharge of costs from FHQ for additional Night Tube support and National Justice service. This is mitigated by a corresponding YTD under-spend in the pay category in B Division London Underground.	-625.0	-59.5		



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3 CAPITAL PROGRAMME

- 3.1 Appendix C shows the Capital Programme in summary and in detail by individual scheme.
- 3.2.1 The current budget placeholder value for the schemes identified in the 2015-16 Capital Programme currently stands at £18.6m including a £500k allocation for Contingency (the original value was £19.1m). As at Period 6, the EOY forecast is £18.1m.
- 3.2.2 It should be noted that as at Period 6 reporting, the following additions / amendments were made
- a) A 15-16 capital placeholder value for Body Worn Video full roll-out scheme (BWV) was included into the Programme for £1.1m as per the Business case submitted.
 - b) The 15-16 capital budget placeholder value for Integrated Systems Programme (ISP) was revised to £5.1m (was £5.4m) following an update from the scheme's Programme Manager, with an amended 16-17 placeholder value of £1.51m (was £1.16m).
 - c) The Mobile Solution 15-16 scheme value has been revised to £1.58m (was £2.12m) following an update by the scheme's Programme Manager, with a revised 16-17 placeholder value of £1.84m (was £0.29m). Post Period 6 reporting cycle, Mobile solution latest forecast for 2015-16 stands at £0.385m, £1.2m lower than the P6 reported forecast value. This would bring the overall capital programme 15/16 forecast closer to £16.9m.
 - d) 3 schemes related to the Scientific Support Unit, totalling £114k (Bureau Screening, Gel Scanner, and DCS 5).
 - e) A capital requirement for £127k for the National Justice Department was included in Period 6 for dual screens and IT equipment.
- 3.2.3 As at Period 6, £2.9m has been either spent or accrued on capital schemes, along with a commitment of £3.2m, which represents purchase order value (commitment) raised for services / products not yet received. These added together make up £6.1m, indicating that there will be a need for the overall 15-16 Programme to firm up its plans over the forthcoming periods to deliver the projected £18.1m forecast.
- 3.2.4 The impact of the in-year depreciation charge on the EOY revenue position has been reviewed in Period 6 and the forecast has been tentatively amended accordingly. Further work is currently underway to provide further assurance from the Fixed Asset register on the forecast depreciation values for 15-16 including indexation depreciation values.

4 BTP BUDGETED WORKFORCE TARGET AND ACTUALS IN POST

- 4.1 Appendix D shows the Budgeted Workforce Target and Actuals in post position for the Force at Period 6. BTP was 168 FTEs or 3.3% below the overall BWT of 5,035 FTEs. (Police Officers – 41 FTEs below BWT or 1.3%, Police Staff – 108 FTEs below BWT or 6.8%, PCSOs – 19 FTEs below BWT or 5.2%).

5 RISKS AND OPPORTUNITIES

- 5.1 Force risks and opportunities present overall £1m of pressure. This is a combination of £3.4m of risks and £2.4m of opportunities:



- 1) £2.8m pressure from changes in MTFP assumptions in operational profile (CTSU), operation demand (Op Evolve) and workforce recruitment with roots in growth / transformation.
- 2) £0.6m pressure from demands linked to deficiencies in Governance / key capabilities.
- 3) £2.4m of opportunities – a combination of anticipated under-spends, savings, and the apportionment of costs arising from Night Tube.

6 IN-YEAR BUDGET MOVEMENTS

6.1 In Period 3, a paper was prepared reconciling the original BTP 15-16 budget to the revised (reallocated) budget as at Period 3 across portfolios and expenditure categories. In that paper, two key points were mentioned:

- The budget for the policing of the DLR franchise moving from London Underground to London Overground, giving rise to a budget movement of £141k representing the overtime element of the DLR policing budget.
- The £200k additional budget to B Division from London Underground for the Finsbury Park station works.
- The total budget movement was £341k as shown on the table below.

		FY 2015-16							
British Transport Police - Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix A - Objective Budget)		Original Budget	DLR Policing Core Budget Adjustment	Original Budget with DLR adjustment	Budget Movement	Reallocated Budget	Forecast	Forecast Variance on Reallocated Budget	For Var over Reallocated Budget
Ref.		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%
1	Overground 15/16 Budget	208,753	834	209,587	141	209,728	210,321	(592)	-0.3%
2	Underground 15/16 Budget	57,174	(834)	56,340	200	56,540	56,540	0	0.0%
	Total Net British Transport Police 15/16 Budget	265,927	0	265,927	341	266,268	266,861	(592)	-0.2%
	Contribution from cash draw down	(1,593)	0	(1,593)	0	(1,593)	(1,593)	0	0.0
	Total Net BTP (inc. release of reserves)	264,334	0	264,334	341	264,675	265,269	(592)	-0.2%

Note1 - Docklands Light Railway Policing moving to Overground Budget £834k represents the core budget element (this does not include overtime element)

Note2a - £200k represents additional budget allocation from London Underground on B Division for carrying out station works at Finsbury Park station.

Note2b - £141k represents the overtime element of the DLR policing budget.

6.2 Since the resetting of the Revenue budget in Period 3, there have been a number of budget movements to Period 6. These can be summarised as:

- Police Staff Pay Award, Bonus Payment, and EPS Spine Point Progression
- Grossing up of income (Secondments) with pay / overtime,
- EPSA for Hub & Crossrail,
- Allocation of budget to National Justice (CMU, CJU, ERG) from B, C and D Divisions,
- Allocation of Budget for Operation Canberra from the centre,
- Additional budget allocation from B Division to the CTSU uplift,
- Centralising of under-spends from FHQ portfolios to the centre as a result of Finance Reviews.

A detailed reconciliation of budget movements to Period 6 is available for reference upon request. In Period 8, the budget movement as a result of the expected pay award for Police Officers, effective from September 1st, is proposed to take place and an update will be provided in the forthcoming report.



7 CONTRACT OVERVIEW

7.1 Key Contract Overview highlights are:

- The Contract Management Internal Audit carried out by the Government Internal Audit Agency on behalf of DfT and sponsored by BTPA has commenced. Contracts identified for review are:
 - a. Airwave radio system - Public Safety Radio Communications Service
 - b. Managed Network Services (WAN)
 - c. NSPIS Command and Control Software Support agreement
 - d. Computer Systems Support (support and maintenance of Northgate systems)
 - e. CCTV Phase 4
 - f. Airwave radios (hardware) - Tetra Communications Equipment
 - g. London Custody Healthcare Contract
 - h. Provision of Forensic Analysis Services under the Next Generation Forensic Procurement Framework Agreement
 - i. Vehicle Purchase (via RM1070)

The auditors are reviewing how the contracts are being managed by the business, not the procurement process on how the contracts were let.

- A meeting has been scheduled with DfT and CCS service transition team to discuss the potential transition of common goods and services to the CCS and the service offering for each common spend category. In addition, BTP is hosting the National Police Procurement Executive in the 2nd week of September, which will be a series of workshops looking at maximising collaborative opportunities, the Home Office commercial team and improving strategic supplier and contract management across the NPPE.
- Contract management training courses are made available and are open to contract owners or contract senior responsible officers, as well as those interested in contract management endorsed by their line manager. Enquiries to attend the course can be forwarded to the Procurement team.
- Body Worn Video – Soft Market testing has been completed, the statement of requirements are being finalised, the tender is commencing on the 4th of September 2015 using the East Midlands Strategic Commercial Unit (EMSCU) framework.
- The BTPA Code of Governance Review tender has closed; four responses were received and evaluated. The process is now at preferred supplier status while a contract is being finalised.
- Motor and Liability Insurance Policies have been tendered via the Official Journal of the European Union, the process has been run by BTP'S brokers Jardine Lloyd Thompson, the tenders have been evaluated and winning bidders identified.
- Travel – The Government wide mandated travel tender has passed the 10 day standstill period, preferred supplier status has been achieved and is now at the contracting stage, contract go live is scheduled for December 2015. Commercial details have not been published, particularly prices. A review will take place to determine efficiencies or increased cost to BTP.



8 Management Accounts to Financial Accounts Reconciliation at Period 6

8.1 As part of Quarter 2 (Period 6) reporting, a detailed reconciliation has been conducted between the year to date actual (£106,469k in Appendices A and B) and the Trial Balance as at end of Period 6.

YTD P6 Balance as per Appendix B		106,469,389
Less: London Underground net YTD figure		-20,060,000
Add: External Depreciation (adjusted out for Management Accounting Purposes)		1,301,854
Sum of adjustment differences		-18,758,146
Add: BTPA Authority		781,812
Add: London Underground YTD actuals in e-fins		104,864
Add: PSA Income		-96,449,928
Add: Bal Sheet		
GC151113 EF MB EBURY BRIDGE CCTV PHASE 4	-1,503,905.72	
GC151073 EF TFL FUNDED VEHICLE	27,798.12	
GC151078 EF TFL FUNDED VEHICLE	27,798.12	
LD6011 LH-SOUTHAMPTON REFURBISHMENT	-40,000.00	-1,488,309
As per Trial Balance at P6		-9,340,319

9 RECOMMENDATION

9.1 It is recommended that the monitoring and forecast position for the BTP Revenue and Capital Programme is noted as at Period 06/Q2.



APPENDIX A – PERIOD 06 2015-16 REVENUE SUMMARY POSITION BY DIVISION

		YTD P6 2015-16								FY 2015-16							
British Transport Police - Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix A - Objective Budget)		Reallocated Budget	Budget Move	Adjusted Budget	P6 Year to Date	Variance to Adjusted Budget	% Var on Adjusted Budget	Variance to Reallocated Budget	% Var on Reallocated Budget	Reallocated Budget	Budget Move	Adjusted Budget	Forecast	Forecast Variance on Adjusted Budget	For Var over Adjusted Budget	Forecast Variance on Reallocated Budget	For Var over Reallocated Budget
Ref.		£'000	£'000	£'000	£'000	£'000	%	£'000	%	£'000	£'000	£'000	£'000	£'000	%	£'000	%
FHQ Division																	
1	Deputy Chief Constable Command	3,355	22	3,377	3,326	52	1.5	29	0.9	8,171	76	8,247	8,242	5	0.1	(71)	-0.9
2	Capability & Resources	17,802	430	18,232	18,209	22	0.1	(407)	-2.3	46,343	(2,584)	43,759	44,074	(315)	-0.7	2,269	4.9
3	Specialist Operations	4,835	8	4,843	4,839	4	0.1	(4)	-0.1	12,470	130	12,600	12,956	(356)	-2.8	(486)	-3.9
4	Contact Management	4,168	33	4,201	4,208	(6)	-0.2	(40)	-1.0	10,099	(6)	10,093	10,083	10	0.1	16	0.2
5	Crime / Investigations	7,043	(1)	7,042	6,975	67	1.0	68	1.0	17,249	189	17,438	17,349	89	1	(100)	-0.6
6	National Justice Department	524	2,148	2,672	2,444	228	8.5	(1,920)	-366.5	1,299	3,366	4,665	4,261	404	9	(2,962)	-228.1
7	Accelerated Information Strategy	473	0	473	482	(9)	-1.9	(9)	-1.9	930	0	930	930	0	0.0	0	0.0
8	Operation Canberra	0	197	197	350	(152)	-77.3	(350)	0.0	0	199	199	720	(521)	-262.3	(720)	0.0
	Total - FHQ Division:	38,201	2,837	41,038	40,832	205	0.5	(2,632)	-6.9	96,560	1,371	97,931	98,616	(684)	(257)	(2,056)	-2.1
Territorial Divisions																	
9a	Division B - TOC funded	18,748	(550)	18,198	18,087	111	0.6	661	3.5	46,359	(1,410)	44,950	44,967	(17)	0.0	1,392	3.0
9b	Division B - TfL Funded	20,071	0	20,071	20,060	11	0.1	11	0.1	56,540	0	56,540	56,540	0	0.0	0	0.0
	Total - B Division	38,819	(550)	38,269	38,147	122	0.3	672	1.7	102,899	(1,410)	101,490	101,507	(17)	(0)	1,392	1.4
10	Division C	22,673.33	(75)	22,598	22,646	(48)	-0.2	27	0.1	54,829	23	54,852	54,822	30	0.1	7	0.0
11	Division D	4,793	2	4,796	4,843	(48)	-1.0	(50)	-1.0	11,980	16	11,996	11,916	80	0.7	64	0.0
	Total - C & D Divisions:	27,467	(72)	27,394	27,490	(96)	-0.3	(23)	-0.1	66,809	39	66,848	66,738	110	0.7	71	0.1
	Total Net BTP	104,486	2,215	106,701	106,469	232	0.2	(1,983)	-1.9	266,268	0	266,268	266,861	(592)	(0.2)	(592)	(0.2)
	Contribution from cash draw down	0	0	0	0	0	0.0	0	0.0	(1,593)	0	(1,593)	(1,593)	0	0.0	0	0
	Total Net BTP (inc. release of reserves)	104,486	2,215	106,701	106,469	232	0.2	(1,983)	-1.9	264,675	0	264,675	265,268	(592)	(0.2)	(592)	(0.2)



APPENDIX B – PERIOD 06 2015-16 REVENUE POSITION BY INCOME & EXPENDITURE

British Transport Police - Monitoring and Forecast Position for 15-16 Revenue Budget (Appendix B - Subjective Budget)	YTD P6 2015-16								FY 2015-16							
	Reallocated Budget	Budget Move	Adjusted Budget	Year to Date	YTD Variance on Adjusted Budget	YTD Var Adjusted Budget %	YTD Variance on Reallocated Budget	YTD Var Reallocate d Budget %	Reallocated Budget	Budget Move	Adjusted Budget	Forecast	Forecast Variance over Adjusted Budget	For Var over Adjusted Budget	Forecast Variance over Reallocated Budget	For Var over Reallocate d Budget
	£'000	£'000	£'000	£'000	£'000	%	£'000	%	£'000	£'000	£'000	£'000	£'000	%	£'000	%
Expenditure																
Staff Costs																
1 Police Officer Pay	63,880	1,093	64,973	64,086	888	1.4	(205)	-0.3	160,382	2,009	162,391	161,223	1,169	0.7	(840)	-0.5
2 Police Officer Overtime	2,378	56	2,434	2,951	(518)	-21.3	(573)	-24.1	6,598	97	6,695	7,070	(375)	-5.6	(472)	-7.2
3 PCSO Pay	4,168	72	4,240	3,902	339	8.0	267	6.4	10,264	314	10,578	9,917	662	6.3	348	3.4
4 PCSO Overtime	78	0	78	89	(10)	-13.4	(10)	-13.4	211	0	211	222	(12)	-5.5	(12)	-5.5
5 Police Staff Pay	23,318	1,548	24,867	24,124	743	3.0	(805)	-3.5	60,550	2,307	62,857	62,043	814	1.3	(1,493)	-2.5
6 Police Staff Overtime	292	37	329	589	(260)	-79.1	(297)	-101.7	731	77	807	1,321	(514)	-63.7	(591)	-80.8
Staff Costs	94,115	2,806	96,921	95,740	1,181	1.2	-1,625	-1.7	238,736	4,803	243,540	241,796	1,743	0.7	(3,060)	-1.3
Non Staff Costs																
7 Premises	7,029	299	7,329	7,046	283	3.9	(17)	-0.2	18,187	678	18,865	19,074	(209)	-1.1	(888)	-4.9
8 Communications and Computers	4,722	(25)	4,698	4,850	(153)	-3.3	(128)	-2.7	11,427	(77)	11,350	12,031	(681)	-6.0	(604)	-5.3
9 Transport	1,112	0	1,112	1,133	(21)	-1.9	(21)	-1.9	2,742	0	2,742	2,798	(57)	-2.1	(57)	-2.1
10 Travel & Hotels (TRVHTL)	643	(24)	619	866	(246)	-39.8	(223)	-34.6	1,579	(58)	1,521	1,603	(81)	-5.3	(23)	-1.5
11 Supplies and Services (incl. Taxation)	5,111	222	5,332	6,380	(1,047)	-19.6	(1,269)	-24.8	13,202	911	14,113	15,155	(1,042)	-7.4	(1,953)	-14.8
12 Capital Charges	3,863	0	3,863	3,812	51	1.3	51	1.3	9,364	0	9,364	9,289	75	0.8	75	0.8
Non Staff Costs	22,481	473	22,953	24,087	(1,134)	-4.9	-1,606	-7.1	56,501	1,454	57,955	59,950	(1,995)	-3.4	(3,449)	-6.1
Total expenditure:	116,596	3,279	119,875	119,827	48	0.0	-3,231	-2.8	295,237	6,257	301,494	301,746	(252)	-0.1	(6,509)	-2.2
Income																
13 Enhanced PSA	(7,290)	(185)	(7,475)	(7,576)	101	-1.3	285	-3.9	(17,519)	(887)	(18,406)	(17,883)	(523)	2.8	364	-2.1
14 Grants	0	(16)	(16)	(176)	160	-1000.2	176	0.0	0	(600)	(600)	(605)	5	0.0	605	0.0
15 Other Income	(4,820)	(863)	(5,683)	(5,606)	(76)	1.3	787	-16.3	(11,450)	(4,770)	(16,220)	(16,397)	178	-1.1	4,948	-43.2
Total income:	(12,110)	(1,064)	(13,174)	(13,358)	184	-1.4	1,248	-10.3	(28,969)	(6,257)	(35,226)	(34,886)	(340)	1.0	5,917	-20.4
Total Net BTP:	104,486	2,215	106,701	106,469	232	0.2	-1,983	-1.9	266,268	0	266,268	266,861	(592)	-0.2	(592)	-0.2
Contribution from cash draw down	0	0	0	0	0	0	0	0	(1,593)	0	(1,593)	(1,593)	0	0.0	0	0.0
Total Net BTP (inc. release of reserves)	104,486	2,215	106,701	106,469	232	0.2	-1,983	-1.9	264,675	0	264,675	265,268	(592)	-0.2	(592)	-0.2

APPENDIX C – 2015/16 CAPITAL PROGRAMME

TABLE 1 - BTP CAPITAL PROGRAMME 2015-2019																
WORKSTR EAMS	DEPARTMENT	2015/16 Approved Budget as per MTPF and CC Delegation Letter	2015/16 Revised Budget	2015/16 Variance Revised from Approved Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P6 YTD 15- 16 Budget	Sum of Received Values	Paid Value	Total P6 YTD (Paid and Received Values)	P6 YTD Var	Period 6 15- 16 (Unreceipte d committed Value)	P6 15-16 Ledger & Unreceipted Value	2016/17 Approved Budget	2017/18 Approved Budget	2018/19 Approved Budget
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
1	ESTATES PROGRAMME	1,855	3,203	(1,348)	3,300	(97)	873	(1,643)	2,552	909	(36)	644	1,553	870	1,725	2,400
2	INFORMATION TECHNOLOGY BAU	1,502	2,156	(654)	2,182	(26)	782	(330)	989	660	122	412	1,072	1,257	1,207	1,207
3	INFORMATION TECHNOLOGY PROGRAMME	1,573	1,407	166	1,274	133	995	(76)	635	558	437	212	770	94	94	94
4	INFORMATION MANAGEMENT PROGRAMME (IMP)	3,650	1,160	2,490	1,160	0	0	0	0	0	0	0	0	4,750	2,650	1,800
5	INTEGRATED SYSTEMS PROGRAMME (ISP) & MOBILE SOLUTION	8,490	6,685	1,805	6,685	0	1,007	(33)	573	540	467	1,826	2,366	3,348	0	660
6	FLEET	1,773	1,698	75	1,724	(26)	0	(39)	39	(0)	0	1	1	2,675	2,675	2,675
7	OTHER	212	1,789	(1,577)	1,805	(16)	222	(262)	453	191	31	152	343	1,930	2,525	0
8	AVAILABLE TO BE ALLOCATED	45	0	45	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL BTP FUNDED CAPITAL PROGRAMME		19,100	18,098	1,002	18,131	(33)	3,878	(2,383)	5,241	2,858	1,021	3,247	6,105	14,924	10,876	8,836
CONTINGENCY		0	500	(500)	0	500	0					0		500	500	500
TOTAL BTP FUNDED CAPITAL PROGRAMME		19,100	18,598	502	18,131	467	0				0	0	0	15,424	11,376	9,336
DEPARTMENTAL EXPENDITURE LIMIT		18,200	18,200	0	18,200	0	0					0	0	11,200	11,200	11,200
DRAWDOWN FROM REVENUE RESERVE		900	900	0	900	0	0					0	0	0	0	0
TOTAL DEL & DRAWDOWN FROM RESERVE		19,100	19,100	0	19,100	0	0					0	0	11,200	11,200	11,200
Over / (Under DEL & Reserve Drawdown)		0	(502)	502	969		0					0	0	4,224	176	(1,864)



APPENDIX C – 2015/16 CAPITAL PROGRAMME

ESTATES CAPITAL PROGRAMME																				
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Variance Revised from Approved Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P6 YTD 15-16 Budget (reprofiled in P5)	Sum of Received Values	Paid Value	Total P6 YTD (Paid and Received Values)	P6 YTD Var	Period 6 15-16 (Unreceipted committed Value)	P6 15-16 Ledger & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000
						£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
1	In-year	G	Blundell Street Armory	FEB Approved	Works nearing completion	200	200	0	215	-15	215	-202	483	281	-66	74	355	0	0	0
2	1	G	Security Improvement Works	SIB Approved	Security improvement works around the Estate	100	100	0	100	0	49	-93	105	13	36	68	81	0	0	0
3	1	NA	Guildford	Property Board Approved	£50k Surrendered 17.06.15 Review	50	0	50	0	0	0	0	0	0	0	2	2	0	0	0
4	1	NA	Chester Station Relocation	Property Board Approved	Delivered in 2014-15. None in 15-16	10	0	10	0	0	0	-9	9	0	-0	0	0	0	0	0
5	1	A	Bletchley-Milton Keynes Station Relocation	SIB Approved	To be delivered in year 2015-16	100	25	75	25	0	0	0	0	0	0	4	4	0	0	0
6	1	A	Birmingham New Street	SIB Approved	Surrendered £150k in 17.06.15 Review	250	138	112	138	0	22	1	48	49	-27	37	86	0	0	0
7	1	R	Project Staff Estates	SIB Approved	Project Staff costs to deliver Estates Program	250	250	0	250	0	0	0	0	0	0	0	0	250	250	250
8	In-year	A	Edinburgh Waverley Refurbishment	SIB Approved	To be delivered in year 2015-16	0	50	-50	50	0	4	-1	6	4	0	4	8	0	0	0
9	In-year	G	Southampton Refurbishment	SIB Approved	Delivered in year. Estate work completed	50	262	-212	265	-3	240	8	227	235	5	72	306	0	0	0
10	1	NA	Stratford Hub	FEB Approval Req'd	Funded from TfL contribution	300	0	300	0	0	0	0	0	0	0	0	0	0	0	0
11	1	G	Minor Works Projects	SIB Approved	For delivery in-year 2015-16 (in progress)	350	300	50	374	-74	114	-1,313	1,508	195	-81	107	302	250	250	250
12	In-year	NA	Property Store	Property Board Approved	No requirement in-year 15-16	75	0	75	2	-2	2	-12	14	2	-0	0	2	0	0	0
13	In-year	A	Brewery Road	SIB Approved	In progress	120	165	-45	165	0	0	-14	14	0	-0	13	13	0	0	0
14	In-year	A	Coventry Refurbishment	SIB Approved	For delivery in-year 2015-16 (in progress)	0	70	-70	70	0	70	-21	90	68	2	0	68	0	0	0
15	In-year	A	Truro Relocation	Property Board Approved	For delivery in-year 2015-16 (in progress)	0	46	-46	46	-0	0	-1	4	3	-3	11	13	0	0	0
16	In-year	G	Swindon	Property Board Approved	For delivery in-year 2015-16 (in progress)	0	64	-64	64	-0	70	0	2	2	68	0	2	0	0	0
17	In-year	NA	Camden Road Overground Station	Property Board Approved	Surrendered 17.06.15 Review	0	0	0	3	-3	3	-17	20	3	-0	19	23	0	0	0
18	1	R	FHQ Camden security	SIB Approved	£50k Surrendered 17.06.15 Review	0	200	-200	200	0	0	0	0	0	0	0	0	0	0	0
19	1	A	Blundell Street Security Improvements	SIB Approved	FEB July 15 Decision £380k	0	380	-380	380	0	0	19	0	19	-19	0	19	0	0	0
20	1	A	Blundell Street Generator	Subject to SIB Approval	FEB July 15 Decision £120k	0	120	-120	120	0	0	0	0	0	0	0	0	0	0	0
21	1	A	Access Control	SIB Approved 08.05.2015	For delivery in-year 2015-16	0	125	-125	125	0	0	0	0	0	0	0	0	0	0	0
22	1	G	Manchester Peninsula	SIB Approved	For delivery in-year 2015-16	0	93	-93	93	-0	0	0	0	0	0	25	25	0	0	0
23	1	G	Gatwick	Property Board Approved	For delivery in-year 2015-16	0	15	-15	15	0	0	0	0	0	0	0	0	0	0	0
24	2016/17	NA	Estates Strategy Implementation	BTPA Approval Required	For delivery in 2016-17 onwards	0	0	0	0	0	0	0	0	0	0	0	0	70	875	1,550
25	2016/17	NA	Estates Sustainability Programme	FEB Approval Required	For delivery in 2016-17 onwards	0	0	0	0	0	0	0	0	0	0	0	0	150	175	175
26	In-year	A	Health & Safety Firework Improvements	SIB Approved	Added following 17.06.15 Review	0	150	-150	150	0	0	0	0	0	0	146	146	0	0	0
27	In-year	A	Other Minor Works	FEB Approved	Added following 17.06.15 Review	0	450	-450	450	0	83	12	23	35	48	62	97	0	0	0
TOTAL ESTATES CAPITAL PROGRAMME						1,855	3,203	-1,348	3,300	-97	873	-1,643	2,552	909	-36	644	1,553	870	1,725	2,400



APPENDIX C – 2015/16 CAPITAL PROGRAMME

Information Technology BAU and IT Programme - 2015-16 CAPITAL PROGRAMME																				
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Variance Revised from Approved Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P6 YTD 15-16 Budget (reprofiled in P5)	Sum of Receipts Values	Paid Value	Total P6 YTD (Paid and Received Values)	P6 YTD Var	Period 6 15-16 (Unreceipted committed Value)	P6 15-16 Ledger & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000
IT Business As Usual (Scott Phillips)						£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
1	1	G	Infrastructure Maintenance	SIB Approved - cyclical	For delivery in-year 2015-16	144	144	0	144	0	60	-16	130	114	-54	118	232	144	144	144
2	1	G	Network Security	Tech Board Approved cyclical	£22k add'l requirement added 17.06.15	43	65	-22	65	0	22	-25	25	0	22	69	69	43	43	43
3	1	A	Airwave Replacement & Upgrade	FEB Approved cyclical	£30k reduction-match increase 07.09.15	380	312	68	312	0	190	-1	17	17	173	7	24	380	380	380
4	1	R	Messaging (Outlook & Blackberry)	Tech Board Approved cyclical	£46k add'l requirement added 17.06.15	0	96	-96	96	0	0	-12	12	0	0	0	0	100	100	100
5	2-3	G	Cyclic Replacement- Desktops	SIB Approved - cyclical	For delivery in-year 2015-16	184	184	0	184	0	77	-85	171	85	-9	97	182	184	184	184
6	1	A	Cyclic Replace Prog-Laptops	SIB Approved - cyclical	For delivery in-year 2015-16	85	85	0	85	0	35	-89	114	25	10	3	28	85	85	85
7	1	G	Technology Board Operational Development	SIB Approved - cyclical	£70k-increase, reduction in e-service P6	144	214	-70	228	-14	60	17	112	129	-69	47	176	144	144	144
8	1	R	Telephone Handsets Spares	Tech Board Approved cyclical	For delivery in-year 2015-16	12	12	0	12	0	3	0	0	0	3	0	0	12	12	12
9	1	A	Intranet and Sharepoint Development	Tech Board Approved cyclical	Phase II	50	50	0	50	0	11	0	0	0	11	18	18	0	0	0
10	1	R	Disaster Replacement - Desktops	Tech Board Approved cyclical	For delivery in-year 2015-16	60	60	0	60	0	20	0	0	0	20	0	0	60	60	60
11	2-3	R	E-Service Desk Replacement	SIB Approved - cyclical	£110k reduction- match increase in other schemes	150	40	110	40	0	0	0	0	0	0	0	0	0	0	0
12	2-3	R	BTP Intranet Web Mapping	SIB Approved - cyclical	£30k reduction-increase Tablets 07.09.15	100	30	70	30	0	0	0	0	0	0	0	0	0	0	0
13	2-3	N/A	Aerial Photography Replacement	SIB Approved - cyclical	For delivery in-year 2015-16	150	0	150	0	0	0	0	0	0	0	0	0	50	0	0
14	2016/17	N/A	Additional Storage Capacity	Tech Board Approved cyclical	2016/17 scheme and beyond	0	0	0	0	0	0	0	0	0	0	0	0	55	55	55
15	tbc	R	Single Force Gazeteer	SIB Approved Required	added in Review dd02.04.15	0	250	-250	250	0	0	0	0	0	0	0	0	0	0	0
16	In-Year	G	Tablets Roll-out	SIB Approved	£60k add'l requirement added 07.09.15	0	404	-404	416	-12	294	-123	408	285	9	54	339	0	0	0
17	2-3	A	Organisational Development Computers	Tech Board Approved cyclical	Reduced to more realistic value 17.06.15	0	10	-10	10	0	10	4	0	4	6	0	4	0	0	0
18	In-Year	N/A	WAN Replacement	SIB Approval Req'd	Added following 23.06.15 Review	0	200	-200	200	0	0	0	0	0	0	0	0	0	0	0
Total IT Business as Usual						1,502	2,156	-654	2,182	-26	782	-330	989	660	122	412	1,072	1,257	1,207	1,207
IT Programme (Scott Phillips)																				
19	In-Year	G	ICCS System Upgrade	Chief Exec Approved	For delivery in-year 2015-16 (in progress)	520	420	100	357	63	352	-56	408	352	0	5	357	12	12	12
20	In-Year	A	Desktop Virtualisation/XP replacement (VDI)	BTPA Approved	For delivery in-year 2015-16 (in progress)	807	691	116	691	0	464	-21	180	159	305	183	342	82	82	82
21	In-Year	A	Public Service Network in Policing (PSN-P)	SIB Approved	For delivery in-year 2015-16 (in progress)	246	296	-50	226	70	179	0	47	47	132	24	71	0	0	0
Total IT Programme						1,573	1,407	166	1,274	133	995	-76	635	558	437	212	770	94	94	94
TOTAL IT BAU AND IT PROGRAMME - CAPITAL PROGRAMME						3,075	3,563	-488	3,456	107	1,777	-406	1,624	1,218	559	624	1,841	1,351	1,301	1,301



APPENDIX C – 2015/16 CAPITAL PROGRAMME

INFORMATION MANAGEMENT PROGRAMME - CAPITAL PROGRAMME																				
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P6 YTD 15-16 Budget (reprofiled in P5)	Sum of Received Values	Paid Value	Total P6 YTD (Paid and Received Values)	P6 YTD Var	Period 6 15-16 (Unreceipted committed Value)	P6 15-16 Ledger & Unreceipted Value	2016/17 Revised Budget £000	2017/18 Revised Budget £000	2018/19 Revised Budget £000	
			<u>Information Management Programme (Hacer Evans & Helen Edwards)</u>																	
1	2-3	N/A	Electronic Document Records Management (EDRMS)	BTPA Approval Req'd	Placeholder Value deferred to 16-17 Review 2.4.15	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
2	In-Year	A	Enterprise Data Warehouse - New	CE BTPA Approval Req'd	Budget Revision as per SIB 18.08.15	750	1,160	1,160	0	0	0	0	0	0	0	0	0	250	0	0
3	2-3	N/A	Digital Audio & Visual Evidence (DAVE)	CE BTPA Approval Req'd	Placeholder Value deferred to 16-17 Review 2.4.15	1,900	0	0	0	0	0	0	0	0	0	0	0	1,900	0	0
4	2016-17	N/A	ERP Implementation	BTPA Approval Req'd	For Delivery 16-17	0	0	0	0	0	0	0	0	0	0	0	0	1,200	1,800	1,800
TOTAL INFORMATION MANAGEMENT PROGRAMME - CAPITAL PROGRAMME						3,650	1,160	1,160	0	0	0	0	0	0	0	0	0	4,750	2,650	1,800

INTEGRATED SYSTEMS PROGRAMME (ISP) & MOBILE SOLUTION - CAPITAL PROGRAMME																				
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P6 YTD 15-16 Budget (reprofiled in P5)	Sum of Received Values	Paid Value	Total P6 YTD (Paid and Received Values)	P6 YTD Var	Period 6 15-16 (Unreceipted committed Value)	P6 15-16 Ledger & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000	
			<u>Integrated Systems Programme (ISP) (Chris Horton)</u>																	
1	In-Year	A	Integrated Core System + Command and Control (.Case, Cust, Crime, Intell.)	Cabinet Office Approved	15-16 & 16-17 Values revised following update 28.08.15	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
2	1	R	Mobile Solution	Cabinet Office Approval Req'd	15-16 & 16-17 Values revised following update 28.08.15	5,100	5,105	5,105	0	1,007	-33	573	540	467	1,826	2,366	1,508	0	0	
TOTAL ISP AND MOBILE SOLUTION CAPITAL PROGRAMME						8,490	6,685	6,685	0	1,007	-33	573	540	467	1,826	2,366	3,348	0	660	



APPENDIX C – 2015/16 CAPITAL PROGRAMME

FLEET CAPITAL PROGRAMME																			
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P6 YTD 15-16 Budget (reprofiled in P5)	Sum of Receipted Values	Paid Value	Total P6 YTD (Paid and Receipted Values)	P6 YTD Var	Period 6 15-16 (Unreceipted committed Value)	P6 15-16 Ledger & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000
1	1	A	Fleet Replacement Programme	BTPA Approved-cyclical replacement	For 2015-16 Delivery	£000 1698	£000 1,698	£000 1,698	£000 0	£000 0	£000 -39	£000 39	£000 -0.1	£000 0.1	£000 0.9	£000 0.8	£000 2,600	£000 2,600	£000 2,600
2	8	N/A	Unplanned Insurance Write-off Provision	BTPA Approved	Surrendered in June Review	75	0	26	-26	0	0	0	0.0	-0.0	0.0	0.0	75	75	75
TOTAL FLEET CAPITAL PROGRAMME						1,773	1,698	1,724	-26	0.0	-39	39	-0.1	0.1	1	1	2,675	2,675	2,675



APPENDIX C – 2015/16 CAPITAL PROGRAMME

OTHER CAPITAL PROGRAMME																			
Scheme No.	Priority	RAG Status	Scheme	Approval Requirement/Status	Progress Comments	2015/16 Approved Budget as per MTFP and CC Delegation Letter	2015/16 Revised Budget	2015/16 Forecast	2015/16 Forecast to Budget Variance	P6 YTD 15-16 Budget (reprofiled in P5)	Sum of Received Values	Paid Value	Total P6 YTD (Paid and Receipted Values)	P6 YTD Var	Period 6 15-16 (Unreceipted committed Value)	P6 15-16 Ledger & Unreceipted Value	2016/17 Approved Budget £000	2017/18 Approved Budget £000	2018/19 Approved Budget £000
Capability and Resources						£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
1	In-Year	G	Origin - Oracle Upgrade (Ravi Saund)	SIB Approved	For Delivery in 15-16	112	77	84	-7	32	0	31	31	1	50	82	0	0	0
2	In-Year	A	Origin e-Duty Work (Ravi Saund)	Tech Board Approved	Included in 08.05.15 Review	0	56	60	-4	40	0	24	24	16	34	58	0	0	0
3	1	N/A	Reward Benefits Package (Steve Holmes)	SIB Approval required	Out of Scope	100	0	0	0	0	0	0	0	0	0	0	0	0	0
4	c/f 14-15	N/A	E-Financials 4.1 Upgrade		c/f from 2014-15	0	0	6	-6	0	0	6	6	-6	0	6	0	0	0
Specialist Operations																			
5	In-Year	G	Gym Equipment Blundell Street	Subject to SIB approval	Included in 08.05.15 Review	0	23	23	0	0	0	0	0	0	21	21	0	0	0
6	In-Year	G	Computers Increased Capacity at Blundell Str.	Subject to SIB approval	Requirement reduced to £28k	0	28	28	0	20	0	0	0	20	0	0	0	0	0
7	2017-18	N/A	Taser Uplift & Replacement	CE BTPA Approval Required	Delivery 17/18 Replacement	0	0	0	0	0	0	0	0	0	0	0	0	650	0
8	In-Year	A	i-Pads for CTSU officers	DCC Approved	Added in Period 4	0	10	10	0	0	0	0	0	0	0	0	0	0	0
9	In-Year	R	Armed policing equipment	SIB Approved	Added in Period 4	0	97	97	0	0	-114	114	0	0	0	0	0	0	0
Crime / Investigations																			
10	c/f 14-15	G	Hi Tec Crime Unit Computers	SIB Approved	Delivered April 15	0	54	54	-0	54	-1	55	54	-0	0	54	0	0	0
11	c/f 14-15	G	Replacement of HTCUC Equipment	SIB Approved	Included in 17.06.15 Review. Delivered April15	0	76	76	-0	76	-146	222	76	-0	0	76	0	0	0
12	Brought in-year	A	SSU Scoping Bids - Bureau Screening	Subject to Estates Approval	Inclusion to be confirmed by HoF 14.09.15	0	19	19	0	0	0	0	0	0	0	0	0	0	0
13	Brought in-year	A	SSU Scoping Bids - Gel Scanner	Subject to Techboard Approval	Inclusion to be confirmed by HoF 14.09.15	0	59	59	0	0	0	0	0	0	0	0	0	0	0
14	Brought in-year	A	SSU Scoping Bids - DCS 5	Subject to Techboard Approval	Inclusion to be confirmed by HoF 14.09.15	0	36	36	0	0	0	0	0	0	0	0	0	0	0
National Justice Directorate (Susan Yeoman-Jones)																			
15	Brought in-year	G	Virtual Courts and live Video Links	Tech Board Approved	Included in the Programme 18.08.15	0	26	26	0	0	0	0	0	0	46	46	55	0	0
16	Brought in-year	A	Dual Screens	Tech Board Approval Req'd	Included in the Programme 15.09.15	0	70	70	0	0	0	0	0	0	0	0	0	0	0
17	Brought in-year	A	IT related Equipment	Tech Board Approval Req'd	Included in the Programme 15.09.15	0	57	57	0	0	0	0	0	0	0	0	0	0	0
Deputy Chief Constable																			
18	2016-17	N/A	Body Worn Video Cameras	BTPA Approval Required	Reprioritised - Full BC in place 15-16 values tbc.	0	1,100	1,100	0	0	0	0	0	0	0	0	1,875	1,875	0
TOTAL OTHER CAPITAL PROGRAMME						212	1,789	1,805	-16	222	-262	453	191	31	152	343	1,930	2,525	0



APPENDIX D – BUDGETED WORKFORCE AT PERIOD 6 2015-16

Table 1: Division Budgeted Workforce Target	Police Officers				Police Staff				PCSOs				Total Employees			
	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)
B - Division	1,506	1,506	1,514	8	302	302	277	-25	235	235	218	-17	2,043	2,043	2,009	-34
C - Division	912	918	912	-6	124	122	113	-9	123	129	127	-2	1,159	1,169	1,152	-17
D - Division	221	218	215	-3	39	37	36	-1	No PCSOs				260	255	251	-4
Divisions Sub-Total	2,639	2,642	2,640	-2	465	461	426	-35	358	364	345	-19	3,462	3,467	3,412	-55

Table 2: FHQ Departments Budgeted Workforce Target	Police Officers				Police Staff				PCSOs				Total Employees			
	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)
Capability & Resources	40	39	40	1	384	377	346	-31	No PCSOs				424	416	386	-30
DCC Group	21	21	19	-2	121	121	117	-4	No PCSOs				142	142	136	-6
Specialist Operations & Contact Management	249	249	221	-28	268	268	259	-9	No PCSOs				517	517	480	-37
Crime, Investigations	104	104	94	-11	202	207	182	-25	No PCSOs				306	311	276	-36
National Justice Department	21	21	20	1	161	161	157	-4	No PCSOs				182	182	177	-5
Total FHQ Departments	435	434	394	-39	1,136	1,134	1,061	-73	No PCSOs				1,571	1,568	1,455	-114

Table 3: Overall Budgeted Workforce Target	Police Officers				Police Staff				PCSOs				Total Employees			
	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)	Annualised BWT (FTE)	Period 6 BWT (FTE)	Actual in Post Period 6 (FTE)	Net Variance against Period BWT (FTE)
Overall Budgeted Workforce Target	3,074	3,076	3,035	-41	1,601	1,595	1,487	-108	358	364	345	-19	5,033	5,035	4,867	-168