

**Report to:** BTPA Policing Plan Group  
**Agenda Item:** 1.2  
**Date:** 16 October 2015  
**Subject:** BTPA Representations for the 2016/17 Policing Plan  
**Sponsor:** Chair of Policing Plan Group  
**Author:** Sam Elvy / Jon Newton  
**For:** Discussion and recommendation

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## **1. Purpose of paper**

- 1.1 To present BTPA's initial representations to inform the development of the annual policing plans for 2016/17.

## **2. Background**

- 2.1 Stakeholders continue to place a strong emphasis on establishing objectives at a local level. The current two-tier planning structure (national and sub-Divisional) has been repeatedly endorsed through our consultation exercises in recent years.
- 2.2 The Strategic Plan set out BTPA's ambitions for BTP, and its partners in a number of relevant areas. Our on-going commitment is to;
  - Work closely with railway service providers so that BTP is inextricably linked as an enabler in improving and expanding the railway network
  - Ensure that all resources that contribute to railway safety are tasked to maximise effectiveness through a joined-up process
  - Effectively engage with railway service providers so that their priorities and concerns are built into BTP's planning processes
  - Engage with rail staff and the travelling public and ensure that their concerns and priorities effectively influence BTP planning processes

The shape of future policing plans therefore needs to support delivery of our strategic commitment to respond to stakeholder needs.

## **3. Policing plan structure and scope**

### Plan structure:

- 3.1 The current two tier structure of sub-divisional plans and a small number of overarching national targets, linked to the strategic

objectives, is now well embedded and continues to be supported by stakeholders. That format is proposed as the starting point for the development of the draft 2016/17 plans. This will be tested with stakeholders as part of the planned consultation activities.

Local focus:

- 3.2 Sub-divisional plans that clearly support strategic objectives, but which are sufficiently flexible to enable local BTP teams to address local issues are valued by stakeholders. Feedback from the 2015/16 plan process suggests that we should set targets that build on successful Problem Solving approaches.
- 3.3 Stakeholders have also indicated, in response to BTP's analysis on the National Rail Passenger Survey (NRPS) and the BTP rail staff survey, that they would like to take into account relevant research in shaping local plans.

National priorities:

- 3.4 The Chief Constable has reiterated his desire that the planning group considers the total burden of the local and national targets and that the national plan should be kept as concise as possible. Initial dialogue between BTPA and BTP has identified the following areas of focus as suitable for further consideration by the Group and exploration with stakeholders.

Strategic priorities:

- Disruption
  - A total lost minutes target to deliver annual contribution to the strategic objective to reduce disruption by 20% by 2018/19.
- Crime
  - A total notifiable crime reduction target to deliver annual contribution to the strategic objective to reduce crime by 20% by 2018/19.
- Confidence
  - Confidence target(s) (TOC, TfL and staff) to deliver annual contribution to the strategic objective to increase confidence by 10%.
- Value for money
  - A new target to be set to establish optimum resource availability across the network (to replace the current sickness measure).
- Safeguarding:
  - A new target to be set to indicate the efficiency with which the Force manages safeguarding of young people on the rail network.

## 4. Process

- 4.1 Mindful of the key findings set out above; the recommendations below primarily focus on measures which will protect that part of the timetable relating to the final consultation. The annual work plan for the Group has been reviewed to ensure these are achievable and can be supported by both BTP and BTPA; that there is sufficient time for both the initial local consultation and the final consultation on the full package of draft plans; and that this timetable allows for supporting engagement with the Rail Delivery Group (RDG), Transport Focus and others through their respective cycle of meetings.
- 4.2 The following high level timetable is proposed (a more detailed timetable is shown in the Terms of Reference, which will be considered in the meeting at Agenda Item 1):
- **September:** High level proposals (focus, approach, timetable) to be presented at the stakeholder event
  - **October-December:** Local planning meetings to be arranged for October and November - to include inputs from BTP on progress and priorities emerging from current local targets and staff/passenger survey work – outputs from this stage will be reviewed by the Group in early December
  - **Scotland:** Two tier consultation process in Scotland i) pre-meet with Group Chair and DCC (tbc) and reps from SPA, Scottish Government then ii) local Scottish Division meeting in early November to include wider stakeholders
  - **January:** Detailed consultation on full package of proposals (theme/direction of travel/scale of target if known)
  - **February:** Outputs from this stage will be reviewed by the Group in early/mid-February
- In addition monthly keeping in touch meetings between the Chair, DCC and BTP/BTPA reps have been diarised.
  - A working group will be set up to inform and support discussions on the vfm target; initial liaison meetings between the BTPA Executive team and BTP's Strategic Development Department are underway.

## 5. Other considerations

- 5.1 Members will be aware of the ongoing spending review of BTP/A by the DfT; until more is known about the outcomes of

this review it is proposed that the Group reflects on the direction of travel of targets for 2016/17, rather than volume.

- 5.2 Scotland – additional consultation and communication activities will be arranged to broaden the coverage of local engagement on D-Division to include the Scottish Police Authority and strengthen the involvement of the Scottish Government.

## **6. Recommendations**

- 6.1 The Policing Plan Group is asked to review and discuss the initial proposals identified above, and if agreed, to endorse the proposals as the direction to be taken by the Group.
- 6.2 If these initial recommendations are endorsed by the Policing Plan Group, the Group is to commence its work on that basis.