

Rail Delivery Group

Rail Delivery Group Policing & Security Sub Group (RDGP&S) Terms of Reference (Updated September 2014)

Introduction

The ORR remains of the view that a formalised RDG will have an important role to play in leading the rail industry in taking responsibility for developing policies and strategies for delivering better value for money and greater efficiency. A key element in delivering this role will be RDG's ability to engage with parties across the whole industry, taking and building on their ideas and expertise to help drive improvements. RDG will address this by seeking the direct input of those industry bodies best able to advise on a particular issue and by enhancing its communications with the wider industry

The McNulty report recognised that the way to deliver change and improve industry efficiency was through a small and efficient leadership group comprised of senior executives from Network Rail and the train operators. The report considered that Government, rather than getting involved in the detailed running of the industry, should focus on establishing what it should deliver (in terms of setting out policy, high level objectives and outputs required). The industry itself should then determine how these objectives should be met. This vision has been reflected in the structure of the leadership group, which is designed to involve the key players from Network Rail and train operators, as the companies with direct accountability for delivery to users and funders. RDG recognises the importance to its success of building cross industry support for its policies and strategies through:

- discussions with, and utilising the ideas and expertise of, wider industry participants; and
- being fully transparent (subject to appropriate confidentiality) about its activities, proposals and decisions.

[Extracts from Formalisation of the Rail Delivery Group – Conclusions and Statutory Consultation]

Terms of Reference:

The RDG Policing and Security Sub Group has a role in developing approaches and proposing the policies and strategies as identified above to the RDG (through its People Workstream).

In addition to the general role identified above, the Sub Group will have responsibility for:

- Reviewing and informing the policing and security provision for the rail industry (including LUL).
- Develop a coordinated strategic approach to the provision of security arrangements (including policing) for the rail industry (including LUL).

- Through RDG, to advise the Secretary of State on governance arrangements for policing and security.
- Identifying opportunities for the rail industry to deliver VfM.
- Oversight of industry related security research projects.
- To lead the coordinated response and reaction to the BTPA's annual consultation on the BTP's budget, Strategic Plan and National/Area Policing Plans (and any others plans to be produced in the future).
- To lead the industry consultation and strategic development of the PSA with the BTPA.
- To coordinate the arrangements for rail security with DfT Land Security.
- To establish a Working Group. [As at October 2014 this will be the restructured ATOC Policing Forum and it is to be named the RDGP&S Implementation Group.]

Membership:

Chairman – Patrick Butcher (another member in his absence)

Members:

- TOC reps (5) nominated by ATOC's Operations Council with a view to covering all owning groups. These are Charles Horton, Amanda Furlong, Arthur Prestorius and Keith Wilkins (the NX position is currently being filled)
- Network Rail –in addition to Patrick Butcher, Neal Lawson and Peter Guy
- London Underground – Andrew Pollins
- Freight Operators – David Perry
- BTPA – Andrew Figgures, Chief Executive
- BTP – ACC Steve Thomas

Quorum:

At least one rep from each of the industry stakeholders and either the BTP or BTPA rep.

Frequency of Meetings:

Meetings will be held quarterly and will be set up 12 months in advance at the end of each calendar year by the PA to the Chairman.

Secretariat:

Jointly provided by ATOC and Network Rail – currently Andy Odell and Laura Lambert respectively.

Meeting locations:

Responsibility of the Chairman's PA - (note this will usually be Kings Place until 2015).