



**BRITISH
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Report to: Finance Committee
Agenda item: 5
Date: 16 January 2015
Subject: Proposed Capital Programme 2015/16 – 2018/19
Sponsor: Director of Capability and Resources
For: Approval

1. PURPOSE OF PAPER

- 1.1 This report sets out the proposed Capital Programme for 2015/16 – 2018/19 based on the prioritisation by BTP's Service Improvement Board (SIB) of all scoping bids received from across the Service.
- 1.2 A full Business Case will need to be produced for those items that are included in the Capital Programme before authority to spend is given in accordance with corporate governance requirements, Board approval levels are:

Up to £75k – Technology/Estates/Fleet Boards

Up to £250k – Service Improvement Board

Up to £500k – Force Executive Board

Up to £1m – BTPA Chief Executive

Above £1m – BTPA and Cabinet Office as required

2. BACKGROUND

- 2.1 Each year the DfT is required to notify the BTPA of the capital expenditure ceiling known as the Capital Departmental Expenditure Limit (CDEL) albeit that the Capital Programme is funded from the Authority's cash holdings. The original allocation advised for 2015/16 was £11.2m. This has been revised upwards in a recent agreement between the BTPA and DfT to £18.2m, with the additional £7m being funded from un-earmarked cash on the Balance Sheet.
- 2.2 In addition £900k of revenue reserves originally planned to be used in 2014/15 can be rolled forward to support capital spend in 2015/16.



- 2.3 The 2015-19 capital programme was formally reviewed by SIB 10 December and an extraordinary SIB 16 December. The SIB then provided a recommended Capital Programme that was further approved by the COG. A thorough review was undertaken of both the outturn for 2013/14 and the capital programme for years 2014/15 to 2017/18 to ensure robust delivery plans are in place to be confident that the phasing of the expenditure was correct. This together with reviews of Business Cases for all projects included in the programme was undertaken to ensure the correct priority was given to them and to allow robust debate and challenge at all review meetings. The COG recommended Capital Programme is being presented to the BTPA Finance Committee on 16 January for recommendation to the BTPA full meeting on 30 January.
- 2.4 The proposals for capital expenditure are summarised in Table 1 below with detailed sheets for each area of spend in Appendices A(i) to A(iii). The total value of schemes proposed in 2015/16 is £19.1m.
- 2.5 The reviews carried out demonstrate to the DfT that a robust process has been followed to determine the proposed programme and shows that there has been a full scrutiny of all scoping bids submitted and that in formulating the programme.
- a. The Estates programme is focussed on delivery of projects to support the impact of force restructure and Op Trafalgar working wherever possible with stakeholders or other Forces to minimise costs, in 2015/16 , 2016/17 and 2017/18 and to be in line with the developing Estates strategy.
 - b. As with Estates the Information Technology programme is focussed on delivery of projects to support the Chiefs Commitments this together with the delivery of the Technology strategy.
 - c. The need to meet the funding constraints has meant delivering the schemes within reduced allocations will be challenging however they are considered achievable by those sponsoring the schemes.



Table 1 – Proposed Capital Programme

TABLE 1 - DRAFT BTP CAPITAL PROGRAMME 2015-2019				
	2015/16 Proposed Budget	2016/17 Proposed Budget	2017/18 Proposed Budget	2018/19 Proposed Budget
	£000	£000	£000	£000
Estates	1,780	720	1,550	2,225
Technology, Information and Integrated Systems	15,092	3,901	3,951	3,761
Fleet	2,038	2,675	2,675	2,675
Other Equipment	190	1,875	2,525	0
TOTAL BTP FUNDED CAPITAL PROGRAMME	19,100	9,171	10,701	8,661
CONTINGENCY	0	0	0	0
TOTAL BTP FUNDED CAPITAL PROGRAMME	19,100	9,171	10,701	8,661
DEPARTMENTAL EXPENDITURE LIMIT	18,200	11,200	11,200	11,200
DRAWDOWN FROM REVENUE RESERVE	900	0	0	0
TOTAL DEL & DRAWDOWN FROM RESERVE	19,100	11,200	11,200	11,200
Over / (Under DEL & Reserve Drawdown)	0	(2,030)	(499)	(2,539)

- 2.6 Over the last few years the Capital Programme has included an element for contingency. This allows some scope for projects that are over spending against their original allocation to request additional funding however over the last few years this amount has not been required for contingency purposes and that would appear to be the case for the current financial year as well. In order to maximise scheme spend it is proposed to run the capital programme without an amount for overall contingency. This will require careful management of individual schemes and the overall programme.
- 2.7 The appendices includes a column highlighting what approvals are needed to meet the governance requirements and once the Capital Programme is approved at a high level the development of full business cases will begin.



3. PROPOSED CAPITAL PROGRAMME

The main elements of the proposed capital programme are as follows:

Transformation

- 3.1 A significant element of the capital programme funds the Transformation Investment, these schemes are shown in the proposed IT/IM and ISP section of the programme under the IT Programme, Information Management Programme and Integrated Systems Programme, the total value of these schemes in 2015/16 is £13,565k.

Estates

- 3.2 Estates schemes cover a number of critical improvements to the Force's estate.

Technology, Information Management and Integrated Systems

- 3.3 In addition to the Transformation Schemes set out above there are a number of Business as Usual Schemes set out in the appendices.

CCTV

- 3.4 Major investment in CCTV has been funded in recent years from Network Rail investment schemes. If further funding is offered by Network Rail this will be reviewed via an appropriate business case via relevant approval boards. There are now no further items in the DFT funded Capital Programme for CCTV.

Fleet

- 3.5 The Fleet programme is based on the Fleet Manager's assessment of the requirements to replace the existing fleet in accordance with the established criteria related to age and mileage. Following the review of the nature of the fleet it includes the purchase of more environmental sustainable vehicles.

Other equipment

- 3.6 A range of other purchases proposed are outlined in Appendix A (iii).

4. CONCLUSIONS AND RECOMMENDATIONS

- 4.1 There has been a robust challenge and review process to develop the Proposed Capital Programme in line with affordability and the governance process to give approval to spend is clear and understood.

- 4.2 It is recommended that the Capital Programme is approved.



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Appendix A (i)

PROPOSED - ESTATES CAPITAL PROGRAMME

Scheme No.	Priority	Scheme	Approval Requirement/Status	2015/16 Proposed Budget £000	2016/17 Proposed Budget £000	2017/18 Proposed Budget £000	2018/19 Proposed Budget £000
1	1	Blundell Street Armoury	CC Approval Req'd	200	0	0	0
2	1	Security Improvement Works	SIB Approval Req'd	100	0	0	0
3	1	Guildford	Property Board Approval Req'd	50	0	0	0
4	1	Chester Station Relocation	Property Board Approved	10	0	0	0
5	1	Bletchley-Milton Keynes Station Relocation	SIB Approval Req'd	100	0	0	0
6	1	Birmingham New Street	SIB Approved	250	0	0	0
7	1	Project Staff Estates	SIB Approval Req'd	250	250	250	250
8	1	Edinburgh Waverley Refurbishment	SIB Approval Req'd	0	0	0	0
9	1	TSU Relocation	Property Board Approval Req'd	0	0	0	0
10	1	Liverpool Conway Park- new station	Property Board Approval Req'd	0	0	0	0
11	1	Southampton Refurbishment	SIB Approved	50	0	0	0
12	1	Stratford Hub	CC Approval Req'd	300	0	0	0
13	1	Minor Works Projects	SIB Approval Req'd	350	250	250	250
14	3	Estates Strategy Implementation	BTPA Approval Req'd	0	70	875	1,550
15	3	Estates Sustainability Programme	BTPA Chief Exec Approval Req'd	0	150	175	175
16	In-year	Brewery Road	SIB Approval Req'd	120	0	0	0
TOTAL ESTATES CAPITAL PROGRAMME				1,780	720	1,550	2,225

Appendix A (ii)

PROPOSED - IT/IM /ISP CAPITAL PROGRAMME

Scheme No.	Priority	Scheme	Approval Requirement/Status	2015/16 Proposed Budget £000	2016/17 Proposed Budget £000	2017/18 Proposed Budget £000	2018/19 Proposed Budget £000
IT Business As Usual (Paul Hollister)							
1	1	Infrastructure Maintenance	SIB Approval Req'd	144	144	144	144
2	1	Network Security	Tech Board Approval Req'd	43	43	43	43
3	1	Airwave Replacement & Upgrade	FEB Approval Req'd	380	380	380	380
4	1	Messaging (Outlook & Blackberry)	SIB Approval Req'd	0	100	100	100
5	2-3	Cyclic Replacement- Desktops	SIB Approval Req'd	184	184	184	184
6	1	Cyclic Replace Prog-Laptops	SIB Approval Req'd	85	85	85	85
7	2-3	Desktops for the Evidence Review Gateway (ERG) Project	Tech Board Approval Req'd	25	0	0	0
8	1	Technology Board Operational Development	SIB Approval Req'd	144	144	144	144
9	1	Telephone Handsets Spares	SIB Approval Req'd	12	12	12	12
10	1	Intranet and Sharepoint Development	SIB Approval Req'd	50	0	0	0
13	1	Disaster Replacement - Desktops	SIB Approval Req'd	60	60	0	0
14	4-9	Body Worn Cameras Cyclical Rep/Spares	SIB Approval Req'd	0	0	60	60
15	4-9	Additional Storage Capacity	SIB Approval Req'd	0	55	55	55
18	2-3	E Service Desk Replacement	SIB Approval Req'd	150	0	0	0
19	2-3	BTP Intranet Web Mapping	SIB Approval Req'd	100	0	0	0
20	2-3	Aerial Photography Replacement	SIB Approval Req'd	150	0	0	0
Total IT Business as Usual				1,527	1,207	1,207	1,207
IT Programme (Paul Hollister)							
21	1	ICCS System Upgrade	Chief Exec Approved	520	12	12	12
22	1	Desktop Virtualisation/XP replacement (VDI)	BTPA Approved	807	82	82	82
23	1	Public Service Network in Policing (PSN-P)	SIB Approved	98	0	0	0
Total IT Programme				1,425	94	94	94
Information Management Programme (Helen Edwards)							
24	2-3	IT - Electronic Document Records Management (EDRMS)	BTPA Approval Req'd	1,000	400	850	0
25	1	Data Warehouse - New	CE BTPA Approval Req'd	750	0	0	0
26	2	ERP Implementation	BTPA Approval Req'd	0	1,200	1,800	1,800
27	2-3	Digital Audio & Visual Evidence (DAVE)	CE BTPA Approval Req'd	1,900	0	0	0
Total Information Management				3,650	1,600	2,650	1,800
Integrated Systems Programme (ISP) (Chris Horton)							
28	1	Integrated Core System (Case, Cust, Crime, Intell.)	Cabinet Office via BTPA Approval	5,100	1,000	0	0
29	1	Mobile Solution	BTPA Approval Req'd	3,390	0	0	660
Total Integrated Systems				8,490	1,000	0	660
TOTAL IT/IM/ISP CAPITAL PROGRAMME				15,092	3,901	3,951	3,761



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Appendix A (iii)

PROPOSED FLEET CAPITAL PROGRAMME

Scheme No.	Priority	Scheme	Approval Requirement/Status	2015/16 Proposed Budget £000	2016/17 Proposed Budget £000	2017/18 Proposed Budget £000	2018/19 Proposed Budget £000
1	1	Fleet Replacement Programme	Fleet Board Approval Req'd	1,963	2,600	2,600	2,600
2	8	Unplanned Insurance Write-off Provision	Fleet Board Approval Req'd	75	75	75	75
TOTAL FLEET CAPITAL PROGRAMME				2,038	2,675	2,675	2,675

PROPOSED OTHER EQUIPMENT CAPITAL PROGRAMME

Scheme No.	Priority	Scheme	Approval Requirement/Status	2015/16 Proposed Budget £000	2016/17 Proposed Budget £000	2017/18 Proposed Budget £000	2018/19 Proposed Budget £000
		Capability and Resources					
1	1	Reward Benefits Package	SIB Approval required	100	0	0	0
2	In-Year	Origin - Oracle Upgrade	SIB Approved	90	0	0	0
Total Capability and Resources				190	0	0	0
		Operations					
1	1	Taser Uplift & Replacement	CE BTPA Approval Req'd	0	0	650	0
Total Operations				0	0	650	0
		Deputy Chief Constable					
1	1	Body Worn Video Cameras	BTPA Approval Req'd	0	1,875	1,875	0
Total Deputy Chief Constable				0	1,875	1,875	0
TOTAL OTHER EQUIPMENT CAPITAL PROGRAMME				190	1,875	2,525	0