

Report to: Strategy & Planning Committee
Agenda Item: 5
Date: 18th September 2014
Subject: Setting the conditions for the 2015-16 and future plans
Policing Plans
Sponsor: Chair, Policing Plan Group
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For: Discussion and approval

1. Purpose of paper

- 1.1 To summarise the conditions that have led to us to review our on-going approach to setting the annual Policing Plan for the British Transport Police (BTP).
- 1.2 To propose and seek approval for a process to develop and consulting on the British Transport Police's annual Policing Plan for 2015-16.

2. Background

- 2.1 Section 52 of the Railways and Transport Safety Act (2003) (RTSA 2003) requires the Authority to issue a Plan setting out the proposed arrangements for policing the railways during the year; the financial resources which the Authority expects to be available and the proposed allocation of those resources. Section 63 of the RTSA concern Public Consultation and requires the Authority to make arrangements to obtain opinions about the policing of the railways.
- 2.2 Since the establishment of the Police Authority in 2004 the way in which policing plans have been structured and developed has gone through a continuous process of evolution to reflect the changing requirements of our stakeholders. In 2006/7 a single national plan was developed and by 2008/9 this had become a three-tier plan, which included national, common and local targets. Plans since 2010/11 have been structured around two tiers of national and local targets.
- 2.3 Stakeholders have asked for more emphasis on local level objectives. The Force and Authority has responded to this, which has been welcomed by stakeholders and the current two-tier planning structure (national and sub-divisional) has been

repeatedly endorsed through our consultation exercises in recent years.

- 2.4 The 2013-19 Strategic Plan sets out further ambitions for BTP and BTPA in a number of relevant areas including developing processes to identify customer priorities and approaches to optimise BTP deployment to address these priorities including:
- Work closely with railway service providers so that BTP is inextricably linked as an enabler in improving and expanding the railway network
 - Ensure that all resources that contribute to railway safety are tasked to maximise effectiveness through a joined-up process
 - Effectively engage with railway service providers so that their priorities and concerns are built into BTP's strategic planning processes
 - Engage with rail staff and the travelling public and ensure that their concerns and priorities effectively influence BTP planning processes
- 2.5 The 2014-15 plans were designed using locally identified priorities to inform the sub-divisional and national plans. The revised approach was supported by a new local consultation process, led by Assistant Chief Constables and new Divisional Commanders, being established on each of the subdivisions.
- 2.6 In order to strengthen the voices of rail staff and passengers, from 2014 a revised rail staff survey has been implemented and new suite of questions has been included in the National Rail Passenger Survey, which. These two sources of data will provide a richer picture of stakeholder priorities.

3. Proposals for 2015-16 Plan

- 3.1 The Chair of the Policing Plan Group has discussed the approach to developing the 2015-16 Policing Plan with the Chief Constable. The proposals set out below seek to further develop the approach initiated last year and strengthen the link between operational and financial planning and decision making.
- The Policing Plan Group will consider the contribution to the 20:20:10 strategic objectives required in 2015-16
 - will be initiated via sub-divisionally hosted stakeholder planning meetings to which Train Operating Companies (TOCs), Freight Operating Companies (FOCs), Network Rail (NWR) Routes, Passenger Representatives and any other relevant stakeholders will be invited

- The 2015-16 Plan to initially be developed at a sub-divisional level which will then inform any overarching national targets to emerge to deliver the agreed contribution to the 20:20:10 in 2015-16
 - Sub-divisional Plans should seek to include TOC/FOC/NWR route specific items as appropriate. Stakeholders will be asked to include in the Plan other security arrangements they are providing in order to present a full policing and security picture
 - Draft Plans will be shared with the Finance Committee for confirmation that the Plans are affordable, within the agreed funding envelope, and to identify any implications for resource deployment
 - The final draft plans, and a view from the Finance Committee, to be presented to the Strategy Committee for review and discussion prior to final submission to the full Authority for approval
- 3.2 To strengthen operational and financial planning, it is recommended that the Policing Plan Group work with the Finance Committee to test the affordability of the proposed Plans, and identify any resource implications.
- 3.3 The Policing Plan Group will consider how to address representations from long distance operators that sub-divisional Plans should treat their businesses consistently.
- 3.4 The Group will also consider the conclusions and recommendations of the recently published Transport Select Committee report on Security on the Railway.

4. Recommendations

- 4.1 It is recommended that the Committee considers and approves the proposals set out in section 3 above in particular that;
- The Policing Plan Group will consider the contribution to the 20:20:10 strategic objectives required in 2015-16
 - Consultation will be initiated via sub-divisionally hosted stakeholder planning meetings to which TOCs, FOCs, Passenger Representatives and any other relevant stakeholders will be invited
 - The 2015-16 Plans to be developed at a sub-divisional level, these will inform any overarching national targets to deliver the agreed contribution to the strategic objectives

- Sub-divisional plans should seek to include TOC/FOC/NWR route specific items as appropriate and we will encourage funders to include other security arrangements they are providing in order to present a full policing and security picture
- Draft plans to be shared with the Finance Committee for confirmation that the Plans are affordable, within the agreed funding envelope, and to identify any resource implications
- The final draft Plans, and a view from the Finance Committee, to be presented to the Strategy Committee for review and discussion prior to final submission to the full Authority for approval in March 2015.

4.2 The Group will also consider the conclusions and recommendations of the recently published Transport Select Committee report on Security on the Railway.

4.3 If, after discussion, this proposal is felt to be acceptable, the Committee is invited to recommend to the Policing Plan Group that it (or another option) is explored with delegates at the September 25th stakeholder workshop in the first instance with a view to this being the basis for the subsequent development of a suite of Plans for 2015-16.