

Report to:	Finance Committee
Agenda item:	3
Date:	17 July 2013
Subject:	Revenue Budget and Capital Programme 2013/14 Quarter 1 Forecast Report
Sponsor:	Head of Finance
For:	Information

1. PURPOSE OF PAPER

- 1.1 This report provides the monitoring and forecast revenue and revised capital programme position for the British Transport Police (BTP) for 2013/14. The forecast outturn reflects the best view of business as at the first quarter 2013/14.
- 1.2 Appendices A and B set out the position on the revenue budget for BTP and shows the forecast outturn position to be broadly in line with the approved net budget of £253.2m. with a 0.1% over spend on the overall budget of £243k.
- 1.3 Appendix C sets out the position for each scheme in the capital programme; this follows a detail review carried out which means the overall capital outturn for 2013/14 of £11.2m including a contingency of £900k. This is summarised in Table 1, section 4.
- 1.4 Appendix D shows the establishment (budgeted staff numbers) and the actual numbers in post as at Period 3 for Areas and FHQ Departments. The Service was 144 FTEs or 3% below the overall establishment of 4,712 FTEs as at Period 3.
- 1.5 Appendix E shows the balance sheet position as at the end of the first quarter (Period 3)
- 1.6 Appendix F shows the cash flow forecast to 31st March 2014 as at period 3.

2. REVENUE BUDGET

2.1 The revenue budget for 2013/14 reflects a challenging target with savings of £3,128k already embedded in non front line budgets to allow more officers to be deployed. The outturn as at Period 3 is in line with the approved budget for net expenditure. This is a

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marginal overspend (0.1%) outturn position for BTP as a whole. The individual Departments and Areas forecast outturns are close to their budget which includes the savings targets that have already been agreed. There will be continuous reviews and challenges to these forecast outturns to identify further opportunities for savings to help support the Force Restructure and deployment of additional resources to the Front Line.

- 2.2 The Period 3 position is an under spend of £25k which is a variance of less than 0.1%.
- 2.3 Appendix A shows the full year forecast for each Department and Area.
- 2.4 Appendix B sets out the outturn position by expenditure and income classification. The expenditure elements are largely within tolerance and where these are not plans are in place to bring them into line.

3. BTP ESTABLISHMENT AND ACTUALS IN POST

- 3.1 Appendix D shows the establishment and actuals in post position for BTP. At Period 3 BTP was 144 FTEs or 3% below the overall establishment of 4,712 FTEs (Police Officers 57 FTEs (1%) below establishment, Police Staff 99 FTEs (6%) below establishment, PCSO 12 FTEs (3%) above establishment).
 Police staff recruitment is under tight review and control in light of the Strategic Change Programme.
- 3.2 Whilst Pay budgets are now set on the basis of the Budgeted Workforce Target (BWT) in each period, this approach combined with proactive workforce planning will ensure the maximum number of staff are employed and are affordable from BTP's pay budgets.
- 3.2 The current forecast for the year end is marginally under BWT this is due to Police Staff forecast to be 40 under.

4. CAPITAL PROGRAMME

4.1 Table 1 below shows the Revised Capital Programme in summary and appendix C shows the detailed programme by individual scheme.



Table 1 – Summary Capital Programme

BTP CAPITAL PROGRAMME 2013/14 to 2015/16

		BTP Depa	rtmental Capital Tot	als 2013/14 to	2015/16	
Department	2013/14	Revised 2013/14	2014/15	Revised 2014/15	2015/16	Revised 2015/16
	£000	£000	£000	£000	£000	£000
Estates	5,240	3,608	5,175	1,475	3,150	3,000
Technology	2,552	3,976	3,685	5,428	3,477	2,890
ССТV	35	17	36	18	46	28
Fleet	2,152	2,152	2,225	2,225	2,175	2,175
Other equipment etc	320	548	194	214	2,406	1,406
Contingency	900	900	900	900	900	900
TOTAL BTP FUNDED CAPITAL PROGRAMME	11,200	11,200	12,215	10,260	12,154	10,399

4.2 The overall outturn is £11.2m including Contingency is in line with the revised budget. The detail of the Capital Programme listing each scheme is shown at Appendix C. The Network Rail funded Project CCTV (Foundation Scope) is budgeted at £1.8m for this year. Other Priority Phase 3 scopes are in the process of being approved and will be with the BTPA Chief Executive imminently.

Period 3 - 2013-14				
Projects Monitoring table		_	-	
Project Name	Original Budget	Revised Budget	YTD Committed	Forecast to FYE
	<mark>£ '000</mark>	£ '000	£ '000	£ '000
CCTV Programme Foundation Scope - Phase 3	1,806	1806	1,629	1,806
CCTV Programme Priority Phase 3 (Not yet Approved)	998	998	-	998
Total	2,804	2,804	1,629	2,804

4.3 There have been a number of revisions to the programme most significantly in the Estates element of the programme particularly the proposed work on the Force buildings reflecting the need to understand more fully the impacts of the Force Restructure prior to beginning work. There have also been a number of changes to the Technology element of the Capital Programme to reflect the review of technology



requirements in BTP and to ensure that the projects progressed are those meeting the defined IT strategy for BTP.

5 BALANCE SHEET

5.1 The BTPA/BTP balance sheet is presented in Appendix E as at the end of the first quarter (Period 3). The bank balance as at Period 3 is £26.9m and current assets exceed current liabilities by £11.6m.

6. CASH FLOW

- 6.1 The cash flow reflects all known approved inflows and outflows and Appendix F shows the detailed analysis of cash forecast movements in 2013/14 as at Period 3. The cash flow forecast is based on known timings for income and expenditure for ongoing revenue expenditure. The difference in the cash flow position and bank balance results from timing difference most notably un-presented cheques which are not included within the cash flow however the two positions have been reconciled.
- 6.2 The end of the year position shows a lower cash flow position due to not having received a purchase order for £9m from London Underground as at the end of the quarter. The Police Authority is in discussion with London Underground to resolve the issue and as soon as there is a resolution the cash flow will be updated

7. **RECOMMENDATION**

- 7.1.1 It is recommended that the first quarter financial position and forecast for 2013/14 for the Revenue Budget, Capital Programme and Cash Flow balances are noted.
- 7.1.2 It is recommended to approve the revised Capital Programme for 2013/14 to 2015/16 as set out in Appendix C.



APPENDIX A – SUMMARY BY AREA AND DEPARTMENT

	YTD	Position as	at Period 3			Forecas	t Position as	at Period 3		
	Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
FHQ Departments										
Deputy Chief Constable	2,509	2,429	80	3.2	13,255	446	13,701	13,706	(5)	0.0
Corporate Resources	6,133	6,187	(54)	-0.9	44,059	97	44,156	44,180	(25)	-0.1
ACC Operation and Deployment Review	111	109	2	1.8	0	265	265	263	2	0.8
Total FHQ Departments:	8,754	8,725	28	0.3	57,314	808	58,122	58,149	(28)	0.0
Areas & Operational Departments										
Central Operations	3,362	3,371	(9)	-0.3	18,666	(182)	18,484	18,461	23	0.1
ACC Scotland - Contact Centres	1,871	1,964	(93)	-5.0	10,375	(32)	10,343	10,328	15	0.1
London North	4,104	3,929	175	4.3	24,465	(613)	23,852	23,991	(138)	-0.6
London South	5,003	4,967	35	0.7	26,673	(466)	26,207	26,274	(68)	-0.3
North East	3,237	3,274	(37)	-1.1	17,448	0	17,448	17,449	(1)	0.0
North West	3,237	3,298	(62)	-1.9	16,926	0	16,926	16,926	0	0.0
Wales and Western	3,288	3,279	9	0.3	17,768	16	17,784	17,784	0	0.0
Scotland	2,367	2,413	(46)	-1.9	12,458	0	12,458	12,505	(46)	-0.4
L Area	11,999	11,974	25	0.2	52,698	о	52,698	52,698	0	0.0
Total Areas & Operational Departments:	38,469	38,469	(3)	0.0	197,477	(1,278)	196,200	196,416	(215)	-0.1
Savings To Support Force Restructure	о	о	0	0.0	0	470	470	470	о	0.0
Total Net BTP	47,223	47,194	25	0.1	254,790	о	254,790	255,035	(243)	-0.1
Cont. from previously identified savings	О	0	0	0.0	(1,600)	0	(1,600)	(1,600)	o	0.0
Total Net BTP (inc. release of provisions)	47,223	47,194	25	0.1	253,190	0	253,190	253,435	(243)	-0.1



APPENDIX B – SUMMARY BY EXPENDITURE AND INCOME

	YT	D Position	at Period 3		F	Forecast Position	on as at Period	13		·
	Revised Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure										
Staff Costs										1
Police Officer Pay	30,604	30,725	(121)	-0.4	153,921	123	154,044	154,762	(718)	-0.5
Police Officer Overtime	1,538	1,570	(32)	-2.1	6,335	253	6,588	6,783	(195)	-3.0
PCSO Pay	2,091	2,055	36	1.7	10,369	0	10,369	10,387	(18)	-0.2
PCSO Overtime	36	15	21	58.3	162	0	162	142	20	12.3
Police Staff Pay	9,900	9,769	131	1.3	54,082	218	54,300	53,959	341	0.6
Police Staff Overtime	114	241	(127)	-111.4	406	243	649	761	(112)	-17.3
Non Staff Costs										
Premises	3,463	3,419	45	1.3	17,717	11	17,728	17,779	(51)	-0.3
Communications and Computers	2,211	2,162	49	2.2	12,726	5	12,731	12,574	157	1.2
Vehicle Costs	684	713	(29)	-4.2	3,518	71	3,589	3,697	(108)	-3.0
Travel and Hotels	258	343	(85)	-32.9	1,546	50	1,596	1,604	(8)	-0.5
Supplies and Services	2,362	2,477	(115)	-4.9	13,160	810	13,970	13,764	206	1.5
Capital Charges etc.	0	(47)	47	0.0	9,429	(65)	9,364	9,364	0	0.0
Total expenditure:	53,264	53,443	(180)	-0.3	283,371	1,719	285,090	285,576	(484)	-0.2
Income										I
Enhanced PSA	(3,934)	(4,016)	82	-2.1	(18,715)	(876)	(19,591)	(19,630)	40	-0.2
Grants	(132)	(132)	0	0.0	0	(343)	(343)	(343)	0	0.0
Other Income	(1,976)	(2,096)	120	-6.1	(9,866)	(970)	(10,836)	(11,038)	201	-1.9
Total income:	(6,041)	(6,243)	202	-3.3	(28,581)	(2,189)	(30,770)	(31,011)	241	-0.8
Savings To Support Force Restructure					0	470	470	470	0	I
Total Net BTP:	47,223	47,194	25	0.1	254,790	0	254,790	255,035	(243)	-0.1
Contribution from previously found savings	0	0	0	0.0	(1,600)	0	(1,600)	(1,600)	0	0.0
Total Net BTP (inc. release of provisions)	47,223	47,194	25	0.1	253,190	0	253,190	253,435	(243)	-0.1



APPENDIX C – CAPITAL BUDGET

Estates							
		2013/14	2013/14 Revised	2014/15	2014/15 Revised	2015/16	2015/16 Revised
Scheme	Approval Process	000 3	£000	£000	£000	£000	£000
London South Custody	втра	1,500	0	4,000	0	0	0
Stratford	BTPA	0	О	400		1,600	1,600
London North AHQ Relocation Force Restructure Rationalisation	BTPA BTPA	<u> </u>	0 391	<u>100</u> 0	0 750	900	0 750
Force Restructure Rationalisation	BIFA	_		0	/30	0	750
Estate Rationalisation Programme	Chief Executive	300	176	0	0	о	О
FHQ Basement Upgrade	FEB	350	о	о	0	о	0
FHQ Reception/ Security	FEB	350	О	0	0	0	0
Southampton Refurbishment	FEB	300	300	о	0	О	0
Security	FEB	250	0	250	0	0	0
Leicester East Street	FEB	250	50	0	0	0	0
Guildford (Redevelopment by NWR)	FEB	0	0	0	0	300	300
Liverpool Street Birmingham New St Station	FEB FEB	0 250	0 250	0	0	350 0	350 0
				0		0	0
Minor Works Projects	Property Board	250	254	250		0	0
Sunderland	SIB	200	50	0	0	0	0
Wigan - relocation	SIB	150	150	0	0	0	0
Birmingham Axis (AHQ) - replacement windows	SIB	150 115	0	0	0	0	0
Areas Lighting Upgrades Cambridge	SIB	115	115 100	0	0	0	0
Air Conditioning System Upgrades	SIB	100	100	100	0	0	0
Glasgow Empire House - Relocation to Buchanan House	SIB	100	100	0	0	0	0
Blundell St - Space Utilisation	SIB	100	100	0		0	0
Capitalised Staff Costs	SIB	75	75	75	75	o	0
Swansea - full refurbishment	SIB	75	75	о	0	О	0
FHQ Lighting upgrades	SIB	60	60	0	0	0	0
Pontypridd	SIB	50	50	0	0	0	0
Manchester Victoria - new accommodation	SIB	50	50	0	0	0	0
Birmingham Axis (AHQ) - refurbishment	SIB	50	0	0	0	0	0
FHQ Server room air conditioning	SIB	35	35	0	0	о	0
FHQ Air conditioning control & zoning	SIB	30	30	о	0	о	0
Liverpool Street Concourse	Property Board	0	о	0	0	О	0
Nottingham	SIB	0	40	0	0	0	0
Maidstone West	SIB	0	250	0	0	0	0
Stamp Duty Land Tax Ebury Bridge	SIB	0	52	0	0	о	0
Replacement of AV equipment in FHQ meeting rooms	SIB	0	55	о	0	о	о
Manchester Piccadilly	Property Board	0	0	0	0	1,000	1,000
Newcastle	SIB	0	30	о	о	о	0
York	SIB	0	30	0	0	0	0
Darlington	SIB	0	30	О	0	о	0
FHQ- Meeting Room*	SIB	0	38	0	0	0	0
New Street, Birmingham *	SIB	0	164	0	0	О	0
Air Conditioning Upgrades*	SIB	0	120	0	0	0	0
FHQ Server Room*	SIB	0	34	0	0	0	0
Callaghan Square (Improvements) *	SIB		120	0	0	-	-
Guilford (Toilets)*	SIB	0	75	0	Ö	0	0
	SIB	0	75 159	0	0	0	0
HRBC - Improvements (Restructure) *		0	159	0	0	0	0
Total Estates		5,240	3,608	5,175	1,475	3,150	3,000

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APPENDIX C – CAPITAL BUDGET

Technology Scheme	Approval Process	2013/14	1 Revised 2013/14	2014/15	Revised 2014/15	2015/16	Revised 2015/16
		£000	£000	£000	£000	£000	£000
Desktop Virtualisation Digital Evidence	ВТРА ВТРА	1,100 0	0	1,000 0	1,200 0	220 1,000	720 720
Infrastructure Maintenance Iccs System Upgrade	FEB FEB	200 100	200 100	500 100	0 750	500 100	00
Airwave Replacement & Upgrade Data Optimisation	SIB SIB	350 185	350 0	500 185	500 0	500 0	0
Airwave Covert Cyclic Replace Prog-Laptops Information Management Systems	SIB SIB SIB	110 100 80	110 100 0	0 100 80	0 100 0	0 137 80	000
Messaging (Outlook & Blackberry) Network Security Data Centralisation	SIB SIB SIB	70 50 40	70 50 40	0 0 0	0 0 0	0 0 0	0 0 0
Active Directory Management and Maintenance Disaster Recovery Investment London Bridge Airwave Scheme Sharepoint Liverpool Street Airwave Scheme	SIB SIB SIB SIB SIB	30 0 27 0	30 0 27 0	0 0 120	0 0 120	0 0 120	00000
Telephone Handsets Spares Cyclic Replacement- Desktops Creation of an Enterprise Data Warehouse Essential Modifications to support the Force Restructure Replacement of the ANPR Back-Office Facility Redevelopment of the Force Intranet Replacement of the Intranet Platform * Installation of Additional Server and Storage* Optimisation of all Data Storage* Contralisation of all Data Storage*	Tech Board Tech Board Chief SIB SIB SIB SIB SIB SIB Chief Chief Chief Chief Executive Tech Board		100 10 353 192 300 66 60 60 60 403 420 720 720 0 30		100 0 48 240 0 600 0 600 0 0 0 0 0 0 0 0 0 0 0 0 0		0 10 0 0 900 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Replacement of the Mobile Data E-Custody Project - Foot Pedal Control Units E-Custody Project - Livescan Interface Case system project - capital funding requirement 6 New P2 Sites Single Search Single Search Digital Evidence Digital Evidence Management ERP Implementation- NextGen Mobile	Revenue Tech Board Tech Board SIB SIB SIB SIB Chief Executive BTPA Chief Executive		0 10 13 5 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 548 36 180 0 0 0 0	0 0 0 0 0 0 0 0 720 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 360
CRM Solution Location Based Briefing E Document Management Command & Control replacement Protective Marking Software	Chief Executive SIB SIB BTPA SIB		000000000000000000000000000000000000000	0 0 1,000 0	0 0 1,000 0	0 0 0 0	0 0 0 180
Disaster Recovery Phase 2*	втра	0	108	0	0	o	0
Total Technology		2,552	3,976	3,685	5,428	3,477	2,890

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	Approval Requirement	2013/14	Revised 2013/14	2014/15	Revised 2014/15	2015/16	Revised 2015/16
		£000	£000	£000	£000	£000	£000
Retrieval Cadre Equipment	SIB	17	17	18	18	28	28
Siraview Software	SIB	18	o	18	o	18	o
Total CCTV		35	17	36	18	46	28



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APPENDIX C – CAPITAL BUDGET

Scheme	Depa rtmen t	Approval Requirement	2013/14	Revised 2013/14	2014/15	Revised 2014/15	2015/16	Revised 2015/16
	_		£000	£000	£000	£000	£000	£000
Fleet Replacement Programme	Fleet	SIB	2,077	2,077	2,150	2,150	2,100	2,100
Unplanned insurance write off provision		SIB	75	75	75	75	75	75
			2,152	2,152	2,225	2,225	2,175	2,175

Other Equipment								
		Approval Requirement	2013/14	Revised 2013/14	2014/15	Revised 2014/15	2015/16	Revised 2015/16
Deputy Chief Constables			£000	£000	£000	£000	£000	£000
Integrated Audit Software		SIB	50	50	о	O	о	о
Social Media and Marketing		SIB	23	23	4	4	о	о
Vigilance Pro		SIB	0	75	O	0	о	0
Central Operations								
Replacement of Photographic Equipment		SIB	133	133	о	0	о	о
Freezers		SIB	20	20	О	о	о	о
Photographic Server Replacement		SIB	o	о	о	о	60	60
Server to store master photographic images		SIB	o	0	60	60	0	0
DCS upgrade for chemical laboratory - new		SIB	0	0	30	30	0	- 0
Replacement of HTCU equipment - new		SIB	0	0	0	0	80	80
HTCU Fibre Optic cabling for server		Tech Board	15	15	о	о	о	о
Upgrade to Fingerprint SP lift printer - new		Tech Board	6	6	о	о	6	6
KIM/Socrates Link - new		Tech Board	12	12	о	о	о	о
Rapid DNA Profiling Equipment		Tech Board	o	o	20	20	о	0
Replacement of Photographic workstations		SIB		12	0	0	о	0
Thermo IdentilFinder 2		SIB	60	60	о	о	о	о
Inficon Hapsite ER		SIB	о	о	о	о	417	417
Future Model HazMat ID		SIB	0	о	О	0	160	160
Dregar BG\$ pure oxygen re-breather systems with	n telen	SIB	О	о	О	0	150	150
Bio agent DIM		SIB	О	о	О	0	100	100
National CBRN PPE Upgrade		SIB	О	О	О	0	350	350
Corporate Resources								
Information Management		SIB	о	80	80	80	80	80
Territorial Policing and Crime								
Crime System Renewal/Replacement		втра	ο	о	О	0	1,000	0
APOLLO additional site Pegasus Upgrade		Tech Board SIB	0	0 60	0	20 0	0	0
	Other	316	320	548	194	214	2,406	1,406
C	Juner		320	548	194	214	2,406	1,406

BRITISH TRANSPORT -POLICE

APPENDIX D ESTABLISHMENT POSITION AS AT PERIOD 3

Table 1: FHQ				Net				Net				Net				Net
Departments				Vacancie				Vacancie				Vacancie				Vacancie
	Annualise	Period 3		s against Period	Annualise	Period 3	Actual in Post	-	Annualise	Period 3	Actual in Post	s against Period	Annualise	Period 3	Actual in Post	s against Period
Target	d BWT (FTE)	BWT (FTE)	Period 3 (FTE)	BWT (FTE)	d BWT (FTE)	BWT (FTE)	Period 3 (FTE)	BWT (FTE)	d BWT (FTE)	BWT (FTE)	Period 3 (FTE)	BWT (FTE)	d BWT (FTE)	BWT (FTE)	Period 3 (FTE)	BWT (FTE)
DCC Group	25	· · /	, 25	、 ,	203	. ,	194	· · ·	()	(/	()	()	228	· · ·	· /	
Corporate Resources	30	30	31	1	300	314	297	-17					330	344	328	-16
ACC Opreation & Deployment Review	2	2	2	0	8	9	7	-2					10	11	9	-2
Total FHQ Departments	57	57	58	1	511	526	498	-28					568	583	556	-27

		Police	Officers			Police	e Staff			PC	SOs		Total Employees			
Table 2: Area Budgeted Workforce Target	Annualise d BWT (FTE)	Period 3 BWT (FTE)	Actual in Post Period 3 (FTE)	Vacancie s against Period BWT	Annualise d BWT (FTE)	Period 3 BWT (FTE)	Actual in Post Period 3 (FTE)	Vacancie s against Period BWT	Annualise d BWT (FTE)	Period 3 BWT (FTE)	Actual in Post Period 3 (FTE)	Vacancie s against Period BWT	Annualise d BWT (FTE)	Period 3 BWT (FTE)	Actual in Post Period 3 (FTE)	Vacancie s against Period BWT
Central Operations	246	246	231	-15	77	77	75	-2		No P	CSOs		323	323	305	-18
ACC Scotland	27	27	27	0	241	241	228	-13					268	268	254	-14
London North	452	453	420	-33	100	91	89	-2	97	96	100	4	649	640	608	-32
London South	405	393	387	-6	95	85	77	-8	51	49	54	5	551	527	518	-9
North East	277	272	267	-5	65	63	61	-2	16	16	18	2	358	351	346	-6
North West	257	254	256	2	60	59	55	-5	32	36	35	-1	349	349	346	-4
Scotland	223	221	219	-2	53	51	47	-5	N	PCSOs	in Scotla	nd	276	272	266	-7
Wales & Western	258	246	243	-3	72	70	69	-1	63	60	62	2	393	376	373	-2
London Underground	670	670	674	5	247	247	215	-32	106	106	107	1	1,023	1,023	996	-27
Area Sub-Total	2,815	2,781	2,723	-58	1009	984	914	-71	364	363	375	12	4,189	4,129	4,012	-117

	Police Officers			Police Staff				PCSOs				Total Employees				
Table 3: Overall			Actual in	Vacancie												
Budgeted Workforce	Annualise d BWT	Period 3 BWT	Post Period 3	s against Period	Annualise d BWT	Period 3 BWT	Post Period 3	s against Period	Annualise d BWT	Period 3 BWT	Post Period 3	s against Period	Annualise d BWT	Period 3 BWT	Post Period 3	s against Period
Target	(FTE)	(FTE)	(FTE)	BWT												
	2,872	2,838	2,781	-57	1,520	1,511	1,412	-99	364	363	375	12	4,757	4,712	4,568	-144

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APPENDIX E BALANCE SHEET AS AT 8th JUNE "

BRITISH APPENDIX E BALANCE SHEET AS A	AT 8 th JUNE "	
TRANSPORT		
Statement of Financial Position as at		Jun 8, 2013
		£
Intangible Non Current Assets		
Software and Licences		6,511,081
Tangible Non Current Assets Assets		
Land & Buildings Plant & Machinery Motor Vehicles Fixtures & Fittings Information Technology	29,907,296 7,588,252 7,114,868 774,642 6,703,249	
		52,088,307
Total Non-Current Assets	—	58,599,388
Current Assets Inventories Receivables - Accounts Receivable - Other Receivables - Income Accruals	1,765,225 1,517,192 7,232,487	795,705
- Prepayments	5,201,524	
Cash and cash equivalents - Bank - Petty Cash	26,854,384 12,568	15,381,921
		26,866,952
Current Liabilities Trade Payables Accruals Payroll Payables Other Payables		(3,913,620) (6,805,123) (20,228,700) (540,107)
Net Current Assets/(Liabilities)		11,557,028
Total Assets less Current Liabilities Add:		70,156,416
Non Current Receivables Less:		0
Payables falling due after more than one year		(1,028,442)
Provisions for liabilities and charges		(1,124,203)
Net assets excluding pension liability		68,003,772
Pension liability		(474,180,000)
TOTAL ASSETS LESS LIABILITIES	=	(406,176,228)
FINANCED BY:		
General Reserve Revaluation Reserve Pension Reserve		62,498,882 5,504,890 (474,180,000)
11	—	(406,176,228)
11		

NOT PROTECTIVELY MARKED

APPENDIX F FORECAST CASHFLOW POSITION TO 31st MARCH 2014

FOR BRITISH TRANSPORT POLICE

BRITISH TRANSPORT -POLICE

	12-Jul	09-Aug	06-Sep	04-Oct	01-Nov	29-Nov	27-Dec	23-Jan	21-Feb	31-Mar
INCOME	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Direct Debit PSA Invoices	14,801	14,532	14,532	14,532	14,532	14,532	14,532	14,532	14,532	29,064
EPSA Invoices (*a)	329	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,542	1,549
LU Salaries Advance	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	7,000
LU Miscellaneous Invoices	180	180	180	180	180	180	180	180	180	360
Miscellaneous Invoices (*b)	950	790	790	790	790	790	790	790	790	1,580
Miscellaneous Income (Local Bankings)	83	77	77	77	77	77	77	77	77	154
Total Income	19,843	20,079	20,079	20,079	20,079	20,079	20,079	20,079	20,621	39,707
EXPENDITURE										
Salaries	(9,100)	(9,100)	(9,100)	(9,100)	(9,100)	(9,100)	(9,100)	(9,100)	(9,100)	(18,200)
Tax & National Insurance	(3,883)	(3,883)	(3,883)	(3,883)	(3,883)	(7,766)	(3,883)	(3,883)	(3,883)	(7,766)
Pensions	(2,885)	(2,885)	(2,885)	(2,885)	(5,770)	(2,885)	(2,885)	(2,885)	(2,885)	(5,770)
Other Salary Expenditure	(230)	(230)	(230)	(230)	(230)	(230)	(230)	(230)	(230)	(460)
VAT	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(106)	(212)
Payments For Goods & Services	(5,200)	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)	(9,600)
Total Expenditure	(21,404)	(21,004)	(21,004)	(21,004)	(23,889)	(24,887)	(21,004)	(21,004)	(21,004)	(42,008)
Total Income	19,843	20,079	20,079	20,079	20,079	20,079	20,079	20,079	20,621	39,707
Total Expenditure	(21,404)	(21,004)	(21,004)	(21,004)	(23,889)	(24,887)	(21,004)	(21,004)	(21,004)	(42,008)
Total Cash Inflow /(Outflow)	(1,561)	(925)	(925)	(925)	(3,810)	(4,808)	(925)	(925)	(383)	(2,301)
Opening Bank balance	20,730	19,169	18,244	17,319	16,394	12,584	7,776	6,851	5,926	5,543
Closing Bank balance	19,169	18,244	17,319	16,394	12,584	7,776	6,851	5,926	5,543	3,242

Notes

*a Does not include LU £9.m

*b Includes West Coast £4.9m