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**Report to:** Finance Committee  
**Agenda item:** 7.1  
**Date:** 3 June 2014  
**Subject:** Force Projects Update  
**Sponsor:** Director of Capability and Resources  
**For:** Information

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**1. PURPOSE OF PAPER**

1.1 The purpose of this paper is to update Finance Committee on the progress of Capital and Revenue Projects approved by the British Transport Police Authority (BTPA) and governed by Service Improvement Board (SIB).

**2. BACKGROUND**

2.1 During 2013/14 a number of projects were approved by BTPA and status updates continue to be reported to Finance Group. The last remaining project from this tranche is the CCTV Phase 3 Project.

2.2 During 2014/15 as part of the Accelerated ICT Programme a number of additional projects are expected to be approved by BTPA and these projects will be added to the Portfolio as required. Each addition will be described in separate detail.

2.3 In addition to BTPA approved projects this report also provides exception information on the remainder of the BTP Portfolio.

**3. BTPA APPROVED PROJECTS**

**3.1 Portfolio Summary**

3.1.1 As of 30 April 2014, SIB currently monitors a total Portfolio of 9 Force wide projects. Of this Portfolio, six projects have an overall GREEN status, no project has AMBER status and one project has RED status. Of the remaining two projects, one is new, the Accelerated ICT Programme, and one project has reached End of Project Review status, which is the Force Restructure Project.



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3.1.2 Good progress continues to be observed on a number of projects including:

- Crime and Incident Management Review
- CCTV Programme (Phase 3); and
- Digital Futures

3.1.3 These projects have good project controls, experienced project managers and active senior sponsorship and will be completed to time, budget and scope.

3.1.4 One project from the Portfolio has been approved by Finance Group and Police Authority and a more detailed update on the CCTV Phase 3 programme is included in the following section of the report.

3.1.5 The Business Case for Desktop Virtualisation Infrastructure is to be presented to the Finance Committee at the meeting on 3 June 2014 and following any successful approval of the Business Case subsequent Force Project updates will include a separate section highlighting progress to date.

## **3.2 CCTV Phase 3 Project**

3.2.1 A number of infrastructure milestones have been met in the last reporting period:

- Systems Acceptance Testing for latest version of IPSC v4.81 and the reintegration of Network Rail stations
- Station maps are being updated
- Work continues on the proof of concept and integration of the Forward Facing Cameras for Arriva Cross Country

3.2.2 Risks continue to be managed around the resourcing available from the CNL supplier and re-prioritising the Programme to reduce operational change overload.

3.2.3 As at the end of Period 13, £1,987,558 of 2013/14 external funding has been committed together with £1,417,272 of 2014/15 external funding.

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#### **4. PORTFOLIO EXCEPTIONS**

4.1 Appendix A shows the P13 Portfolio Dashboard that was presented at the last SIB meeting held on the 30 April 2014. Budget and Forecast columns refer to whole life project costs. Budget costs are those agreed for initial funding at time of submission of the original Business Case and Forecast costs are revised during the life of the project.

4.2 One project was reported to SIB on 30 April as having a RED status and therefore being in exception:

- Integrated Systems Replacement Programme Project Zero – development of the Business Case for the procurement, implementation and roll out of replacement systems for Case, Custody, Intelligence, Crime and Command and Control

##### **4.2.1 Integrated Systems Replacement Programme Project Zero**

Delivery of the Integrated Systems Replacement Programme Project Zero is considered RED due to delays to the project plan caused by the amount of time it has taken for successful candidates to the roles to go through vetting.

4.2.2 SIB accepted the exception report from the project team on 30 April and agreed to re-baseline the project from 31 May 2014 to 31 July 2014.

##### **4.3 Business Delivery Risk**

There is a risk that the re-baselining of the Integrated Systems Replacement Project Zero would have a knock on effect on the subsequent projects in the overall Programme. The project team assured SIB that during the procurement stage any time lost would be recouped.

**Period 13 Project Dashboard**

PROJECT	BTP PORTFOLIO DASHBOARD										CAPITAL			REVENUE			EXTERNAL FUNDING					
	OVERALL	BUSINESS CASE	PROJECT DEFINITION	PROJECT BOARD	FINANCIAL CONTROL	RISKS AND ISSUES	PROJECT PLAN	COMMS PLAN	RESOURCES	BENEFITS	RISK / ISSUES	IMPACT	BUDGET	YTD COMMITTED	FORECAST	BUDGET	YTD COMMITTED	FORECAST	BUDGET	YTD COMMITTED	FORECAST	
Accelerated IS Programme	N	G	A	G	G	G	G	G	A	A	BTP's processes result in delayed on-boarding of resources for new projects	Accelerate approval of projects, search and vetting	£6,038,000	£0	£6,038,000	£0	£0	£0	£0	£0	£0	£0
Crime and Incident Management Review	G	G	G	G	G	G	G	G	G	G	Officers are not being kept informed of the results of recordable offences	PNC not being updated with the result as SID updates	£5,250	£5,250	£5,250	£0	£0	£0	£0	£0	£0	£0
Force Restructure Project	C	G	G	G	G	A	G	G	G	G	£1.2m funding shortfall for 2015/16	To be included in further planning for strategic plan implementation	£0	£0	£0	£450,000	£449,688	£449,688	£0	£0	£0	£0
F&P and CS Review	G	G	G	G	G	G	G	G	G	G	Transition of new team to financial reporting and other legal submissions	Impact on financial reporting and other legal submissions	£0	£0	£0	£156,224	£140,290	£140,290	£0	£0	£0	£0
CCTV Programme (Phase 3)	G	G	G	G	G	G	G	G	G	A	CNL delivery on time	Limited CNL resources available will impact on delivery dates	£0	£0	£0	£0	£0	£0	£3,364,830	£1,947,558	£2,133,416	
Project 0 of Integrated Systems Programme	R	G	G	G	G	G	G	G	R	G	Vetting delays has affected start dates for Business Analysts and PMs	Delayed BA activities and procurement development from the plan	£63,964	£22,405	£56,000	£53,333	£25,124	£53,333	£0	£0	£0	£0
Digital Futures	G	G	G	G	G	G	G	G	G	A	N/A	N/A	£23,000	£4,650	£18,000	£40,622	£24,000	£40,622	£0	£0	£0	£0
Gatekeeper II	G	G	G	G	G	G	G	G	G	A	Limited NWR and contractor engagement	Engagement with NR and its contractors ongoing	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Intranet Replacement and Governance	G	G	G	G	G	G	G	A	G	G	New intranet governance not adopted successfully	Investment of new SharePoint intranet does not prove worthwhile.	£35,400	£29,400	£29,400	£5,000	£1,603	£1,603	£0	£0	£0	£0
<b>BUDGET TOTALS:</b>			<b>£6,165,614</b>	<b>£61,705</b>	<b>£6,146,650</b>	<b>£705,179</b>	<b>£640,705</b>	<b>£685,536</b>	<b>£3,364,830</b>	<b>£1,947,558</b>	<b>£2,133,416</b>											

Please note: Grey rows denote projects on hold or in End of Project Review status.