
Report to: Finance Committee
Agenda item: 6
Date: 18 March 2014
Subject: Capital Programme
Sponsor: T/ACC Mark Newton – Director of Corporate Resources
For: Information

1. PURPOSE OF PAPER

- 1.1 To update Finance Committee on the revised Capital Programme following a review of the Programme since it was approved at Finance Committee on 16 January 2014.

2. BACKGROUND

- 2.1 Finance Committee approved the 2014/15 Capital Programme on 16 January.
- 2.2 The Strategy & Planning Committee on 22 January received an update on the Technology Strategy. Action was given to shift focus to the delivery of a number of key Technology projects which would bring them forward to the 2014/15 financial year. This required a significant revision of the Capital Programme and the revised Programme is presented here for approval of Finance Committee before final approval by Police Authority on 25 March.

3. POSITION UPDATE

- 3.1 Following discussion and review of the Capital Programme at an Extraordinary Service Improvement Board on 4 February the revised Programme is as attached with the overall summary shown in Table 1.
- 3.2 As previously presented, the detailed schedules attached show which Board's 'approval to spend' is required in accordance with the BTPA Scheme of Delegation.



Table 1 – Capital Programme 2014/15 to 2017/18

Department	Finance Committee Approved 2014/15	Revised 2014/15	Finance Committee Approved 2015/16	Revised 2015/16	2016/17	2017/18	on-going revenue impact revised
	£000	£000	£000	£000			£000
Estates	2,910	1,795	4,004	3,000	1,204	671	20
Technology	5,593	7,129	6,070	5,978	4,408	2,462	272
Fleet	2,064	2,064	2,215	2,215	2,191	2,199	0
Other equipment etc	533	112	198	1,058	0	0	187
Contingency	100	500	900	900	900	900	0
TOTAL	11,200	11,600	13,387	13,151	8,703	6,232	479
DEL	11,200	11,600	11,200	11,200	11,200	11,200	
Over/(Under DEL)	0	0	2,187	1,951	(2,497)	(4,968)	

3.3 There have been some significant changes in the Programme for 2014/15 from that approved by Finance Committee in January, these changes are:

- the inclusion of £1.5m of Technology related schemes to accelerate the Technology Strategy
- a reduction of £1m in the Estates element of the programme relating to Force Restructure rationalisation works
- a reduction of £400k of Corporate Resources projects which will now not be required due to other initiatives included in the roll out of the Technology Strategy.
- the increase in contingency to £500k made possible by the increased DEL approval from the DfT.

3.4 It should also be noted that in addition to the capital requirements for bringing forward the Technology Strategy there will also be a significant requirement for revenue funding. Work is underway to cost the estimate of revenue required and efforts are being to robustly review budgets in year and through the year-end process to establish a revenue reserve to meet this pressure.



4. RECOMMENDATIONS

- 4.1 Finance Committee is asked to approve the revised Capital Programme in order that Police Authority on 25 March can give final approval.

Estates								
Scheme	Approval Requirement	Finance Committee Approved 2014/15	2014/15 Revised	Finance Committee Approved 2015/16	2015/16 Revised	2016/17	2017/18	on-going revenue impact revised
		£000	£000	£000	£000	£000	£000	£000
Force Restructure Rationalisation	BTPA	1,770	755	750	750	0	0	0
Minor Works Projects	Property Board	250	250	0	250	250	250	0
Capitalised Staff Costs	Property Board	250	150	0	0	0	0	0
Southampton Refurbishment	SIB	200	200	0	0	0	0	0
Birmingham New St Station	SIB	150	150	0	0	0	0	0
London North AHQ Relocation	BTPA	100	100	900	500	0	0	0
Nottingham	SIB	80	80	0	0	0	0	0
Wolverhampton	Property Board	30	30	0	0	0	0	0
Chester - refurbishment	Property Board	30	30	0	0	0	0	0
Maidstone West	Property Board	25	25	0	0	0	0	0
Wigan - relocation	Property Board	15	15	0	0	0	0	20
Cambridge	Property Board	10	10	0	0	0	0	0
FHQ Basement Upgrade	FEB	0	0	350	350	0	0	0
FHQ Reception/ Security	FEB	0	0	350	0	350	0	0
Guildford (Redevelopment by NWR)	FEB	0	0	300	300	0	0	0
Liverpool Street	FEB	0	0	350	350	0	0	0
Birmingham Axis (AHQ) - replacement windows	SIB	0	0	150	100	0	0	0
Estates Sustainability Programme:	BTPA	0	0	604	0	604	421	0
FHQ Storage	FEB	0	0	250	250	0	0	0
Project Staff Estates	Property Board	0	0	0	150	0	0	0
Total Estates		2,910	1,795	4,004	3,000	1,204	671	20

Technology									
Scheme	Approval Requirement	Force Priority	Finance Committee Approved 2014/15	Revised 2014/15	Finance Committee Approved 2015/16	Revised 2015/16	2016/17	2017/18	on-going revenue impact revised
			£000	£000	£000	£000	£000	£000	£000
Business As Usual									
Infrastructure Maintenance	Tech Board	900	420	120	0	120	120	120	0
Network Security	Tech Board	900	36	36	36	36	36	36	0
Sharepoint	SIB	500	144	0	0	144	0	0	0
Airwave Replacement & Upgrade	FEB	400	420	270	420	420	0	0	40
Messaging (Outlook & Blackberry)	SIB	400	84	84	84	84	84	84	0
Disaster Recovery Investment	SIB	400	60	0	60	60	60	0	0
Cyclic Replacement- Desktops	Tech Board	400	120	120	0	0	0	0	0
Body Worn Cameras Cyclical Rep/Spares	Tech Board	400	0	0	0	0	60	60	0
Cyclic Replace Prog-Laptops	SIB	300	164	164	0	0	0	0	0
Technology Board Operational Development	Tech Board	300	120	120	120	120	120	0	0
Telephone Handsets Spares	Tech Board	300	12	12	12	12	12	12	0
Enabler									
Network Optimisation	BTPA	900	0	155	0	0	0	0	0
Digital Evidence Management	Chief Exec	800	0	900	720	0	0	0	0
Infrastructure									
Iccs System Upgrade	Chief Exec	900	900	900	0	0	0	0	0
Airwave Upgrade (ESMCP)	BTPA	800	0	0	0	0	1,000	350	0
Microsoft Office 2010	Tech Board	600	0	30	0	0	0	0	0
Microsoft Exchange 2010	Tech Board	600	0	30	0	0	0	0	0
Innovation									
Desktop Virtualisation/XP replacement	BTPA	900	600	1,920	1,320	600	0	0	100
Works to support the Force Restructure	SIB	700	240	165	0	0	0	0	0
Replacement of the Intranet Platform	SIB	700	106	106	0	0	0	0	0
ERP Implementation-	BTPA	700	0	0	0	0	1,200	1,800	0
Data Warehouse	Chief Exec	700	0	526	0	0	0	0	0
E Document Management	FEB	600	0	0	0	0	300	0	0
Single Sign On	SIB	500	180	0	0	0	180	0	0
Strategic									
Integrated Core System (Case, Cust, Crime, Intell.)	BTPA	900	720	1,020	1,080	1,380	0	0	0
NextGen Mobile	BTPA	900	0	0	432	1,020	0	0	0
ISP Project Costs	BTPA	900	580	0	586	0	0	0	0
4 New P2 Sites	FEB	700	651	451	0	0	0	0	132
Single Point Search	Tech Board	700	36	0	0	36	0	0	0
Command & Control replacement	BTPA	700	0	0	1,200	1,200	0	0	0
Streaming CCTV	Tech Board	700	0	0	0	50	0	0	0
Body Worn Cameras	Chief Exec	700	0	0	0	660	0	0	0
CRM Solution	BTPA	600	0	0	0	0	1,200	0	0
Location Based Briefing	Tech Board	600	0	0	0	36	36	0	0
Total Technology			5,593	7,129	6,070	5,978	4,408	2,462	272

Fleet								
Scheme	Approval Requirement	Finance Committee Approved 2014/15	Revised 2014/15	Finance Committee Approved 2015/16	Revised 2015/16	2016/17	2017/18	on-going revenue impact revised
		£000	£000	£000	£000	£000	£000	£000
Fleet Replacement Programme	SIB	1,916	1,916	2,100	2,100	2,100	2,100	0
Unplanned insurance write off provision	SIB	75	75	75	75	75	75	0
Fleet Sustainability Programme (Ampera x 5) Subject to Pilot	SIB	73	73	40	40	16	24	0
Total Fleet		2,064	2,064	2,215	2,215	2,191	2,199	0

Other Equipment								
Scheme	Approval Requirement	Finance Committee Approved 2014/15	Revised 2014/15	Finance Committee Approved 2015/16	Revised 2015/16	2016/17	2017/18	on-going revenue impact revised
		£000	£000	£000	£000	£000	£000	£000
Deputy Chief Constables								
Social Media and Marketing	Tech Board	4	4	0	0	0	0	152
Central Operations								
Photographic Server Replacement	Tech Board	0	0	60	60	0	0	0
Replacement of HTCUC equipment	SIB	0	0	120	120	0	0	5
HTCU Fibre Optic cabling for server	Tech Board	0	0	18	18	0	0	0
Replacement/Upgrade to mobile phone triage equipment	SIB	108	108	0	0	0	0	30
SRU Equipment								
TOTAL SRU Equipment (CT Detection and Protective)	Chief Exec	0	0	0	800	0	0	0
Corporate Resources								
IM - Protective Marking Software	Tech Board	260	0	0	60	0	0	0
Justice - e-CASE Project (CPS interface)	Tech Board	36	0	0	0	0	0	0
Justice - LIVElinks	SIB	125	0	0	0	0	0	0
Total Other Equipment		533	112	198	1,058	0	0	187