# North Eastern Policing Plan





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Since the British Transport Police Authority (BTPA) was established in 2004 there have been huge improvements in British Transport Police's (BTP) performance. A generous investment from the rail industry in the form of an increase in revenue budget over the last five years helped to upgrade BTP's creaking infrastructure and recruit more than a thousand new officers and staff.

The investment has paid off handsomely: in the last five years, total crime has decreased by 24% and overall detection rates have gone up by 18 percentage points. Today, BTP is one of the most efficient and effective forces in the country and a trendsetter for railway security operations worldwide.

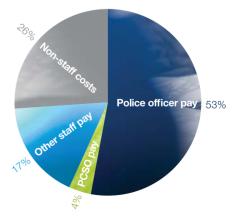
Since last year, our task has been to consolidate that position. We are just emerging from a period of deep recession, one from which neither the rail industry nor BTP have been immune, and we need to seek as much value as we can from the investment we make. The BTPA and BTP have been working closely together to improve efficiency across the country. The priority has always been to keep our officers visible and effective. But this needs to continue and, to this end, the *Frontline*first programme has made more than £14 million in savings since it began in April 2008. The second stage of the programme will aim to build on that record.

The BTPA and BTP have worked closely together on the budget settlement for next year, and the BTPA has set a budget increase of 1.3% for 2010/11. While this increase is modest and necessary to fund the nationally agreed increase in police pay of 2.55%, the industry is feeling very significant financial pressure. It will be a tough settlement to implement, but the BTPA and BTP are certain that it can be achieved.

The net budget for BTP for the 2010/11 policing year is £202.2 million. Officer and staff costs account for 74% of total costs, with the remainder of the budget spent on supporting activities.

Our ultimate aim is to sustain BTP's record of consistent improvement since 2004, as this has served to make the railways an even safer place. I am pleased with the direction the BTPA has set for BTP for the coming year. Rail companies have told me they welcome our commitment to the two themes within the plan: 'protect and serve' and 'confidence and trust'. These are aimed at reducing disruption, increasing personal safety and enhancing organisational improvement. Targets such as increasing detection of anti-social behaviour between 8pm and 2am, and increasing safety at the highest risk level crossings are breaking new ground by being included in this plan for the first time.

#### Total budget 2010/11: £202.2 million



Our aim is to protect and serve the railway industry, its passengers and staff. With this in mind, we have placed passenger and rail staff confidence and satisfaction at the core of this year's Policing Plan.

Passengers' satisfaction in the rail industry is affected by two key strands: whether a service is disrupted and whether they feel safe. The way we police Britain's rail network impacts on both of these, which is why this year our targets tackle those issues that cause disruption and impact on personal safety.

We have already made a significant impact on the reduction of crime on the rail network over the last six years.

For passengers, feeling safe is as important as being safe. The visible presence of rail staff, PCSOs and police officers can reduce the fear of crime dramatically. We have changed our patrol style, making single patrols the norm so we can increase our visibility and reassure passengers. We know people feel less safe at night so we have also launched a new nationwide roster, putting more officers on the network during the evening, which we hope will have a positive impact on perceptions of safety. We have already made a significant impact on the reduction of crime on the rail network over the last six years. However, we are not complacent and have focused this year's targets on making the railways an even safer place, focusing on crime types that have a real impact on passenger journeys such as level crossing incidents, cable theft, anti-social behaviour and violent crime.

Working in partnership with our stakeholders to improve the public's perception of safety is a vital element of our strategy. This will often involve commitment from rail operators. For example improved lighting and ambience can make a big difference, as initiatives such as the Park Mark scheme have proved. We will continue working closely with the industry to support such initiatives.

This year is going to be challenging. We are working with tighter financial constraints, and as well as meeting the priorities set out in this Policing Plan, the everyday challenges of policing must still be met effectively.

We have an extremely motivated and dedicated workforce who take pride in delivering a specialist policing service for the railways.

Together, we will continue to focus on protecting the communities we serve.

### **Protect and serve**

#### **Notifiable crime**

Reduce overall notifiable crime from the 2009/10 level

BTP has seen significant reductions in crime since 2004/05, making increased reductions a challenging target, however we will ensure efforts continue to focus on improving performance. This target excludes police generated crimes such as possession of drugs and offensive weapons offences.

#### **Response times**

Respond to at least 80% of immediate incidents within 20 minutes

Responding to incidents and calls for assistance is a vital component of our service delivery. This target underlines BTP's commitment to achieving its Policing Pledge.

#### **Staff assaults**

Increase the number of detections for staff assault offences from the 2009/10 level BTP will work in partnership with the rail industry to identify and detect those who use intimidation and violence towards rail staff.

#### **Violent crime**

Reduce the number of serious violence against the person, sexual and robbery offences from the 2009/10 level

BTP is committed to reducing crime and disorder on the railways. This is a challenging target for BTP following a 34% reduction in crime over the last four years.

## Anti-social behaviour

Increase the number of offenders detected for anti-social behaviour offences committed between 8pm and 2am by at least 20%	Passenger Focus research has shown that fear of crime is most impacted by acts of disorder, drunkenness, and intimidation after 8pm. BTP is committed to reducing the fear of crime and will be conducting high visibility patrols to help achieve this.
Football related disorder	
Increase the number of offenders detected for football related disorder offences by at least 25%	Football related offences have been highlighted as a major contributor to fear amongst passengers and staff. BTP achieved a 48% increase in offenders detected in 2009/10 and will continue to focus its activity on prevention and detection.
Offences brought to justice	
Increase the proportion of offences brought to justice for serious violence against the person, sexual and robbery offences to at least 40%	BTP is committed to providing reassurance to victims of crime, particularly victims of serious violence against the person, sexual and robbery offences. As such, this target aims to ensure that BTP brings more offenders to justice for these types of offences.
Cable related offences	
Reduce the number of live cable related offences from the 2009/10 level	Cable related offences continue to be a priority for BTP and the railway industry. Offenders can cause disruption for weeks, impacting passengers and railway operations. BTP is committed to disrupting, arresting and detecting offenders engaged in this type of activity.
Loval crossings	
Level crossings	
Increase safety at 36 high risk level crossings in partnership with Network Rail	Level crossing incidents can cause significant risk to life and severe disruption to the network. Hotspot locations will be identified and appropriate intervention programmes implemented.

#### **Fatality management**

All non-suspicious fatalities	BTP has a proven ability to deal effectively with
to be cleared within an average	fatalities while respecting the dignity of the deceased,
of 90 minutes	conducting a thorough investigation and keeping railway
	disruption to a minimum. This target excludes major
	incidents and those classified as unexplained, suspicious,
	road traffic accidents at level crossings and all other road
	traffic accidents.

#### **Confidence and trust**

Quality of service	
Overall victim satisfaction rate to be at least 80%	BTP strives to provide the highest quality of service. This target uses the Victims of Crime Survey to measure the overall satisfaction of victims of crime with the service that BTP provides.

#### **Perceptions of safety**

Increase passengers'
perceptions of safety for
at least 42 stations where
perception of safety is currently
low. Stations have been identified
in partnership with Passenger
Focus and London Travelwatch

Each BTP Area has identified six locations and will implement programmes to improve passenger confidence. These interventions are designed to deliver safer stations resulting in a reduced fear of crime.

#### **Employee representation**

Improve the representation level of female police officers

Maintain the representation level of BME police officers

It is important that BTP's workforce is representative of the population it serves. BTP will continue to build on previous progress which has seen it rise to the third ranked force in terms of BME officer representation.

#### Absence management

Sickness absence to be less than an average of 7.7 days per employee The availability of staff remains a high priority for BTP as all employees play key roles in enabling BTP to provide an efficient and effective policing service.

#### Chief Superintendent Terry Nicholson North Eastern Area Commander

British Transport Police's North Eastern Area plays a key role in maintaining the safety and security of trains and stations throughout the north east. We police a travelling population of millions of passengers each year from the Scottish borders to Northamptonshire including the Sunderland extension of the Tyne and Wear Metro.

The North Eastern Area has 255 police officers, 26 police community support officers and 71 police staff based at 15 police stations across the Area. We work closely with our partners including Network Rail, train operating companies, Passenger Focus, Home Office forces, Crime and Disorder Reduction Partnerships and the wider community to achieve a safer rail environment, free from disruption and the fear of crime.

During the past twelve months the North Eastern Area has secured further investment enabling us to increase our policing presence...

Together we have had considerable success over the past year in achieving our targets; reducing overall crime by 12% and achieving a detection rate of 37%. During the past twelve months the North Eastern Area has secured further investment enabling us to increase our policing presence within the East Midlands sector, particularly at Nottingham, where we now provide 24 hour policing.

Neighbourhood policing has proved to be successful on the Area, reducing crime and providing reassurance...

We have also realigned shift patterns to ensure that our resources are targeted towards key times when they are most needed, primarily to provide reassurance and drive down violent crime and antisocial behaviour.

Staff assaults remain a high priority for us, and in cooperation with our partners we aim to reduce the number of assaults and continue to build on the Area's success with detection rates.

Neighbourhood policing has proved to be successful on the Area, reducing crime and providing reassurance to both the rail staff and the travelling public.

The three teams covering West Yorkshire, The East Coast Mainline and The Robin Hood Line in Nottingham, deliver a community based police presence on these key routes, holding regular surgeries to gather feedback on our policing style and activity. Along with this feedback we actively engage with local representatives from the Independent Advisory Group who are able to guide and assist us in relation to our interaction with the diverse communities we serve.

We are always striving for excellence and will build on our previous successes throughout 2010/11 with an increased commitment to customer focused policing and increasing public confidence. This year's policing priorities are even more reflective of our commitment to our customers, and have been identified in consultation with partners and stakeholders to meet local needs, while contributing to national organisational and government objectives. The localised element of the plan will continue to be key in identifying, addressing and tackling local concerns promptly and effectively.

This plan sets out clearly what our objectives and targets are for the year. The more effectively we can work with our partners, both within and outside the rail industry, the more we can achieve and the more we can increase the confidence of passengers and staff. This year's policing priorities are even more reflective of our commitment to our customers, and have been identified in consultation with partners and stakeholders to meet local needs...

#### **Violent crime** Detect at least 64% of serious BTP is committed to bringing those violence against the person, who commit violent, sexual and robbery sexual and robbery offences offences to justice, 343 of these offences were recorded within the North Eastern Area in 2009/10. Serious route crime Detect at least 21% of serious Route crime offences against the railway route crime offences infrastructure can lead to serious injury and serious disruption to the network. North Eastern Area detected 21% of route crime offences in 2009/10 Staff assaults **Reduce the number of incidents** Public servants deserve to be able to do of aggression towards staff their job without fear of harm and BTP will recorded by the industry from work in partnership with the industry to bring the 2009/10 level offenders who assault rail staff to justice. **Neighbourhood policing** Implement at least 25 problem Problem solving plans are integral to North solving plans Eastern Area's neighbourhood policing commitment. They allow the community to help identify the problems that matter most and have a say in how they will be tackled. Level crossings Implement jointly agreed problem Reducing the misuse of level crossings is a priority for BTP and Network Rail. solving plans with Network Rail to address problems affecting at Joint working will identify and implement least six high risk level crossings education and enforcement initiatives identified by the industry that improve safety. **Passenger confidence** Increase the percentage of The 2010/11 Policing Plan aims to deliver improved confidence for all of BTP's passengers who feel secure at six identified stations stakeholders. This target focuses on passenger confidence, and is measured using the National Passenger Survey.

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> Millie Banerjee Chair, British Transport Police Authority

British Transport Police welcomes your feedback. To send us a comment or for additional information please visit:

www.btp.police.uk

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