AGENDA ITEM 5 APPENDIX A

BRITISH TRANSPORT POLICE

Report to:	**Finance Group**
Agenda item:	**3**
Date:	**16 January 2012**
Subject:	**BTP Quarter 3 Report 2011/12**
Sponsor:	**Director of Corporate Resources**
For:	**Information**

1. PURPOSE OF PAPER

1.1 This report provides the monitoring and forecast position for the revenue and capital budget for 2011/12 as at Period 9.

1.2 Appendices A and B set out the position on the revenue budget for British Transport Police (BTP) and show the forecast outturn position to be an under spend of £905k or 0.4% under the approved budget of £247.2m.

1.3 Appendix C sets out the position for each scheme in the capital programme; at Period 9 the capital outturn forecast is £10.8m which is £0.4m below the budget of £11.2m.

1.4 Appendix D shows the establishment (budgeted staff numbers) and the actual numbers in post as at Period 9 for Areas and FHQ Departments. The service is 119 FTEs or 3% below the overall establishment of 4,635 FTEs as at Period 9.

1.5 Appendix E shows the Balance Sheet as at Period 9.

1.6 Appendix F shows the revenue position for each Department and Area at Period 9.

2. REVENUE BUDGET

2.1 The forecast outturn indicates an under spend of £905k or 0.4% under the approved budget for net expenditure. This compares to the position reported to Finance Group at Period 6 which was for an outturn over spend of £776k.

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2.2 The reason for the significant improvement in the revenue position compared to period 6 is the receipt of £130k from PNICC and the confirmed offer of support from DfT of £1.6m to meet the costs of policing the disorder in the summer.

2.3 The year to date position as at Period 9 shows an overall over spend of £249k or 0.2%. This includes the receipt of £130k from PNICC but does not include the £1.6m from DfT for Operation Bench although this has been included in the forecast.

Analysis by Department and Area

2.4 Appendix A sets out the forecast position by FHQ Departments and Areas, a number of Areas are forecasting over spends as a result of Operation Bench. Following detailed discussions with the DfT they have committed to provide support totalling £1.6m for these additional costs. As the offer of this support has been confirmed Areas have been asked to plan on the basis of spending up to the level of their current forecast but they must not exceed this. While Areas will continue to be shown as overspending this will be matched by the DfT public disorder funding which will be held corporately. The resulting surplus of £905k reflects savings achieved against the core BTP budget and, in line with the budget strategy for next year, will be used to add to the balance of previously identified savings to meet next year's projected budget deficit.

Analysis by Expenditure and Income

2.5 Appendix B sets out the forecast position by expenditure and income classification. The position does not as yet reflect any actual or forecast spend for the additional purchase of uniforms which is to be funded from a specific reserve, but it does include £315k for the set up costs of the firearms team which is also funded from reserves. It is likely that some of the reserve for meeting the cost of setting up the firearms team will need to be carried forward into 2013/14.

2.6 The most significant variances i.e. those outside the + or – 5% tolerance set out in the Chief Constable's Delegation letter are in overtime including police officer, PCSO and police staff, further details are provided below.

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Police Officer Overtime

2.7 The forecast outturn at Period 9 for police officer overtime is for an over spend of £1.5m or 23%. The over spend on police officer overtime is considerably outside the 5% tolerance set out in the Chief Constable's Delegation Letter to budget holders. The position excluding Operation Bench and Operation Regal shows that BTP is 3% under its budget for police officer overtime and no Department or Area is outside the 5% over spend tolerance set out in the Chief Constable's Delegation Letter.

PCSO and Police Staff Overtime

2.8 PCSO and police staff overtime are also showing forecast variances outside the 5% tolerance set out in the Chief Constable's Delegation Letter, albeit that the monetary value of these variances is much less significant. Again these higher than expected variances are largely due to overtime worked in policing the public disorder.

Potential cost overrun on the WAN project

2.9 At the time of writing this report a cost overrun on the WAN project is emerging. A Gold Group under the leadership of the Director of Corporate Resources has been established and work is in hand to determine the extent of this cost overrun and any mitigation that can be taken to reduce the impact of this on the overall corporate position. It is anticipated that this cost overrun can be managed from centrally held provisions which have been established in-year by clawing back projected under spends from departments

3. BTP ESTABLISHMENT AND ACTUALS IN POST

3.1 Appendix D shows the establishment and actuals in post for BTP. At Period 9 BTP was 119 FTEs or 3% below the overall establishment of 4,635 FTEs (Police Officers – 17 FTEs (0.6%) below establishment, Police Staff 76 FTEs (5.2%) below establishment, PCSO – 26 FTEs (7.8%) below establishment). As previously reported to Finance Group, BTP's Workforce Planning is predicated on being marginally above the Police Officer establishment at the end of the current financial year to ensure that BTP starts the Olympic Year at full operational capacity.

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4. IN-YEAR BUDGET MOVEMENTS

4.1 As last year BTP has been taking a very proactive approach to identifying any in-year savings and centralising these in order to provide financial resilience and optimum use of the budget. As previously reported so far this year £2,461k of permanent savings have been identified and centralised.

4.2 As a result of the centralisation of these savings BTP is currently forecasting that we will not need to draw down the full amount of the £3m of savings identified in 2010/11 which have been set aside to support this year's budget. The current forecast is that we will only need to draw down £539k of the savings achieved in 2010/11 leaving £2,461k to help support future years' PSA settlements. This existing balance with the additional contribution from this year's projected under spend gives a sufficient balance to meet next year's budget deficit.

5. CAPITAL PROGRAMME

5.1 The table below shows the Capital Programme in summary and appendix C shows the detailed programme by individual scheme.

Table 1 – Summary Capital Programme at Period 9

SUMMARY 2011/12 CAPITAL PROGRAMME								
Scheme	Original 2011/12	Revised 2011/12	Spend and Commitment Period 9	Forecast Spend for Period 10	Forecast Spend for Period 11	Forecast Spend for Period 12	Forecast Spend for Period 13	Forecast 2011/12
	£000	£000	£000					£000
Estates	3,022	2,841	892	189	402	730	646	2,859
Information Technology	4,756	4,909	2,021	678	861	938	409	4,907
CCTV	500	251	5	0	17	0	19	41
Fleet	2,175	2,175	1,629	455	0	0	91	2,175
Other equipment etc	747	594	402	0	0	0	28	430
Contingency	0	430	0	0	0	0	430	430
TOTAL DfT FUNDED CAPITAL PROGRAMME	**11,200**	**11,200**	**4,949**	**1,322**	**1,280**	**1,668**	**1,623**	**10,842**

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5.2 The year to date spend and commitment position appears low compared to forecast however business groups have provided details of the expected pattern of spend between now and year end and that pattern appears realistic at approximately £1.5m of spend in each of the periods between now and year end.

5.3 The overall forecast for capital spend is £358k below budget, the forecast also includes £430k for contingency which may not be required. A number of bids for additional capital expenditure have been submitted and need to reviewed and approved by the Capital Programme Review Board chaired by the Director of Corporate Resources. This may provide an opportunity to utilise some of this potential underspend, however it must be remembered that there is no financial imperative to fully spend the capital programme unless there is a business requirement to invest in capital projects in addition to those already in the programme.

5.4 In reviewing their forecast and expected pattern of spend for the remainder of the year, Estates have realigned their spend requirements to include a number of additional schemes, these are set out in detail in the attached appendix. This realignment was approved at a meeting of the Capital Programme Review Board on 4 January 2012.

6. BALANCE SHEET AND CASH FLOW

6.1 Appendix E shows the Balance Sheet as at Period 6, the net assets excluding pension liability shows a strong position. The latest position on cash flow will be reported to the meeting.

7. RECOMMENDATION

7.1 It is recommended that the forecast outturn for 2011/12 for the revenue budget and capital programme as at Period 9 is noted.

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APPENDIX A – SUMMARY BY AREA AND DEPARTMENT

Revenue Budget for the 2012 Financial Year - Analysis by Area / Department		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
FHQ Departments											
	Deputy Chief Constable	4,082	4,041	41	1%	7,666	(974)	6,692	6,688	4	0%
	Territorial Policing & Crime	13,392	13,385	7	0%	20,611	(106)	20,506	20,388	118	1%
	Central Operations	8,395	8,268	127	2%	14,147	(586)	13,561	13,453	108	1%
	Corporate Resources	17,639	17,464	175	1%	44,242	(1,215)	43,027	42,826	201	0%
	Total FHQ Departments:	**43,508**	**43,158**	**350**	**1%**	**86,666**	**(2,880)**	**83,786**	**83,355**	**431**	**1%**
Areas	London North	15,878	16,124	(246)	-2%	24,739	62	24,801	25,013	(212)	-1%
	London South	17,085	17,132	(47)	0%	26,169	(107)	26,063	26,261	(198)	-1%
	North East	10,868	10,830	38	0%	16,455	239	16,693	16,683	10	0%
	North West	11,000	11,081	(81)	-1%	16,613	149	16,762	16,932	(170)	-1%
	Wales & Western	11,125	11,198	(73)	-1%	16,885	99	16,984	17,143	(159)	-1%
	Scotland	8,103	8,112	(9)	0%	12,443	(23)	12,420	12,555	(135)	-1%
	L Area	34,359	34,539	(180)	-1%	50,248	0	50,248	50,498	(250)	0%
	Total Area:	**108,418**	**109,016**	**(598)**	**-1%**	**163,552**	**419**	**163,971**	**165,085**	**(1,114)**	**-1%**
	Savings Identified (in-year)	0	0	0	0%	0	2,461	2,461	0	2,461	100%
	Total BTP Budget:	151,926	152,174	(249)	0%	250,217	0	250,217	248,440	1,778	1%
	Contribution from previously fou	0	0	0		(3,000)	0	(3,000)	(539)	(2,461)	82%
	DfT funding for Operation Bench	0	0	0		0	**0**	0	(1,588)	1,588	0%
	Total BTP Budget	**151,926**	**152,174**	**(249)**	**-0.2%**	**247,217**	**0**	**247,217**	**246,313**	**905**	**0.4%**

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APPENDIX B – SUMMARY BY EXPENDITURE AND INCOME

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type	YTD Position as at Period 9				Forecast Position as at Period 9					
	Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure										
Staff Costs										
Police Officer Pay	97,383	97,008	375	0%	149,554	(87)	149,466	148,573	893	1%
Police Officer Overtime	4,030	5,334	(1,304)	-32%	6,064	410	6,474	7,952	(1,478)	-23%
PCSO	5,880	5,681	199	3%	9,193	(236)	8,957	8,701	256	3%
PCSO Overtime	67	103	(36)	-54%	100	32	131	173	(42)	-32%
Police Staff	31,918	31,391	527	2%	51,997	(548)	51,449	50,203	1,246	2%
Police Staff Overtime	250	472	(222)	-89%	437	(31)	406	613	(207)	-51%
Non Staff Costs										
Premises	11,361	11,620	(259)	-2%	17,653	(170)	17,484	17,781	(297)	-2%
Communications and Computers	8,431	8,493	(63)	-1%	12,905	511	13,416	15,873	(2,457)	-18%
Vehicle Costs	2,514	2,540	(26)	-1%	3,793	23	3,816	3,921	(105)	-3%
Travel and Hotels	1,096	1,033	63	6%	1,665	(23)	1,642	1,705	(63)	-4%
Supplies and Services	8,167	7,684	483	6%	15,241	(1,264)	13,977	12,484	1,493	11%
Capital Charges etc.	0	(13)	13	0%	10,427	0	10,427	10,427	0	0%
Savings Identified (In-year)	0	0	0	0%	0	2,461	2,461	0	2,461	100%
Total expenditure:	**171,097**	**171,346**	**(249)**	**0%**	**279,027**	**1,078**	**280,106**	**278,405**	**1,701**	**1%**
Income Enhanced PSA	(11,147)	(11,136)	(11)	0%	(16,248)	(27)	(16,275)	(16,253)	(22)	0%
Grants	(1,581)	(1,325)	(256)	16%	(4,116)	0	(4,116)	(4,158)	42	-1%
Other Income	(6,444)	(6,710)	267	-4%	(8,446)	(1,051)	(9,497)	(9,554)	57	-1%
Total income:	**(19,172)**	**(19,171)**	**0**	**0%**	**(28,810)**	**(1,078)**	**(29,888)**	**(29,965)**	**77**	**0%**
Total BTP Budget:	**151,925**	**152,175**	**(249)**	**0%**	**250,217**	**0**	**250,218**	**248,440**	**1,778**	**1%**
Contribution from previously found	0	0	0	0%	(3,000)	0	(3,000)	(539)	(2,461)	82%
DfT funding for Operation Bench	0	0	0	0%	0	0	0	(1,588)	1,588	0%
Total BTP Budget	**151,925**	**152,174**	**(249)**	**-0.2%**	**247,217**	**0**	**247,217**	**246,313**	**905**	**0.4%**

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APPENDIX C – CAPITAL BUDGET

ESTATES									
Scheme	Original 2011/12	Revised 2011/12	Provsional Revised 2011/12 (subject to CPRB)	Spend and Commitment Period 9	Forecast Spend for Period 10	Forecast Spend for Period 11	Forecast Spend for Period 12	Forecast Spend for Period 13	Forecast 2011/12
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Blundell St - bringing vacant space into use	500	500	650	619	0	0	31	0	650
Blundell St - Armoury works	0	200	0	0	0	0	0	0	0
Security upgrades	250	250	250	12	28	60	60	90	250
Disaster Recovery Works	50	592	688	60	142	162	162	162	688
King Cross redevelopment	100	25	25	0	0	0	12	13	25
London North - building adaptations	250	0	0	0	0	0	0	0	0
Ashford	0	250	20	18	0	0	0	2	20
Guildford	250	0	0	0	0	0	0	0	0
Sunderland - upgrade layout	150	0	0	0	0	0	0	0	0
Wales and West AHQ reconfiguration	150	150	0	0	0	0	0	0	0
Scotland	150	0	0	0	0	0	0	0	0
Nottingham	150	150	0	0	0	0	0	0	0
Colchester	125	150	200	20	0	51	100	29	200
FHQ	100	0	0	0	0	0	0	0	0
Newcastle	75	75	25	2	0	4	10	9	25
Pontypridd	75	0	0	0	0	0	0	0	0
Rhyll	30	0	0	0	0	0	0	0	0
Spring House	25	0	0	0	0	0	0	0	0
Corporate Image	100	0	0	0	0	0	0	0	0
Minor Works projects	250	262	250	124	0	50	60	16	250
Capitalised staff costs	75	0	0	0	0	0	0	0	0
Disaster Recovery Works required	0	0	7	0	0	0	0	7	7
Disaster Recovery Contingency (Potential spend only)	***0***	***0***	***71***	0	0	0	0	71	71
Retentions from previous years									
- London North Custody	92	92	0	18	0	0	0	0	18
- Other schemes	75	75	157	0	0	0	65	92	157
Additional Schemes									
Warrington	0	0	15	0	0	6	7	2	15
Euston	0	0	185	0	0	50	85	50	185
Paddington	0	0	50	0	0	0	20	30	50
Colchester additional funds	0	0	72	0	0	0	40	32	72
Force Control Room (Birmingham) UPS	0	0	10	0	10	0	0	0	10
Force Control Room (London) Fees	0	0	1	0	1	0	0	0	1
Birmingham New Street Fees	0	0	17	0	8	4	0	5	17
Ebury	0	0	30	19	0	0	0	11	30
Spring House	0	0	38	0	0	0	38		38
Blundell Street	0	0	50	0	0	0	25	25	50
Hudsons Place	0	0	30	0	0	15	15		30
TOTAL ESTATES	**3,022**	**2,771**	**2,841**	**892**	**189**	**402**	**730**	**646**	**2,859**

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APPENDIX C – CAPITAL BUDGET

INFORMATION TECHNOLOGY								
Scheme	Original 2011/12	Revised 2011/12	Spend and Commitment Period 9	Forecast Spend for Period 10	Forecast Spend for Period 11	Forecast Spend for Period 12	Forecast Spend for Period 13	Forecast 2011/12
	£000	£000	£000	£000	£000	£000	£000	£000
WAN Replacement and CCTV network upgrades	1,650	1,650	783	0	500	367	0	1,650
Disaster Recovery investment	200	200	17	0	80	103	0	200
Server and Desktop Virtualisation	500	500	123	334	0	0	43	500
Cyclic replacement programme	100	100	8	25	20	20	0	73
Airwave replacements and upgrades	750	656	469	0	0	100	86	655
ICCS system upgrade	600	600	76	267	150	105	0	598
Information Management systems	80	80	19	0	0	0	58	77
Minor Projects	276	276	120	40	34	130	0	324
Minor equipment replacement	100	100	32	12	20	10	0	74
Command and Control	0	247	247	0	0	0	0	247
Case and Custody project	500	500	127	0	57	103	222	509
TOTAL INFORMATION TECHNOLOGY	**4,756**	**4,909**	**2,021**	**678**	**861**	**938**	**409**	**4,907**

CCTV								
Scheme	Original 2011/12	Revised 2011/12	Spend and Commitment Period 8	Forecast Spend for Period 10	Forecast Spend for Period 11	Forecast Spend for Period 12	Forecast Spend for Period 13	Forecast 2011/12
	£000	£000	£000	£000	£000	£000	£000	£000
Network Rail Funded schemes								
Ebury Bridge CCTV Hub								
Balance of Project costs	1,200	1,200	884					884
Less Network Rail funding	(1,200)	(1,200)	(884)					(884)
BTP Contribution / Net receipt	0	0	0	0	0	0	0	0
Dedicated CCTV links from 10 Train Operators	1,200	1,200	189					189
Deploy systems integration software at 5 Control Centres	670	670						0
Secure CCTV network to 5 key locations	130	130						0
Total	2,000	2,000	189					189
Less Network Rail funding	(2,000)	(2,000)	(189)					(189)
Net BTP cost	0	0	0	0	0	0	0	0
BTP Funded schemes								
Retrieval Cadre Equipment	18	18	5	0	17	0	0	22
Siraview software	16	16	0	0	0	0	19	19
CCTV Review stations at 12 locations	128	128	0	0	0	0	0	0
Scottish Events Room and Network links	249	0	0	0	0	0	0	0
Arriva Trains connection to FRCB	89	89	0	0	0	0	0	0
								0
TOTAL CCTV	**500**	**251**	**5**	**0**	**17**	**0**	**19**	**41**

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APPENDIX C – CAPITAL BUDGET

FLEET								
Scheme	Original 2011/12	Revised 2011/12	Spend and Commitment Period 9	Forecast Spend for Period 10	Forecast Spend for Period 11	Forecast Spend for Period 12	Forecast Spend for Period 13	Forecast 2011/12
	£000	**£000**	**£000**	**£000**	**£000**	**£000**	**£000**	**£000**
Vehicle Replacement Programme	2,175	2,175	1,629	455	0	0	91	2,175
TOTAL FLEET	**2,175**	**2,175**	**1,629**	**455**	**0**	**0**	**91**	**2,175**

OTHER EQUIPMENT ETC								
Scheme	Original 2011/12	Revised 2011/12	Spend and Commitment Period 9	Forecast Spend for Period 10	Forecast Spend for Period 11	Forecast Spend for Period 12	Forecast Spend for Period 13	Forecast 2011/12
	£000	**£000**	**£000**	**£000**	**£000**	**£000**	**£000**	**£000**
ISO 9001 Certification	4	4	3	0	0	0	0	3
SIT Terminal	30	30	0	0	0	0	0	0
Holmes Server	80	80	0	0	0	0	0	0
iBase development	61	61	0	0	0	0	0	0
Taggy Graffiti database	24	0	0	0	0	0	0	0
Quickdon PPE replacement programme	270	270	242	0	0	0	28	270
Gas tight suits	70	70	69	0	0	0	0	69
Bio detection capability	120	0	0	0	0	0	0	0
Vehicle Seizure database	25	0	0	0	0	0	0	0
Minor equipment / system upgrades	15	0	11	0	0	0	0	11
CCTV in Custody Suites	48	48	52	0	0	0	0	52
Briefing System	0	31	25	0	0	0	0	25
TOTAL OTHER EQUIPMENT ETC	**747**	**594**	**402**	**0**	**0**	**0**	**28**	**430**

BRITISH TRANSPORT POLICE

APPENDIX D – ESTABLISHMENT AND ACTUALS IN POST (Period 9)

Table 1: BTP Establishment by Area	Police Officers			Police Staff			PCSOs			Total Employees		
	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance (FTE)	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance (FTE)	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance (FTE)	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance (FTE)
London North	441.00	442.68	**1.68**	100.00	93.34	**-6.66**	118.00	103.12	**-14.88**	659.00	639.14	**-19.86**
London South	406.00	393.15	**-12.85**	87.80	86.35	**-1.45**	51.00	48.33	**-2.67**	544.80	527.83	**-16.97**
London Underground	679.50	701.16	**21.66**	217.00	198.62	**-18.38**	60.00	59.80	**-0.20**	956.50	959.58	**3.08**
North East	270.86	267.84	**-3.02**	62.75	61.26	**-1.49**	21.00	20.00	**-1.00**	354.61	349.10	**-5.51**
North West	257.00	256.50	**-0.50**	58.09	54.18	**-3.91**	36.00	31.35	**-4.65**	351.09	342.03	**-9.06**
Scotland	216.57	207.75	**-8.82**	40.82	38.43	**-2.39**				257.39	246.18	**-11.21**
Wales & Western	253.81	246.29	**-7.52**	67.69	64.73	**-2.96**	47.93	45.70	**-2.23**	369.43	356.72	**-12.71**
Area Sub-Total	**2,524.74**	**2,515.37**	**-9.37**	**634.15**	**596.91**	**-37.24**	**333.93**	**308.30**	**-25.63**	**3,492.82**	**3,420.58**	**-72.24**
Absent Substantive Area Employees	0.00	9.00	**9.00**	0.00	7.03	**7.03**	0.00	0.00	**0.00**	0.00	16.03	**16.03**
Total Areas	**2,524.74**	**2,524.37**	**-0.37**	**634.15**	**603.94**	**-30.21**	**333.93**	**308.30**	**-25.63**	**3,492.82**	**3,436.61**	**-56.21**

Table 2: BTP Establishment by FHQ Department	Police Officers			Police Staff			PCSOs			Total Employees		
	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance (FTE)	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance (FTE)	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance (FTE)	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance (FTE)
Central Operations	120.00	107.00	**-13.00**	119.00	110.61	**-8.39**				239.00	217.61	**-21.39**
Corporate Resources	32.50	32.50	**0.00**	290.74	281.48	**-9.26**				323.24	313.98	**-9.26**
Olympics	24.00	21.00	**-3.00**	7.00	5.00	**-2.00**				31.00	26.00	**-5.00**
DCC Group	20.00	16.00	**-4.00**	88.91	69.68	**-19.23**				108.91	85.68	**-23.23**
TP & Crime	132.90	125.55	**-7.35**	307.74	295.79	**-11.95**				440.64	421.34	**-19.30**
Absent Substantive FHQ Employees	0.00	11.00	**11.00**	0.00	4.59	**4.59**				0.00	15.59	**15.59**
Total FHQ Departments	**329.40**	**313.05**	**-16.35**	**813.39**	**767.15**	**-46.24**				**1,142.79**	**1,080.20**	**-62.59**

Table 3: BTP Overall Establishment Data	Police Officers			Police Staff			PCSOs			Total Employees		
	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance	Total Budgeted Positions (FTE)	Actual Number of People in Posts (FTE)	Variance
	2,854.14	**2,837.42**	**-16.72**	**1,447.54**	**1,371.09**	**-76.45**	**333.93**	**308.30**	**-25.63**	**4,635.61**	**4,516.81**	**-118.80**

BRITISH TRANSPORT POLICE

APPENDIX E – BTP STATEMENT OF FINANCIAL POSITION (Period 9)

		£
Intangible Non Current Assets		
Software and Licences		6,151,890
Tangible Non Current Assets Assets		
Land & Buildings	30,500,435	
Plant & Machinery	5,534,947	
Motor Vehicles	6,675,662	
Fixtures & Fittings	1,053,975	
Information Technology	8,278,304	
		52,043,323
Total Non-Current Assets		58,195,213
Current Assets		
Inventories		804,693
Receivables		
- Accounts Receivable	18,085,989	
- Other Receivables	2,453,765	
- Income Accruals	5,264,301	
- Prepayments	3,668,376	
- Bad & Doubtful Debts	(229,600)	
		29,242,830
Cash and cash equivalents		
- Bank	23,453,902	
- Petty Cash	3,265	
- Cash Seizures under £1,000	97,521	
		23,554,688
Current Liabilities		
Trade Payables		(2,986,769)
Accruals		(6,094,598)
Payroll Payables		(15,455,121)
Other Payables		(1,469,708)
Net Current Assets/(Liabilities)		27,596,016
Total Assets less Current Liabilities		85,791,228
Less: Payables falling due after more than one year		(6,752,130)
Provisions for liabilities and charges		(738,579)
Net assets excluding pension liability		78,300,519
Pension liability		(203,260,000)
TOTAL ASSETS LESS LIABILITIES		(124,959,481)
FINANCED BY:		
General Reserve		70,165,208
Grant Reserve		3,777,291
Revaluation Reserve		4,358,020
Pension Reserve		(203,260,000)
		(124,959,481)

BRITISH TRANSPORT POLICE

APPENDIX F – DEPUTY CHIEF CONSTABLE (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	719	632	87	12%	1,514	(343)	1,171	1,095	76	6%
	Police Officer Overtime	2	4	(2)	-69%	1	2	3	5	(2)	-51%
	PCSO	0	0	0	0%	0	0	0	0	0	0%
	PCSO Overtime	0	0	0	0%	0	0	0	0	0	0%
	Police Staff	2,387	2,304	83	3%	4,322	(523)	3,799	3,671	128	3%
	Police Staff Overtime	3	4	(1)	-33%	5	0	5	6	(1)	-28%
	Non Staff Costs										
	Premises	30	50	(20)	-67%	42	0	42	66	(24)	-56%
	Communications and Computers	35	60	(25)	-71%	51	0	51	83	(32)	-63%
	Vehicle Costs	17	7	10	59%	25	0	25	15	10	40%
	Travel and Hotels	79	66	13	16%	129	(4)	125	111	14	11%
	Supplies and Services	810	923	(113)	-14%	1,578	(106)	1,472	1,646	(174)	-12%
	Total expenditure:	**4,082**	**4,050**	**32**	**1%**	**7,667**	**(974)**	**6,693**	**6,698**	**(5)**	**0%**
Income	Grants	0	(9)	9	0%	0	0	0	(9)	9	0%
	Other Income	(1)	(1)	(0)	35%	(2)	0	(2)	(1)	(1)	45%
	Total income:	**(1)**	**(9)**	**9**	**-1107%**	**(2)**	**0**	**(2)**	**(10)**	**8**	**-448%**
	Total Net	**4,082**	**4,041**	**41**	**1%**	**7,666**	**(974)**	**6,692**	**6,688**	**4**	**0%**

BRITISH TRANSPORT POLICE

APPENDIX F – TERRITORIAL POLICING & CRIME (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	5,532	5,503	29	1%	7,998	365	8,363	8,405	(42)	0%
	Police Officer Overtime	374	393	(19)	-5%	422	142	564	578	(14)	-2%
	PCSO	0	0	0	0%	0	0	0	0	0	0%
	PCSO Overtime	0	0	0	0%	0	0	0	0	0	0%
	Police Staff	6,351	6,208	143	2%	10,338	(495)	9,843	9,485	358	4%
	Police Staff Overtime	127	202	(75)	-59%	181	5	186	231	(45)	-24%
	Non Staff Costs										
	Premises	217	218	(1)	0%	333	0	333	337	(4)	-1%
	Communications and Computers	464	467	(3)	-1%	711	0	711	746	(35)	-5%
	Vehicle Costs	113	125	(12)	-11%	164	8	172	176	(4)	-2%
	Travel and Hotels	119	99	20	17%	178	0	178	169	9	5%
	Supplies and Services	311	427	(116)	-37%	601	(131)	470	596	(126)	-27%
	Total expenditure:	**13,608**	**13,642**	**(34)**	**0%**	**20,926**	**(105)**	**20,821**	**20,723**	**98**	**0%**
Income	Grants	0	0	0	0%	0	0	0	0	0	0%
	Other Income	(215)	(256)	41	-19%	(315)	0	(315)	(335)	20	-6%
	Total income:	**(215)**	**(256)**	**41**	**-19%**	**(315)**	**0**	**(315)**	**(335)**	**20**	**-6%**
	Total Net	**13,393**	**13,386**	**7**	**0%**	**20,611**	**(105)**	**20,506**	**20,388**	**118**	**1%**

BRITISH TRANSPORT POLICE

APPENDIX F – CENTRAL OPERATIONS (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	5,246	5,187	59	1%	9,095	(582)	8,513	8,251	262	3%
	Police Officer Overtime	240	241	(1)	0%	417	1	418	391	27	6%
	PCSO	0	0	0	0%	0	0	0	0	0	0%
	PCSO Overtime	0	0	0	0%	0	0	0	0	0	0%
	Police Staff	2,755	2,751	4	0%	4,384	40	4,424	4,198	226	5%
	Police Staff Overtime	53	58	(5)	-9%	82	0	82	85	(3)	-4%
	Non Staff Costs										
	Premises	330	224	106	32%	482	0	482	483	(1)	0%
	Communications and Computers	308	366	(58)	-19%	580	4	584	624	(40)	-7%
	Vehicle Costs	245	217	28	11%	375	(8)	367	395	(28)	-8%
	Travel and Hotels	95	84	11	12%	157	(9)	148	152	(4)	-3%
	Supplies and Services	1,504	1,211	293	19%	2,679	283	2,962	3,155	(193)	-7%
	Total expenditure:	**10,776**	**10,339**	**437**	**4%**	**18,251**	**(271)**	**17,980**	**17,734**	**246**	**1%**
Income	Grants	(1,581)	(1,283)	(298)	0%	(3,316)	0	(3,316)	(3,316)	0	0%
	Other Income	(800)	(788)	(12)	2%	(788)	(315)	(1,103)	(965)	(138)	13%
	Total income:	**(2,381)**	**(2,071)**	**(310)**	**13%**	**(4,104)**	**(315)**	**(4,419)**	**(4,281)**	**(138)**	**3%**
	Total Net	**8,395**	**8,268**	**127**	**2%**	**14,147**	**(586)**	**13,561**	**13,453**	**108**	**1%**

BRITISH TRANSPORT POLICE

APPENDIX F – CORPORATE RESOURCES (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	2,033	2,164	(131)	-6%	5,602	(93)	5,509	5,189	320	6%
	Police Officer Overtime	19	64	(45)	-237%	0	19	19	72	(53)	-279%
	PCSO	0	0	0	0%	(1)	1	0	0	0	0%
	PCSO Overtime	0	0	0	0%	0	0	0	0	0	0%
	Police Staff	7,544	7,598	(54)	-1%	13,450	649	14,099	13,928	171	1%
	Police Staff Overtime	23	54	(31)	-135%	13	15	28	70	(42)	-150%
	Non Staff Costs										
	Premises	4,607	4,849	(242)	-5%	7,439	(385)	7,054	7,161	(107)	-2%
	Communications and Computers	6,709	6,721	(12)	0%	10,170	506	10,676	13,076	(2,400)	-22%
	Vehicle Costs	185	96	89	48%	278	0	278	178	100	36%
	Travel and Hotels	445	428	17	4%	648	(11)	637	681	(44)	-7%
	Supplies and Services	2,579	2,146	433	17%	6,119	(1,369)	4,750	2,619	2,131	45%
	Capital Charges etc	0	(13)	13	0%	10,427	0	10,427	10,427	0	0%
	Total expenditure:	**24,144**	**24,107**	**37**	**0%**	**54,145**	**(668)**	**53,477**	**53,401**	**76**	**0%**
Income	Enhanced PSA	(2,537)	(2,537)	0	0%	(3,711)	46	(3,665)	(3,665)	0	0%
	Grants	0	(34)	34	0%	(800)	0	(800)	(834)	34	0%
	Other Income	(3,968)	(4,072)	104	-3%	(5,392)	(593)	(5,985)	(6,076)	91	-2%
	Total income:	**(6,505)**	**(6,643)**	**138**	**-2%**	**(9,903)**	**(547)**	**(10,450)**	**(10,575)**	**125**	**-1%**
	Total Net	**17,639**	**17,464**	**175**	**1%**	**44,242**	**(1,215)**	**43,027**	**42,826**	**201**	**0%**

BRITISH TRANSPORT POLICE

APPENDIX F – LONDON NORTH (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	15,108	15,192	(84)	-1%	22,452	489	22,941	23,020	(79)	0%
	Police Officer Overtime	570	665	(95)	-17%	756	126	882	970	(88)	-10%
	PCSO	2,038	2,025	13	0%	3,364	(259)	3,105	3,064	41	0%
	PCSO Overtime	30	56	(26)	0%	51	31	82	94	(12)	0%
	Police Staff	2,093	2,034	59	3%	3,454	(250)	3,204	3,141	63	2%
	Police Staff Overtime	5	25	(20)	-400%	107	(65)	42	39	3	7%
	Non Staff Costs										
	Premises	925	994	(69)	-7%	1,348	105	1,453	1,540	(87)	-6%
	Communications and Computers	124	115	9	7%	228	0	228	216	12	5%
	Vehicle Costs	299	336	(37)	-12%	446	23	469	508	(39)	-8%
	Travel and Hotels	35	41	(6)	-17%	63	0	63	72	(9)	-14%
	Supplies and Services	481	461	20	4%	817	4	821	787	34	4%
	Total expenditure:	**21,708**	**21,944**	**(236)**	**-1%**	**33,086**	**204**	**33,290**	**33,451**	**(161)**	**0%**
Income	Enhanced PSA	(5,682)	(5,690)	8	0%	(8,236)	(50)	(8,286)	(8,294)	8	0%
	Grants	0	0	0	0%	0	0	0	0	0	0%
	Other Income	(148)	(130)	(18)	12%	(111)	(92)	(203)	(144)	(59)	29%
	Total income:	**(5,830)**	**(5,820)**	**(10)**	**0%**	**(8,347)**	**(142)**	**(8,489)**	**(8,438)**	**(51)**	**1%**
	Total Net	**15,878**	**16,124**	**(246)**	**-2%**	**24,739**	**62**	**24,801**	**25,013**	**(212)**	**-1%**

BRITISH TRANSPORT POLICE

APPENDIX F – LONDON SOUTH (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	13,695	13,457	238	2%	20,924	(113)	20,811	20,592	219	1%
	Police Officer Overtime	682	1,008	(326)	-48%	1,008	0	1,008	1,440	(432)	-43%
	PCSO	967	914	53	0%	1,471	1	1,472	1,413	59	0%
	PCSO Overtime	0	15	(15)	0%	0	0	0	20	(20)	0%
	Police Staff	2,224	2,178	46	2%	3,335	5	3,340	3,260	80	2%
	Police Staff Overtime	0	34	(34)	-	0	0	0	37	(37)	-
	Non Staff Costs										
	Premises	867	910	(43)	-5%	1,325	0	1,325	1,381	(56)	-4%
	Communications and Computers	128	96	32	25%	196	0	196	160	36	18%
	Vehicle Costs	230	292	(62)	-27%	350	0	350	426	(76)	-22%
	Travel and Hotels	43	65	(22)	-51%	66	0	66	99	(33)	-50%
	Supplies and Services	415	320	95	23%	634	0	634	563	71	11%
	Total expenditure:	**19,251**	**19,289**	**(38)**	**0%**	**29,309**	**(106)**	**29,203**	**29,391**	**(188)**	**-1%**
Income	Enhanced PSA	(2,145)	(2,137)	(8)	0%	(3,110)	0	(3,110)	(3,110)	0	0%
	Grants	0	0	0	0%	0	0	0	0	0	0%
	Other Income	(21)	(20)	(1)	5%	(30)	0	(30)	(20)	(10)	33%
	Total income:	**(2,166)**	**(2,157)**	**(9)**	**0%**	**(3,140)**	**0**	**(3,140)**	**(3,130)**	**(10)**	**0%**
	Total Net	**17,085**	**17,132**	**(47)**	**0%**	**26,169**	**(106)**	**26,063**	**26,261**	**(198)**	**-1%**

BRITISH TRANSPORT POLICE

APPENDIX F – NORTH EAST (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	8,002	7,722	280	3%	12,132	142	12,273	12,012	261	2%
	Police Officer Overtime	323	501	(178)	-55%	454	82	536	721	(185)	-35%
	PCSO	351	354	(3)	0%	541	(13)	528	531	(3)	0%
	PCSO Overtime	0	5	(5)	0%	0	0	0	5	(5)	0%
	Police Staff	1,047	1,021	26	2%	1,577	27	1,604	1,573	31	2%
	Police Staff Overtime	0	4	(4)	-	0	0	0	4	(4)	-
	Non Staff Costs										
	Premises	782	865	(83)	-11%	1,210	0	1,210	1,291	(81)	-7%
	Communications and Computers	68	70	(2)	-3%	102	0	102	103	(1)	-1%
	Vehicle Costs	193	213	(20)	-10%	293	0	293	322	(29)	-10%
	Travel and Hotels	36	50	(14)	-39%	54	0	54	67	(13)	-24%
	Supplies and Services	141	173	(32)	-23%	214	0	214	256	(42)	-20%
	Total expenditure:	**10,943**	**10,978**	**(35)**	**0%**	**16,577**	**238**	**16,814**	**16,885**	**(71)**	**0%**
Income	Enhanced PSA	(75)	(75)	0	0%	(122)	14	(108)	(108)	0	0%
	Grants	0	0	0	0%	0	0	0	0	0	0%
	Other Income	0	(73)	73	#DIV/0!	0	(13)	(13)	(94)	81	-623%
	Total income:	**(75)**	**(148)**	**73**	**-97%**	**(122)**	**1**	**(121)**	**(202)**	**81**	**-67%**
	Total Net	**10,868**	**10,830**	**38**	**0%**	**16,455**	**239**	**16,693**	**16,683**	**10**	**0%**

BRITISH TRANSPORT POLICE

APPENDIX F – NORTH WEST (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	8,182	8,139	43	1%	12,299	91	12,390	12,414	(24)	0%
	Police Officer Overtime	324	446	(122)	-38%	528	0	528	675	(147)	-28%
	PCSO	589	569	20	0%	903	0	903	864	39	0%
	PCSO Overtime	0	7	(7)	0%	0	0	0	10	(10)	0%
	Police Staff	946	916	30	3%	1,437	33	1,470	1,428	42	3%
	Police Staff Overtime	0	5	(5)	-	0	0	0	6	(6)	-
	Non Staff Costs										
	Premises	698	699	(1)	0%	1,043	25	1,068	1,070	(2)	0%
	Communications and Computers	49	54	(5)	-10%	73	0	73	79	(6)	-8%
	Vehicle Costs	169	162	7	4%	258	0	258	250	8	3%
	Travel and Hotels	29	23	6	21%	45	0	45	38	7	16%
	Supplies and Services	203	226	(23)	-11%	307	0	307	348	(41)	-13%
	Total expenditure:	**11,189**	**11,246**	**(57)**	**-1%**	**16,893**	**149**	**17,042**	**17,182**	**(140)**	**-1%**
Income	Enhanced PSA	(105)	(104)	(1)	0%	(160)	0	(160)	(159)	(1)	0%
	Grants	0	0	0	0%	0	0	0	0	0	0%
	Other Income	(84)	(61)	(23)	27%	(120)	0	(120)	(91)	(29)	24%
	Total income:	**(189)**	**(165)**	**(24)**	**13%**	**(280)**	**0**	**(280)**	**(250)**	**(30)**	**11%**
	Total Net	**11,000**	**11,081**	**(81)**	**-1%**	**16,613**	**149**	**16,762**	**16,932**	**(170)**	**-1%**

BRITISH TRANSPORT POLICE

APPENDIX F – WALES & WESTERN (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	7,816	7,766	50	1%	11,844	92	11,936	11,920	16	0%
	Police Officer Overtime	365	484	(119)	-33%	510	38	548	673	(125)	-23%
	PCSO	790	767	23	0%	1,187	34	1,221	1,203	18	0%
	PCSO Overtime	10	4	6	0%	13	1	14	8	6	0%
	Police Staff	1,127	1,117	10	1%	1,774	(37)	1,737	1,727	10	1%
	Police Staff Overtime	3	4	(1)	-33%	4	0	4	5	(1)	-25%
	Non Staff Costs										
	Premises	950	953	(3)	0%	1,422	26	1,448	1,451	(3)	0%
	Communications and Computers	92	77	15	16%	136	1	137	122	15	11%
	Vehicle Costs	202	246	(44)	-22%	307	0	307	364	(57)	-19%
	Travel and Hotels	103	64	39	38%	155	1	156	121	35	22%
	Supplies and Services	203	247	(44)	-22%	280	18	298	345	(47)	-16%
	Total expenditure:	**11,661**	**11,729**	**(68)**	**-1%**	**17,632**	**174**	**17,806**	**17,939**	**(133)**	**-1%**
Income	Enhanced PSA	(478)	(470)	(8)	0%	(719)	(37)	(756)	(727)	(29)	0%
	Grants	0	0	0	0%	0	0	0	0	0	0%
	Other Income	(58)	(61)	3	-5%	(28)	(38)	(66)	(69)	3	-5%
	Total income:	**(536)**	**(531)**	**(5)**	**1%**	**(747)**	**(75)**	**(822)**	**(796)**	**(26)**	**3%**
	Total Net	**11,125**	**11,198**	**(73)**	**-1%**	**16,885**	**99**	**16,984**	**17,143**	**(159)**	**-1%**

BRITISH TRANSPORT POLICE

APPENDIX F – SCOTLAND (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	6,562	6,407	155	2%	10,138	(134)	10,004	9,770	234	2%
	Police Officer Overtime	171	334	(163)	-95%	299	0	299	509	(210)	-70%
	PCSO	0	0	0	0%	0	0	0	0	0	0%
	PCSO Overtime	0	0	0	0%	0	0	0	0	0	0%
	Police Staff	767	742	25	3%	1,169	0	1,169	1,185	(16)	-1%
	Police Staff Overtime	11	11	0	0%	0	15	15	15	0	0%
	Non Staff Costs										
	Premises	383	383	0	0%	552	60	612	642	(30)	-5%
	Communications and Computers	39	44	(5)	-13%	59	0	59	66	(7)	-12%
	Vehicle Costs	126	143	(17)	-13%	191	0	191	216	(25)	-13%
	Travel and Hotels	71	70	1	1%	108	0	108	133	(25)	-23%
	Supplies and Services	112	179	(67)	-60%	139	36	175	293	(118)	-67%
	Total expenditure:	**8,242**	**8,313**	**(71)**	**-1%**	**12,655**	**(23)**	**12,632**	**12,829**	**(197)**	**-2%**
Income	Enhanced PSA	(125)	(123)	(2)	0%	(190)	0	(190)	(190)	0	0%
	Grants	0	0	0	0%	0	0	0	0	0	0%
	Other Income	(14)	(78)	64	-457%	(22)	0	(22)	(84)	62	-282%
	Total income:	**(139)**	**(201)**	**62**	**-45%**	**(212)**	**0**	**(212)**	**(274)**	**62**	**-29%**
	Total Net	**8,103**	**8,112**	**(9)**	**0%**	**12,443**	**(23)**	**12,420**	**12,555**	**(135)**	**-1%**

BRITISH TRANSPORT POLICE

APPENDIX F – L AREA (Period 9)

Revenue Budget for the 2012 Financial Year - Analysis by Expenditure / Income Type		YTD Position as at Period 9				Forecast Position as at Period 9					
		Approved Budget	Actual	Variance		Original Budget	Budget Movements	Revised Budget	Forecast	Variance	
		£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	%
Expenditure	**Staff Costs**										
	Police Officer Pay	24,487	24,841	(354)	-1%	35,557	0	35,557	35,907	(350)	-1%
	Police Officer Overtime	960	1,194	(234)	-24%	1,668	0	1,668	1,918	(250)	-15%
	PCSO	1,145	1,052	93	0%	1,726	0	1,726	1,626	100	0%
	PCSO Overtime	27	16	11	0%	36	0	36	36	0	0%
	Police Staff	4,677	4,521	156	3%	6,756	0	6,756	6,606	150	2%
	Police Staff Overtime	25	70	(45)	-180%	45	0	45	115	(70)	-156%
	Non Staff Costs										
	Premises	1,572	1,474	98	6%	2,457	0	2,457	2,357	100	4%
	Communications and Computers	414	423	(9)	-2%	599	0	599	599	0	0%
	Vehicle Costs	736	703	33	4%	1,106	0	1,106	1,071	35	3%
	Travel and Hotels	43	43	0	0%	62	0	62	62	0	0%
	Supplies and Services	1,407	1,373	34	2%	1,874	0	1,874	1,876	(2)	0%
	Total expenditure:	**35,493**	**35,710**	**(217)**	**-1%**	**51,886**	**0**	**51,886**	**52,173**	**(287)**	**-1%**
Income	Enhanced PSA	0	0	0	0%	0	0	0	0	0	0%
	Grants	0	0	0	0%	0	0	0	0	0	0%
	Other Income	(1,134)	(1,171)	37	-3%	(1,638)	0	(1,638)	(1,675)	37	-2%
	Total income:	**(1,134)**	**(1,171)**	**37**	**-3%**	**(1,638)**	**0**	**(1,638)**	**(1,675)**	**37**	**-2%**
	Total Net	**34,359**	**34,539**	**(180)**	**-1%**	**50,248**	**0**	**50,248**	**50,498**	**(250)**	**0%**