

Report to: Police Authority
Agenda item: 7
Date: 02 November 2011
Subject: Strategy Group Update
Sponsor: Chief Executive
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For: Information

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1. Purpose of paper

- 1.1. The Strategy Group met on 26 October to review the BTP response to the McNulty Report and the proposed amendments to refresh the Strategic Plan following the consultation workshop. Updates on these matters are provided in this paper.
- 1.2. The Group also discussed the Medium Term Financial Plan (MTFP) and options for an ICT disaster recovery centre and these are updated elsewhere on the agenda.

2. Response to the McNulty Report

- 2.1. A joint BTP/BTPA project team at BTP conducted a detailed analysis of the McNulty Report. As a result the Project Report recommended five future work streams to the Group. These were:

- 2.1.1. BTP to continue to develop under the Futures Programme initiatives to deliver a 30% reduction in cost per passenger kilometre by 2015.

The Group approved this recommendation with the qualification that the robustness of passenger kilometres as a metric be tested across:

- o Operators with high passenger volume versus low kilometres and those with lower passenger numbers versus high kilometres
- o Passenger numbers
- o Passenger journeys
- o Train timetable kilometres
- o Revenue

To ensure that it was the most appropriate measure. The intent was to incorporate this target into the 2012/13 year of the Strategic Plan.

- 2.1.2. BTP/BTPA to develop the research to seek to determine an optimum level of investment in policing.

The Group agreed that this was a useful exercise and approved its initiation with the understanding that this would also cover the outlying network as well as the high density network in the south east.

This work was to inform the Strategic Plan refresh for year 2013/14 and would be shown as an activity in the 2012/13 year of the Plan.

- 2.1.3. BTP/BTPA to further the activity analysis exercise using the drivers of activity model to provide an assessment of the time and cost of BTP activities.

The Group suggested that the allocation of these activities to customers would explain the range of policing activity necessary to police the railway and what drives it. This would provide a more transparent method of charging.

It was suggested that this work could act as risk mitigation for the new model in 2013/14, as such it would influence the 2013/14 Strategic Plan year.

- 2.1.4. Opportunities presented by regionalisation and closer cooperation and working with PSA holders to be explored and modelled to find the optimum mix of security for passengers, infrastructure and freight.

The Group approved this work noting that it would deliver and influence the 2013/14 refresh of the Strategic Plan and be shown as an activity on 2012/13.

- 2.1.5. The potential case for a wider strategic transport policing and enforcement role taking into account the national policing requirement implications, the experience of the Dutch Transport Police and the wider DfT strategy to be developed.

The Group agreed that the BTPA and BTP should work with the DfT to determine their appetite for this. It was noted that this would influence the 2013/14 refresh of the Strategic Plan.

3. Strategic Plan 2012-15

- 3.1. The Group discussed proposed revisions to the Strategy for 2012/13 which were informed by the feedback from the September Workshop. The four main objectives remained unchanged, but it was noted that the value for money objective was a common theme through the other three and that this could be made an overarching objective from 2013/14.
- 3.2. The revised Strategy would be brought to the December Strategy Group meeting for final comment. Before going to the December Authority meeting for final approval.
- 3.3. It was noted that the Strategy had to be balanced with the means available as articulated in the MTFP. Hence the refreshed Strategy would follow the budget discussion at the December Authority meeting. In the event of a significant amendment to the recommended budget for 2012/13 the approval of the refreshed Strategy would need to be deferred to the January meeting.

4. Recommendations

- 4.1. The Authority to note the next steps with regard to BTP's response to the McNulty Report.
- 4.2. The Authority to note the position of the 2012-15 Strategic Plan and the process for its approval.