BRITISH TRANSPORT POLICE

REPORT TO:	**Audit Committee**
DATE:	**20 September 2011**
SUBJECT:	**Quarterly Strategic Risk Report**
SPONSOR:	**Chief Constable**
AUTHOR:	**Head of Risk Management and Insurance**

1. PURPOSE OF PAPER

1.1 To advise members of changes to British Transport Police's (BTP) Strategic Risk Register (SRR) since the last submission to Audit Committee in June 2011, and update members on progress in risk management generally. The SRR is attached at Appendix A and was reviewed by BTP's Force Management Team on 25 August 2011.

2. UPDATE ON THE MANAGEMENT OF STRATEGIC RISKS

2.1 The following table indicates the current ratings of all strategic risks. Risks in italics indicate those that are As Low as Reasonably Practicable (ALARP).

		Minor (1)	Moderate (2)	Significant (3)	Major (4)
Probability →	**Probable and Imminent (4)**				
	Probable (3)		SR56	SR61	
	Possible (2)	*SR7*	SR58, SR59	SR21	
	Remote (1)		*SR43*		SR41 *SR22*
	Impact →	**Minor (1)**	**Moderate (2)**	**Significant (3)**	**Major (4)**

2.2   No new risks have been added to the SRR since the last meeting of the Audit Committee.

2.3   Risks SR33 and SR57 have been combined into one Strategic Risk, SR61, 'Inability to Respond Adequately to a Terrorist Attack' under the Central Operations portfolio.

2.4   The risk relating to compliance with the Information Assurance Maturity Model has been closed following the establishment of a project plan to reach the required level of compliance by 2013, and the agreement to set up an Information Assurance Board to oversee progress.

2.5   Significant updates to the strategic risk entries since the previous Audit Committee include:

- SR41 - The invitation to tender for the preparatory work needed prior to the installation of the Disaster Recovery system at Birmingham has been issued. SCT are due to consider the responses in September and, pending their decision, work is scheduled for completion by the end of the financial year.

- SR43 - Finance Department delivered a paper on Enhanced Police Service Agreements (EPSAs) to BTPA's Finance Group in July. This paper was shared with Area Commanders at FMT in August. With all BTP actions completed or discharged, a meeting between BTP's Head of Finance and BTPA's Finance Director is planned to agree whether this risk can now be closed from BTP's Strategic Risk Register.

- SR58 and SR59 - An interim Fraud and Employee Responsibilities policy was published in July 2011. The full policy, which aligns with BTPA's fraud policy, has been circulated for consultation and will be published at the end of this process. The amended policy complies with the Bribery Act 2010.

- SR21 - Merseyside Police Authority has signed the contract for Independent Custody Visitors (ICV) to visit BTP's custody suite in Liverpool. The contract for ICV in Glasgow remains with Strathclyde's solicitors (SR21).

BRITISH
TRANSPORT
POLICE

3.   RISK MANAGEMENT PROGRESS

3.1   The finalised Statement on Internal Control for 2010-11 identified several areas for development during 2011-12. Progress is as follows:

- *Encouraging the use of the Partnerships Toolkit to ensure BTP considers the risk management arrangements of its partners, to be satisfied that these are adequate and that they do not jeopardise the achievement of the Strategic Plan.* The Risk Management in Partnerships toolkit is due to be re-launched in September.

- *A major review of BTP's Major Incident Manual which acts as the basis for the Forcewide Emergency Plan will be undertaken ahead of the 2012 Olympic Games as part of a wider business continuity management programme for 2011/12 to ensure fitness for purpose.* The review is complete and print copies of the updated Manual are expected from the printers imminently.

- *Further work towards alignment with BS25999. This will be achieved through full implementation of the business continuity management (BCM) cycle including reviewing and updating the business impact analyses and plans with continued exercising and testing through to 2012.* The Business Continuity Manager notes that following the update to all Business Impact Analyses, the next phase is for Business Continuity plans to be updated or created where necessary ahead of testing from November 2011.

- *Further development of Incident Response Plans to deal with large scale premises and major processes (including technology) failures.* Development of an appropriate solution in the case of loss of access to all or part of the FHQ building continues in conjunction with Estates and Facilities. Priority has been given to FHQ as it is the highest profile BTP building, and to allow any lessons learned to inform the development of other BTP premises loss of access plans. Work also continues to develop a secondary location which will provide a back up in the case of loss of BTP's server room. The detail of this work is captured in SR41.

- *Introduction of Vigilance Pro software.* Performance problems with the Vigilance Pro application had prevented its activation across all Force machines. However, changes have been made to reduce its functionality to the essential minimum, which was to

prevent the use of unauthorised USB storage devices. Vigilance Pro had been rolled out to 50% of BTP equipment by 24 August with no performance issues reported. Final completion is expected by the end of September.

- *Full compliance with the Security Policy Framework (SPF).* The outstanding actions required for full compliance with the Government's SPF will be addressed through work streams associated with the Information Assurance Maturity Model (IAMM). Progress will be reviewed by the Information Assurance Board, which will be chaired by the Director of Corporate Resources. In August 2011, BTP had to provide comment on 20 of the mandatory controls as part of the Protective Security and Risk Management Overview (PSRMO) return. Going forward all 70 mandatory controls will have to be reported on as part of the annual PSRMO return. In addition the PSRMO return indicated that these mandatory controls together with the other requirements highlighted in the PSRMO will be subject to audit by Tribal. This will ensure an assured level of independence in our return.

- *The Fraud Policy is being updated and a review assessment of fraud risks will be undertaken.* Professional Standards Department have published an interim fraud policy ahead of feedback from the consultation period being incorporated into a full policy. BTPA have been included in the consultation. A fraud risk self-assessment will be launched in September for all Areas and Departments. BTPA will review the content of the self-assessment for relevance and adapt for use within BTPA as necessary.

3.2 Other items of note are:
- The Corporate Risk Team plan, by the end of the financial year, to deliver a risk management workshop for Area risk champions and representatives to encourage sharing of good practice and to enable participants to ask questions within an open forum.

- A Risk Management Communication Strategy will be published by the Corporate Risk Team by the end of September 2011.

4. RECOMMENDATIONS

4.1. That members note the amendments to the SRR and the update on risk management.