

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

REPORT TO: Police Authority
DATE: 2 November 2011
SUBJECT: Chief Constable's Report
SPONSOR: Chief Constable
AUTHOR: Elaine Derrick

1. PURPOSE OF PAPER

- 1.1 The purpose of this report is to provide members with an overview of operational and organisational activity within British Transport Police (BTP) since the last report to the British Transport Police Authority (BTPA) on 22 September 2011.
- 1.2 The report focuses on two topics – operational activity and developments on national police reform that will have implications for BTP and BTPA.

2. OPERATIONAL PERFORMANCE

- 2.1 BTP is currently achieving 10 of its 11 national targets and 27 of its 47 local targets. A detailed update on BTP's performance against the 2011/12 Policing Plan was provided to Performance Review Group on 19 October. Performance against all Policing Plan targets for the period 1 April to 24 October 2011 is attached at Appendix A.
- 2.2 The reduction in disruption related offences is the only national target not currently being achieved. While the 7,776 offences to date are 536 more than BTP's year to date target, there were 529 fewer offences than this time last year. If, as expected, 2011/12 has a similar profile to previous years, this target will be achieved by year end. Disruption offences are primarily trespass (73%) and vandalism (16%).
- 2.3 There continues to be a reduction in notifiable offences (30,966 to date against 32,404 last year). The following table shows average offences per day committed in Force crime groups.

Force Crime Groups	2009/10 (full year)	2010/11 (full year)	2011/12 (Apr-May)	2011/12 (Jun-Jul)	2011/12 (Aug- Sep)	2011/12 (Sep-Oct)
VAP	22.9	22.4	21.9	21.5	21.3	21.7
Sexual	2.5	2.6	2.4	3.3	3.2	2.7
Criminal Damage	15.7	13.7	12.0	12.4	11.3	11.3
Serious route offences	4.7	4.1	5.0	4.6	4.6	3.6
TPP	44.4	45.6	44.6	46.4	38.3	36.6
Vehicle/cycle crime	22.0	22.1	24.2	27.0	28.7	30.8
Robbery	1.9	1.9	1.9	1.7	1.5	1.8
Theft railway	16.2	18.7	18.1	19.3	17.4	15.6
Serious public disorder	18.7	17.6	15.9	15.1	14.6	15.6

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

Drug offences	16.3	11.8	10.5	11.0	10.6	8.7
Staff assaults	7.6	7.4	7.8	6.7	7.3	7.3
Disruption related offences	31.8	34.9	42.0	38.8	36.2	31.5
Total notifiable crime	170.2	165.6	161.8	167.5	156.1	154.0

2.4 A presentation on sickness management was provided to Performance Review Group on 19 October. While sickness levels of police officers and police staff remain well within target (average of 3.34 and 3.12 days), sickness levels for PCSOs is high (average of 5.31 days per PCSO). HR is working closely with Areas to monitor sickness levels of PCSOs. Overall, sickness is well managed, and the Force has gained 1,985 days during the first six months of the year through robust adherence to sickness management procedures.

3. METAL THEFT

3.1 The following table details the number of recorded live and non-live cable thefts to date in 2011/12 compared to last year.

	Live cable			Non live cable			Live & non live cable		
	10-11	11-12	% var	10-11	11-12	% var	10-11	11-12	% var
LN	48	82	+71%	95	100	+5%	143	182	+27%
LS	59	29	-51%	116	109	-6%	175	138	-21%
LU	8	9	+13%	47	45	-4%	55	54	-2%
NE	411	381	-7%	237	232	-2%	648	613	-5%
NW	60	78	+30%	84	87	+4%	144	165	+15%
SC	39	49	+26%	61	74	+21%	100	123	+23%
WW	140	132	-6%	174	204	+17%	314	336	+7%
BTP	755	760	+1%	814	851	+5%	1,569	1,611	+3%

3.2 BTP continues to pursue new initiatives to tackle metal theft, three examples of which are provided below.

3.2.1 Operation Tornado

In response to the increasing problem of metal theft that BTP and Home Office forces are facing an Identification Measures Trial was drawn up by ACPO, BTP, British Metal Recyclers Association (BMRA), Northumbria, Durham and Cleveland police. The trial will support each of the forces in tackling metal theft and make it easier to trace sellers and dealers of stolen material. BTP is leading on the project and the trial will strengthen the requirement outlined in the existing legislation in terms of identification from sellers. The exchange of metal for cash will require scrutiny of identification documents by dealers. All documentation will be copied and retained for twelve months and be available for inspection by the police and supporting agencies.

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

The Identification Measures Trial will commence on 1 December 2011 and will initially run for a period of six months with the option to extend if successful. Metal recycling sites who participate in the trial will be required to adopt the additional measures agreed between the participating agencies.

- Evidence of identity will be required from all persons disposing of metals for cash payment.
- Failure by the seller to produce identification would result in no transaction taking place.
- CCTV systems should cover entrances and weighbridges of SMDs and the images should be of sufficient quality to enable identification of vehicle registration numbers and facial recognition. CCTV will be retained for a minimum of 28 days.
- Posters describing the identification measures will be prominently displayed to sellers.
- When buying from other merchants, participating companies will endeavor to promote participation in the trial and to deal wherever possible with others taking part.

3.2.2 London South

In recent weeks London South Area has adopted a strategy of night patrols in hot spot locations focused in the South West Quadrant, Ramsgate and Inner London areas. At 00.58 hours on 12 October an alarm was activated on the door at Catford Sub station. Officers were able to respond within four minutes and on arrival saw a man hidden in undergrowth who was keeping watch. He was arrested and after officers entered the building they found two others inside removing copper earthing strap from the walls. The door had been forced open with a crowbar. All gave no comment interviews and were subsequently charged with burglary and criminal damage being reckless as to whether life would be endangered. They appeared at City of Westminster Magistrates Court the following day where two were remanded in custody and the third given bail with stringent conditions. Their next appearance is at Blackfriars Crown Court on 4 January 2012.

3.2.3 London North

On 4 October cable was cut and stolen at Rye House, causing 11,000 volts of residual current to start a trackside fire. The fire service was called to the scene and Network Rail staff mobilised to make safe some damaged hanging wire. The disruption to the railway was significant - 299 minutes of delay, 35 trains delayed including 8 Stansted Airport services, cancellation of 8 trains, and delays to approximately 17,350 passengers. Compensation of £19,500 was paid to operators by Network Rail. London North officers arrested two offenders who were found in close proximity to the scene. Following investigation they were charged with two counts of cable theft and appeared in court on 5 October, where they were remanded in custody, pending final court appearance.

- 3.3 Paul Crowther, Deputy Chief Constable (DCC) is attending a number of high profile meetings and events during October and November regarding metal theft. A verbal update will be provided by the DCC at the Police Authority meeting, but these events include:**



**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

- On 26 October the DCC is due to meet Lord Faulkner who recently tabled a Peers private members bill to amend the Scrap Metal Dealer (SMD) Act.
- On 27 October the DCC is due to meet Lord Henley, the new Crime Prevention Minister who took over from Baroness Browning, to brief him on the intelligence picture and explain why the current legislation requires amendment.
- On 31 October the DCC is due to attend a Government Ministerial meeting where he will address the group on the legislation issues.
- The Transport Select Committee is due to hold a hearing in early November on metal theft. Norman Baker, Parliamentary Under Secretary of State for Transport, will give evidence, as will the DCC. BTP is also submitting written evidence to this committee.
- On 29 November the DCC and ACC Pacey are attending a Mayoral meeting on metal theft.

4. 2012 OLYMPIC & PARALYMPIC GAMES

- 4.1 BTP's command structure for the Olympic Games has now been finalised, with officers identified to cover the posts of one Gold, one Silver and 42 Bronze commanders across a 24 hour period during the Games.
- 4.2 On 10 October ACC Thomas gave a joint presentation with the BTPA Chair to the Police Authorities' National Olympics Security Oversight Group on BTP Planning and Operations.
- 4.3 Between 5 October and 8 November BTP will lead Transport Security Risk Assessment Workshops at all of the football venues. Participants include representatives of the venue Home Office police force, Stadiums, Local Authorities, Highways Agency, LOCOG, ODA, Network Rail and train operating companies.

5. FIREARMS CAPABILITY PROJECT

- 5.1 A detailed paper on the Firearms Capability Project is due to be presented to BTPA in the closed session of the meeting. This section of the Chief Constable's Report provides a high level update on progress of the project to date.
- 5.2 The project is progressing to time and within budget. The initial firearms team is due to commence deployment in January 2012, with the unit becoming fully operational in April 2012. Recruitment to the core team continues, and approved officers have commenced their firearms training at Cheshire Constabulary. The armoury has been installed at the Counter Terrorist Support Unit, and the procurement of equipment, uniform and vehicles is being purchased through procurement frameworks or tender exercises where required.
- 5.3 The current risk to the successful delivery of the project is in relation to BTP's legal position regarding provisions of the Firearms Act 1968. There have been numerous meetings and

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

correspondence with DfT and the Home Office in an attempt to resolve this, as well as BTP seeking its own legal advice from David Perry QC. A detailed update on this risk is provided in the Firearms Capability Report that will be presented during the closed session of the Police Authority meeting.

6. OPERATIONAL OVERVIEW

6.1 This section provides members with an overview of the range of operational activity and investigations that BTP has undertaken during September and October, including recent operations, incidents, investigations and court results.

6.2 LONDON NORTH AREA

24 hour cover at five outer London stations on London North

On 5 October Milton Keynes police station commenced 24 hour cover. Milton Keynes was the last of the five outer London stations on London North identified during a recent review to start delivering a 24 hour service. The review aimed to place the right resources in the right place at the right times in order for London North to more effectively tackle policing demands, particularly in relation to BTP's response to fatalities and disruption related offences such as cable crime. Reading and Southend moved to 24 hour cover in May, followed by Peterborough and Colchester.

Offender sentenced to 10 months for staff assault

On 8 December 2010 a passenger approached rail staff at Chadwell Heath station complaining that another passenger was being abusive. Moments later the offender approached the booking office and spat at the victim who was inside the booking office. A member of staff captured the spit and the offender returned again, abused the member of staff, and pulled out an 11 inch knife and threatened them before leaving the station. Rail staff passed the captured spit to BTP who identified the offender through the DNA database. He was arrested and charged. He pleaded not guilty to the offence but was sentenced to 16 weeks imprisonment in July 2011. During his trial the offender returned to Chadwell Heath station and further abused rail staff. He appeared before Court again in September and was jailed for a further six months for intimidating rail staff while criminal proceedings were ongoing for the earlier offence.

6.3 LONDON SOUTH AREA

Endangering safety with intent

At 5.05am on 19 October, a Ramsgate to London Charing Cross service collided with a car which was on the tracks at Foads Lane Level Crossing, near Ramsgate Kent. The vehicle was parked on the up line with its headlights on, handbrake applied and key removed from the ignition. The train struck the car at 40 mph, causing extensive damage to the car and the front of the train. The train driver and four passengers were unhurt. There was no one in the car which was registered to a nearby address. Officers attended the address and were not completely satisfied with the account given by the owner so two people (husband and wife) were arrested for Endangering Safety with Intent. They have since been bailed pending further investigation and the result of forensic examinations.

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

Arrest of two serial robbers

Between July and September there was a sudden rise in robbery offences in the Catford area. An operation was mounted which led to the arrest of a suspect. He was initially charged on the day of arrest with one offence of robbery and remanded in custody. He has since been charged with a further thirteen robberies, one attempted robbery and one theft, and remains in custody awaiting Court.

Another successful operation in September by the Area led to the arrest of a suspect following a number of robberies and thefts in the Brixton and Herne Hill areas. Officers targeted the stations concerned at relevant times armed with CCTV stills of the suspect (who was unidentified at the time). He was spotted at a station by an officer and arrested. He is currently on bail pending further investigation and it is likely he will be charged with at least six robberies when he is due back on bail in November.

Youth jailed for throwing cycle onto tracks

On 7 January 2011 a youth was with two friends when he threw his bicycle onto the tracks at Woolston railway station. The cycle was struck by a train, causing over £10,000 worth of damage to the tracks, £2,000 of damage to the train, and over £2,000 in delays. Images of the suspects were obtained from CCTV and appeals for information were broadcast on local TV news channels and newspapers, resulting in a suspect being identified. He was arrested, and claimed during interview it had been an accident. He was bailed pending further investigation and liaison with the CPS. Authority was given to charge the man with Endangering Safety and Criminal Damage. On 30 September he was sentenced at Southampton Crown Court to 12 months imprisonment for the Endanger Safety offence and 3 months further imprisonment for Criminal Damage.

6.4 LONDON UNDERGROUND AREA

Operation Spiderweb

Operation Spiderweb, a London wide anti-theft initiative to reduce crime on the transport network in the run-up to the 2012 Olympics, launched in September. This joint operation with BTP, MPS and City of London Police has seen officers undertake early morning raids to arrest known offenders, high visibility patrols, and officers across the underground network talking to passengers and handing out leaflets as part of a new campaign for the operation titled 'Don't give them an inch'. The leaflet warns commuters to be aware of pickpockets and gives tips on how they can protect themselves. The leaflet also includes details of the dedicated micro-site that shows short video clips of the most common pickpocket tactics.

The operation quickly generated some good results. A serial pickpocket who admitted stealing from LU passengers in central London was jailed for 18 months and given an ASBO banning him from the network for three years. He had targeted passengers at Bank, Holborn, London Bridge and Tower Hill stations, usually with an associate acting as a blocker so he could steal wallets and purses out of bags.

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

Operation Beck

Operation Beck, a joint project between LU Area and Cambridge University, commenced in October. For the next six months, LU officers will trial a hotspot policing technique where the location of the hotspot is worked out in minute detail and analysis undertaken to deploy the right amount of policing and patrols there.

Analysis by Cambridge University has identified the exact point in a station, at an exact time and for an exact duration that needs to be policed in order to reduce crime. The level of policing is part of the trial to examine what works most effectively at that location. An example would be (Camden, Northbound Northern Line Platform, Entrance to platform, Fridays, by one officer for 20 minutes, 4 per late turn). An update on this trial will be provided to future Authority meetings.

6.5 WALES & WESTERN AREA

Operation Emblem

Between August 2010 and March 2011 thirty offences of theft or damage to cable took place in the Nuneaton area. All but one of these offences were carried out with powered disc cutters and saws. An investigation led to four offenders being identified. A detailed case was built from text conversations downloaded from seized phones, evidence from scrap metal dealers, DNA evidence, and the use of covert cameras lineside. The total cost to Network Rail of these thefts is in excess of £200k. Three of the four offenders have been charged with conspiring to steal railway cable encompassing all of the thirty offences. The fourth offender is currently outstanding having failed to answer his bail. The case is set for Leamington Crown Court on 31 October.

Operation Brunel

This summer at Newquay, BTP in partnership with Cornwall Council, Devon and Cornwall Police, First Great Western and Cross Country Trains were involved in Operation Brunel. The operation provided additional resources from the partner organisations at key transport interchanges in the Newquay area, with a specific aim to reassure the traveling public and to curb anti-social behaviour. Initial findings from the operation indicated a reduction of anti-social behaviour in Newquay and its local area. A BTP led de-brief is planned for November as part of the process in shaping the Area's policing plan for next year.

6.6 NORTH EASTERN AREA

Ten years imprisonment for Grievous Bodily Harm at Leeds Station

On 15 September two men were sentenced to a total of ten years imprisonment at Leeds Crown Court after they fractured a man's skull in an unprovoked attack at Leeds City railway station on 18 June 2011. The victim sustained serious head injuries including a fractured skull which required two titanium plates to be fitted. The offenders and victim were traveling on a Skipton to Leeds service. When they were leaving the station, the two men wrestled the victim to the ground and threw numerous kicks and blows to his head. Following circulation to the media of CCTV images, the two offenders were identified and arrested.

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

Policing the Railway seminar for Home Office forces

Over 45 senior police officers and staff from Home Office forces across the North East attended a seminar in Leeds on 13 October. The seminar, run by BTP and supported by Network Rail, raised awareness of the policing of the railway, and how it varies from the approach Home Office forces may take. There was a heavy focus on the impact of delays on the railway network and ways to minimise disruption when dealing with an incident.

Network Rail's Route General Manager gave an overview of the challenges that affect services and the impact on passengers, and their Security and Planning specialist provided an overview to rail incident protocols and railway safety. BTP provided an input on how Home Office forces can assist in minimising disruption if called to an incident on the rail network.

6.7 NORTH WESTERN AREA

Arrest for cable theft

A local operation commenced following a series of cable thefts in the vicinity of St Helens Junction station during August and September. An offender was arrested on 9 September by officers responding to an attempted cable theft. Officers secured CCTV which evidenced the offender breaking into a vehicle in the station car park immediately after his attempt to steal cable. He was bailed pending investigation. Further investigation linked him forensically to a live cable offence and he was rearrested. During interview he admitted to the offence and indicated further admissions to other offences in the local area. He has since been charged with two live cable thefts and five thefts from a motor vehicle.

Football Disorder

On 15 October a group of 40 Stockport County Fans (majority of risk element) attended an away fixture at Wrexham. Disorder had taken place throughout the day involving this group, who then traveled to Chester with the intention of meeting Chester risk supporters. The group boarded an Arriva Trains Wales service from Chester to Crewe. During the journey the group was disorderly throughout the journey, with members of public traveling on the same train visibly upset and frightened at their behaviour. BTP officers met the train at Crewe station and made five arrests for offences against the Public Order Act. The offenders are due to appear at South Cheshire Magistrates Court on 4 November for sentencing.

6.8 SCOTLAND AREA

Arrest of rail staff for theft

On 14 October a member of Babcock Rail staff was convicted at Stonehaven Sheriff Court for theft of 23 tonnes of rail. The theft was planned to such an extent that hotel rooms were booked to accommodate the theft and transport was pre booked in order to remove the stolen rail. Works were planned for the location and rail was deliberately cut into shorter lengths to fit into pre-ordered skips to be extracted by road contrary to agreed plans. The member of staff was a supervisor who had authority to order tools, arrange accommodation, and organise other members of staff who unwittingly received alternative lineside briefing on the work to be conducted. Since the arrest and court appearance there have been no reported contractor lineside thefts of rail in the area. Sentence is due in November.

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

Double fatality

On 12 October officers had to deal with the death of a couple (25 year old female and 26 year old male) at Milliken Park station after they were both struck by a train while crossing the lines between platforms at the station. This incident was initially declared as unexplained and the Procurator Fiscal indicated a Disaster Victim Identification recovery was required. Following investigation the incident was declared non-suspicious. Recovery was particularly difficult due to severe body disruption and the difficulty in identifying which body part belonged to whom. Each part was therefore photographed and recovered separately. The line was handed back to the railway after 293 minutes.

6.9 FHQ TERRITORIAL POLICING & CRIME

Operation Patriot

This operation follows the suspicious death of a man at Harrow & Wealdstone station on 25 September. The victim had made an emergency call to police whilst he was on the tracks at the station stating he had been chased by a group of males who he believed were intent on robbing him. Shortly after this phone call was received the victim was struck by a Virgin train and killed. Following an investigation by London North CID and FHQ Major Investigation Unit (MIU), including the management of multiple crime scenes, and extensive CCTV and intelligence enquiries, two suspects were identified and arrested for murder. Both are currently on bail pending consideration by the CPS regarding a charging decision.

Arrest for sexual offences

The MIU investigated the sexual assault of a 17 year old female on board a train between Bedford and St Albans on 26 January. The offender was linked to the assault through DNA, and was arrested during the early hours of 9 April and remanded in custody. Following further investigation by the MIU it was established that the offender had similar convictions dating back to 1992, as well as convictions for indecent assault dating back to 1984. The offender appeared at Court on 26 September and pleaded not guilty to all charges. However due to the evidence gained by the MIU he was convicted on all counts, and remanded in custody awaiting sentencing on 27 October.

6.10 FHQ CENTRAL OPERATIONS – FOOTBALL

The policing of travelling football supporters remains a real challenge for BTP. The demand on resources is significant, with officers responding to high amounts of low level disorder which break out amongst travelling football supporters from different clubs and at different locations, and which impact on rail staff and passengers. The Football Intelligence Desk is developing the intelligence received pre match to more effectively deploy resources based on the intelligence received.

ACC Thomas is working with Paula Durrans from First Great Western, who has recently been appointed Chair of the Rail Football Forum, to review the way the industry and BTP deal with the impact of football supporters travelling on the rail network.

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

7. POLICE REFORM

7.1 There are a number of current developments in the national policing landscape which may have implications for both BTP and BTPA. This section of the report aims to provide members with a better understanding of the varied strands of the wider police reform agenda.

7.2 Winsor Review

The Winsor Part 1 Report was published on 8 March 2011 and contained 62 recommendations. The majority of these were referred to PNB by the Home Secretary with a deadline set for the end of July to reach a negotiated agreement. After a short conciliation process involving ACAS, agreement was not reached and the recommendations were referred to the Police Appeals Tribunal (PAT). The PAT is due to commence on 8 November. It is difficult to anticipate the time required for PAT to make its decision and subsequent recommendation to the Home Secretary.

Tom Winsor has received submissions for Part 2 of his review and is due to finalise this report by January 2012.

7.3 Police & Crime Commissioners (PCCs)

PCCs are due to commence on 22 November 2012 (the MPS is expected to move to a PCC in January 2012). The PCCs will set the strategic direction and objectives of the force, scrutinise and challenge performance of the force, hold the Chief Constable to account for the performance of the force, enter into collaborative agreements with other policing bodies, decide the budget and allocation of funds to the Chief Constable, and maintain an efficient and effective police force for the area.

7.4 Strategic Policing Requirement (SPR)

The SPR will be issued by government ahead of the PCCs to inform police force and PCC planning arrangements for 2012/13 when considering national policing responsibilities that require a cross boundary policing response. This will address capacity, consistency and connectivity across the police service. Areas covered by the SPR, which will be updated annually, include terrorism, civil emergencies, threats to public order, major events, and large scale cyber incidents.

7.5 NPIA Transition

As the scope and organisation of successor bodies for the NPIA is starting to take shape, the NPIA continues to develop plans to identify which services will move to which future bodies and what the associated funding envelope will be given the overall funding trajectory. Whilst the destination for some functions is clear, there are a range of services currently provided which have no obvious home.

7.6 NewCo ICT Programme

A new police ICT company 'NewCo' is being set up by the Home Office and will primarily be a contract and supplier management organisation of all ICT systems across the police service.

**PROTECTIVE MARKING : NOT PROTECTIVELY MARKED
BRITISH TRANSPORT POLICE**

The Chief Constable is a member of the working group responsible for the development of NewCo.

7.7 New Police Professional Body

A new Police Professional Body responsible for leadership, training and standards is being proposed by Government, to be in place by the end of 2012. According to government this will be an opportunity as they see it to professionalise policing, and create a single body that incorporates all ranks and provide an opportunity to open up the closed system of leadership and bring in greater diversity and experience at a senior level.

7.8 Single Police Force for Scotland

On 7 September the Scottish First Minister announced Scottish Government will introduce a Bill to create a single Scottish police force. The Parliamentary stages commence on 1 December 2011 and the aim is for the new single police force to be in place from 1 April 2013.

Neither the First Minister nor the Cabinet Secretary for Justice made mention of BTP being involved in the new arrangements. However, BTP is aware there is a desire by Scottish Government to incorporate BTP Scotland Area into the new national force. However, to do so would require changes to legislation by Parliament. It is unlikely that these legislative changes could be made in time for BTP Scotland to be incorporated into the new arrangements. Nevertheless, were Parliament inclined to agree to the Scottish Government's request, there would be nothing to preclude BTP Scotland being incorporated into the single Scottish force at some time in the future.

The second phase of the consultation on a single force has begun, with responses due by 2 November. ACC McCall will be responding on behalf of BTP. The BTPA is being consulted separately. ACC McCall remains in close liaison with Scottish Ministers and the Joint Project Team working on the new arrangements, and will keep members informed of developments.

8. RECOMMENDATIONS

- 8.1 That members note the content of this paper.

2011-12 POLICING PLAN: COMMON TARGETS

Updated to: 24 Oct 2011

Targets C1 - C5 are updated to: 24 Oct 2011 (Last month to: 12 Oct 2011)
Targets C6 - C11 are updated to: 30 Sep 2011 (Last month to: 31 Aug 2011)

Key:

GREEN	Achieving target
AMBER	Failing target by < 5%
RED	Failing target by ≥ 5%

	London North	London South	London Underground	North Eastern	North Western	Scottish	Wales & Western	FHQ	BTP Total
--	--------------	--------------	--------------------	---------------	---------------	----------	-----------------	-----	-----------

Target Summary

National- Linear Targets	7	5	8	5	6	3	6	2	10
National- Last Month LT	7	5	8	5	6	2	7	2	10
Number of Targets	9	9	9	9	9	9	9	2	11
Better/worse (Linear)	←	←	←	←	←	↑	↓	←	←
Local- Linear Targets	3	6	5	4	3	5	1	-	27
Local- Last Month LT	3	6	5	4	5	8	1	-	32
Number of Targets	6	8	6	6	7	9	5	-	47
Better/worse (Linear)	←	←	←	←	↓	↓	←	-	↓
Total- Linear Targets	10	11	13	9	9	8	7	2	37
Total- Last Month LT	10	11	13	9	11	10	8	2	42
Number of Targets	15	17	15	15	16	18	14	2	58
Better/worse (Linear)	←	←	←	←	↓	↓	↓	←	↓

C1 Reduce the number of disruption related offences from the level recorded in 2010-11.

YTD Performance	1,082	1,259	250	1,738	1,079	861	1,507	7,776
YTD Linear Target	941	1,241	262	1,569	1,145	699	1,383	7,240
Last month performance	1,030	1,204	240	1,673	1,032	827	1,419	7,425
Last month target	887	1,169	247	1,478	1,079	658	1,303	6,821
Better/worse (Linear)	↑	↑	↑	↑	↑	↑	↓	↑
Seasonal Target	1,044	1,361	273	1,794	1,357	865	1,604	8,304
Same period last year	1,045	1,362	274	1,795	1,358	866	1,605	8,305

C2 Reduce the number of notifiable offences (excluding police-generated) from the level recorded in 2010-11.

YTD Performance	6,683	7,518	6,420	3,103	2,536	1,250	3,456	30,966
YTD Linear Target	6,424	7,461	7,166	3,221	2,449	1,140	3,630	31,491
Last month performance	6,301	7,064	6,067	2,947	2,410	1,170	3,249	29,208
Last month target	6,051	7,028	6,750	3,034	2,307	1,074	3,420	29,666
Better/worse (Linear)	↑	↓	↑	↑	↑	↓	↓	↑
Seasonal Target	6,711	7,925	6,917	3,396	2,538	1,203	3,707	32,403
Same period last year	6,712	7,926	6,918	3,397	2,539	1,204	3,708	32,404

C3 To at least maintain the 2010-11 detection rate for serious VAP, sexual and robbery offences

YTD Performance	54%	34%	33%	48%	50%	66%	38%	41%
YTD Linear Target	38%	29%	34%	57%	43%	68%	39%	38%
Last month performance	56%	34%	32%	48%	48%	66%	40%	41%
Last month target	38%	29%	34%	57%	43%	68%	39%	38%
Better/worse (Linear)	↓	↓	↑	↓	↑	←	↓	↓
Seasonal Target	49%	34%	41%	59%	40%	94%	41%	43%
Same period last year	49%	34%	41%	59%	40%	94%	41%	43%

C4 Reduce the number of staff assaults from the level recorded in 2010-11.

YTD Performance	285	378	313	112	172	56	194	1,510
YTD Linear Target	295	417	338	110	150	35	183	1,528
Last month performance	270	347	297	105	164	49	185	1,417
Last month target	278	393	319	104	141	33	172	1,440
Better/worse (Linear)	↑	↓	↑	↓	↑	↓	↑	↓
Seasonal Target	310	432	302	106	157	29	202	1,544
Same period last year	311	433	303	107	158	30	203	1,545

C5 Reduce the number of anti-social behaviour incidents (excluding police-generated) from the level recorded in 2010-11.

YTD Performance	1,727	2,262	2,525	877	1,080	681	1,239	10,391
YTD Linear Target	1,741	2,126	2,810	926	1,001	635	1,276	10,516
Last month performance	1,602	2,110	2,390	820	1,004	645	1,179	9,750
Last month target	1,640	2,003	2,647	873	943	598	1,202	9,906
Better/worse	↓	↓	↑	↓	↓	↑	↑	↓
Same period last year	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

C6 Increase the proportion of our resources devoted to NPT and response policing between 8pm and 1am.

YTD Performance	15%	15%	17%	18%	19%	22%	18%	17%
YTD Linear Target	12%	12%	16%	17%	18%	18%	16%	15%
Last month performance	15%	15%	17%	18%	20%	22%	18%	17%
Last month target	12%	12%	16%	17%	18%	18%	16%	15%
Better/worse	←	←	←	←	↓	←	←	←
Same period last year	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

C7 Average sickness per employee to be less than an average of 7.7 days

YTD Performance	3.63	4.12	2.63	3.67	3.77	3.43	3.58	3.31	3.41
YTD Linear Target	3.85	3.85	3.85	3.85	3.85	3.85	3.85	3.85	3.85
Last month performance	3.07	3.42	2.17	3.00	2.85	3.58	3.11	2.70	2.86
Last month target	3.21	3.21	3.21	3.21	3.21	3.21	3.21	3.21	3.21
Better/worse	↑	↓	↓	↓	↓	↑	↑	↓	↑
Same period last year	3.28	2.46	3.82	4.05	3.56	3.92	3.56	3.61	3.60

C7a Average sickness per police officer to be less than an average of 7.7 days

YTD Performance	3.38	3.94	2.66	3.87	3.60	3.78	3.84	2.67	3.34
YTD Linear Target	3.85	3.85	3.85	3.85	3.85	3.85	3.85	3.85	3.85
Last month performance	2.78	3.39	2.33	2.97	2.75	3.93	3.38	2.31	2.86
Last month target	3.21	3.21	3.21	3.21	3.21	3.21	3.21	3.21	3.21
Better/worse	↓	↑	↑	↓	↓	↑	↑	↑	↑
Same period last year	4.00	2.37	3.91	4.07	4.12	4.25	3.81	3.60	3.72

2011-12 POLICING PLAN: COMMON TARGETS (continued)

Targets C7 - C11 are updated to: **30 Sep 2011 (Last month to: 31 Aug 2011)**

Key:

GREEN
AMBER
RED

Achieving target
Failing target by < 5%
Failing target by ≥ 5%

	London North	London South	London Underground	North Eastern	North Western	Scottish	Wales & Western	FHQ	BTP Total
C7b Average sickness per PCSO to be less than an average of 7.7 days									
YTD Performance	4.31	6.15	4.66	5.71	8.74	n/a	4.94		5.31
YTD Linear Target	3.85	3.85	3.85	3.85	3.85	n/a	3.85	3.85	3.85
Last month performance	3.64	4.96	3.75	5.47	7.53	n/a	4.34	4.50	4.50
Last month target	3.21	3.21	3.21	3.21	3.21	n/a	3.21	3.21	3.21
Better/worse	↑	↓	↓	↑	↑	-	↑	↑	↑
Same period last year	2.67	5.35	9.34	2.17	2.91	n/a	5.89	4.58	4.58
C7c Average sickness per staff employee to be less than an average of 7.7 days									
YTD Performance	4.02	3.87	1.99	2.38	1.75	1.49	1.75	3.60	3.12
YTD Linear Target	3.85	3.85	3.85	3.85	3.85	3.85	3.85	3.85	3.85
Last month performance	3.86	2.74	1.48	2.06	1.07	1.40	1.42	2.88	2.51
Last month target	3.21	3.21	3.21	3.21	3.21	3.21	3.21	3.21	3.21
Better/worse	↑	↓	↓	↑	↓	↑	↓	↓	↓
Same period last year	1.59	1.67	2.84	4.75	2.43	1.45	1.70	3.64	3.13
C8 All non-suspicious fatalities to be cleared within an average of 90 minutes.									
YTD Performance	76	71	63	101	60	119	84		78
YTD Linear Target	90	90	90	90	90	90	90	90	90
Last month performance	77	70	63	99	59	138	84	78	78
Last month target	90	90	90	90	90	90	90	90	90
Better/worse	↑	↓	↓	↓	↓	↑	↓	↓	↓
Same period last year	78	82	66	83	70	89	81	78	78
C9 To respond to at least 80% of all immediate incidents within 20 minutes.									
YTD Performance	90%	89%	99%	86%	94%	91%	90%		91%
YTD Linear Target	80%	80%	80%	80%	80%	80%	80%	80%	80%
Last month performance	90%	89%	99%	86%	94%	90%	90%	91%	91%
Last month target	80%	80%	80%	80%	80%	80%	80%	80%	80%
Better/worse	↓	↓	↓	↓	↓	↑	↑	↓	↓
Same period last year	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
C10 Reduce the number of officers in organisational support roles at Force Headquarters by at least 10%									
YTD Performance								85	85
YTD Linear Target								94	94
Last month performance								85	85
Last month target								94	94
Better/worse								←	←
Same period last year								n/a	n/a
C11 Reduce non-staff costs as a percentage of staff costs by at least 1.5 percentage points									
YTD Performance									21.5%
YTD Linear Target									27%
Last month performance									21.8%
Last month target									27%
Better/worse									↑
Same period last year									n/a

2011-12 POLICING PLAN: LOCAL TARGETS, LONDON AREAS

Targets LN1, LN2, LS1-5 and LU5 are updated to: 24 Oct 2011 (Last month: 12 Oct 2011)
All other Local, London Area Targets are updated to: 30 Sep 2011 (Last month: 31 Aug 2011)

Key:

GREEN	Achieving target
AMBER	Failing target by < 5%
RED	Failing target by ≥ 5%

London North	Anti social behaviour: detection rate @ selected hotspot locations between 3pm and 3am	TOPP, vehicle/cycle: recorded offences	Fatality Management: partial re-opening within 60 mins	Fatality Management: PSPs	Route Crime: joint operations	Policing football traffic: operations
	LN1	LN2	LN3	LN4	LN5	LN6
YTD Performance	69%	3,631	35	2	27	14
YTD Linear Target	80%	3,375	60	2	30	12
Last month performance	71%	3,421	31	2	18	11
Last month target	80%	3,179	60	0	25	10
Better/worse (Linear)	↓	↑	↑	←	↑	↑
Seasonal Target	70%	3,618	n/a	n/a	n/a	n/a
Same period last year	69%	3,619	n/a	n/a	n/a	n/a

London South	Staff assaults: detections	ASB: detections	TVM-related crime: detections	Cycle crime: detections	Level crossings: detections	NPTs: joint operations	NPT: visibility	Secure stations
	LS1	LS2	LS3	LS4	LS5	LS6	LS7	LS8
YTD Performance	129	2,451	33	281	582	520	86%	365
YTD Linear Target	154	2,323	42	157	193	356	80%	365
Last month performance	125	2,300	33	274	580	439	86%	365
Last month target	145	2,188	39	148	182	296	80%	365
Better/worse (Linear)	↓	↑	↓	↓	↓	↓	←	←
Seasonal Target	152	2,025	52	133	216	n/a	n/a	n/a
Same period last year	151	2,024	51	132	215	n/a	n/a	n/a

London Underground	NPTs: PSPs	Graffiti: PSPs	Cable theft: PSPs	Staff assaults/violent crime: PSPs	Theft: recorded offences	PCSO sickness
	LU1	LU2	LU3	LU4	LU5	LU6
YTD Performance	10	1	0	4	3,504	4.66
YTD Linear Target	16	1	0	2	3,687	5.31
Last month performance	8	1	0	0	3,305	3.75
Last month target	10	1	0	0	3,474	4.50
Better/worse (Linear)	↓	←	←	↑	↑	↓
Seasonal Target	n/a	n/a	n/a	n/a	3,338	n/a
Same period last year	n/a	n/a	n/a	n/a	3,339	9.34

2011-12 POLICING PLAN: LOCAL TARGETS, NON-LONDON AREAS

Targets NE1, NE2, NW1-3, SC1-2, WW1-2 and W5 are updated to:

24 Oct 2011 (Last month: 12 Oct 2011)

All other Local, non-London Area Targets are updated to:

30 Sep 2011 (Last month: 31 Aug 2011)

Key:

GREEN	Achieving target
AMBER	Failing target by < 5%
RED	Failing target by ≥ 5%

North Eastern	Live Cable: recorded offences	Live Cable: detection rate	Cable: operations	Reassurance, Visibility and ASB: PSPs	Policing Football: operations	Police Staff sickness
	NE1	NE2	NE3	NE4	NE5	NE6
YTD Performance	399	7%	3	4	8	2.38
YTD Linear Target	394	6%	2	6	5	3.12
Last month performance	381	7%	3	2	5	2.06
Last month target	371	6%	2	4	4	2.51
Better/worse (Linear)	↑	←	←	↑	↑	↑
Seasonal Target	431	7%	n/a	n/a	n/a	n/a
Same period last year	432	6%	n/a	n/a	n/a	4.75

North Western	Football-related offences: detection rate	Violent: recorded offences	Notifiable crime (excl. police-generated) in Liverpool: recorded offences	Notifiable crime (excl. police-generated) in Carlisle: recorded offences	Cable theft: PSPs	Level crossings: PSPs	Reassurance, Visibility and ASB: PSPs
	NW1	NW2	NW3	NW4	NW5	NW6	NW7
YTD Performance	82%	138	684	79	0	0	6
YTD Linear Target	82%	133	660	84	0	0	10
Last month performance	83%	125	655	75	0	0	1
Last month target	82%	125	622	79	0	0	4
Better/worse (Linear)	↓	↓	↑	↑	←	←	↑
Seasonal Target	71%	130	745	99	n/a	n/a	n/a
Same period last year	71%	131	746	100	n/a	n/a	n/a

Scottish	Sectarian-related offences: offenders detected	ASB: offenders detected	Police Officer sickness	Cable theft: PSPs	Route crime: PSPs	Level crossings: PSPs	Staff assaults: PSPs	Graffiti: PSPs	Quality of Service
	SC1	SC2	SC3	SC4	SC5	SC6	SC7	SC8	SC9
YTD Performance	30	285	3.78	0	0	0	0	0	94%
YTD Target	22	263	3.34	1	0	1	0	1	90%
YTD Linear Target	30	276	3.93	0	0	0	0	0	94%
Last month performance	21	248	2.86	0	0	0	0	0	90%
Better/worse (Linear)	↓	↓	↑	↓	←	↓	←	↓	↓
Seasonal Target	30	285	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Same period last year	29	284	4.25	n/a	n/a	n/a	n/a	n/a	90%

Wales & Western	Aggression towards staff: detection rate	Live cable: recorded offences	ASB: PSPs	Disruption: PSPs	Staff assaults: detection rate (Welsh Sector)	ASB: PSPs (Welsh Sector)
	WW1	WW2	WW3	WW4	W1	W2
YTD Performance	54%	140	#REF!	#REF!	65%	1
YTD Linear Target	66%	161	12	3	74%	3
Last month performance	52%	132	4	0	60%	1
Last month target	66%	151	8	2	74%	2
Better/worse (Linear)	↑	↑	↑	↑	↑	↓
Seasonal Target	61%	147	n/a	n/a	66%	n/a
Same period last year	61%	148	n/a	n/a	66%	n/a