EFFICIENCY REGISTER 2008-11

Force target 2008-09	Savings realised to date	RAG Status
£3,242,206	£10,982,579	GREEN

Cashable savings = £3,480,185

Additional frontline resources = 17 x PCSO 21 x PC 7 x PS 1 x PI

Non-cashable savings = £7,502,394

Equivalent frontline resources = 95 x PCSO 96 x PC

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings

Version 1.0
21 January 2009

Efficiency Register 2008-11: COG Portfolios

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verfication
	£	£	£				
FHQ Finance & Corporate Services	**242,203**						
Total	**1,181,000**						
Finance, Insurance and Risk, Income Generation	**64,785**						
Total	**342,000**						
VAT reclaimed from project work	307,000			**Cashable** - The same for less cost	Finance Central	Cash - Frontlinefirst Account PJ000064	Keith Illingworth-Kay
Accounts Receivable in-house	35,000			**Cashable** - The same for less cost	Finance Central		Andrew Clarke
Vehicle Fleet Department	**45,993**						
Total	**-**						
	-						
Estates & Facilities Department	**124,985**						
Total	**839,000**						
Rent free occupation - Central Street	739,000			**Cashable** - The same for less cost	Estates Dept	Reallocated within Central Funding	Keith Illingworth-Kay
Repair costs discount - Slough, Bristol police stations	100,000			**Cashable** - The same for less cost	Estates Dept	Non-budgeted expense relief	Keith Illingworth-Kay
Deputy Chief Constable	**305,509**						
Total	**406,145**						
Strategic Development Department	**32,460**						
Total	**102,843**						
1 x Inspector post	74,018			**Cashable** - The same for less cost	Performance Inspection Unit	1 x PI Mobile Data	Keith Illingworth-Kay
1 x PSG 3 (Business Support Officer)	21,017			**Cashable** - The same for less cost	Planning & Performance Analysis	Allocated within Central Funding	Keith Illingworth-Kay
London weighting saved on outbased Crime Auditor	2,183			**Cashable** - The same for less cost	Performance Inspection Unit	Cash - Frontlinefirst Account PJ000064	Keith Illingworth-Kay
NMC mentoring cost saving	5,625			**Cashable** - The same for less cost	Strategic Development Dept	Cash - Frontlinefirst Account PJ000064	Keith Illingworth-Kay

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

BRITISH TRANSPORT POLICE

Efficiency Register 2008-11: COG Portfolios

frontlinefirst

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verfication
	£	£	£				
Media & Communications Department	**15,342**						
Total	**59,485**						
Blue Line printing saving	8,100			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
Rail News subscription saving	1,200			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
Annual Report printing saving	5,300			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
In-house Media Training	38,500			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
Statistical Bulletin printing savings	4,500			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
Sound Advice Booklet printing savings	800			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
Op Rhino leaflets printing savings	635			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
Ufton Nervet Commendation Booklet printing savings	450			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
Technology Department	**200,103**						
Total	**243,817**						
Global Crossing contract discount	35,000			**Cashable** - The same for less cost	Technology Dept	Reinvested in source Dept	Keith Illingworth-Kay
Microsoft Enterprise VAT savings on support services	48,367			**Cashable** - The same for less cost	Technology Dept	Reinvested in source Dept	Keith Illingworth-Kay
Serverware purchase (market discount)	160,450			**Cashable** - The same for less cost	Technology Dept	Non-budgeted purchase discount	Keith Illingworth-Kay
Professional Standards Department	**37,632**						
Total	**-**			**Non-cashable** - More for the same cost	Professional Standards		

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

Efficiency Register 2008-11: COG Portfolios

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verfication
	£	£	£				
FHQ Human Resources							
Total	**57,589**						
Diversity subscriptions reduced	3,818			**Cashable** - The same for less cost	FHQ Human Resources	Reinvested in source Dept	Mike Brooks - HR
Reduced performance meeting frequency	4,032			**Cashable** - The same for less cost	FHQ Human Resources	Reinvested in source Dept	Mike Brooks - HR
De-commissioned vehicle return (market discount)	100			**Cashable** - The same for less cost	FHQ Human Resources	Reinvested in source Dept	Mike Brooks - HR
Tadworth 'lights out' policy	10,960			**Cashable** - The same for less cost	Tadworth	Reinvested in source Dept	Mike Brooks - HR
In-house Single Equality Scheme	21,889			**Cashable** - The same for less cost	FHQ Human Resources	Reinvested in source Dept	Mike Brooks - HR
In-house Diversity Monitoring Report	16,790			**Cashable** - The same for less cost	FHQ Human Resources	Reinvested in source Dept	Mike Brooks - HR
ACC Crime	**296,558**						
Total	**182,999**						
LGC forensic contract discount (5 month extension)	52,917			**Cashable** - The same for less cost	Scientific Support Unit	Reinvested in source Dept	Ayo Ogunmoyero - Procurement
FHQ Crime in-house project work (consulting fee savings)	115,488			**Non-cashable** - More for the same cost	FHQ Crime	CCTV project quarter-year funded.	ACC Crime
Commercial Storage Project MIT saving	11,094			**Cashable** - The same for less cost	Major Investigation Team	Office space for staff occupation	Mike Clarke - MOPI Archive Project
CCTV Court Corporacy Project	3,500			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Keith Illingworth-Kay

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

BRITISH TRANSPORT POLICE

Efficiency Register 2008-11: COG Portfolios

frontlinefirst

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verfication
	£	£	£				
ACC Operations	**288,440**						
Total	**15,859**						
NPT media kits printing cost saving	15,369			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
X-Ray leaflet printing cost saving	490			**Cashable** - The same for less cost	Media & Marketing Dept	Reinvested in source Dept	Jake Trees - Media
ACC London & Olympics							
Total	**24,500**						
Managed Warehouse contract saving	24,500			**Cashable** - The same for less cost	ACC London & Olympics	Reinvested in source Dept	Keith Illingworth-Kay
Total gains	**1,868,092**						

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

BRITISH TRANSPORT POLICE

Efficiency Register 2008-11: Wales & Western Area

frontlinefirst

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verification
	£	£	£				
Wales & Western							
2 % Target	**359,936**						
Measures to realise savings							
Resource Management							
2 x PC converted to 4 x PCSOs	73,658			**Cashable** - The same for less cost	Central Operations Unit	4 x PCSOs NPT Nottingham	Karen Taylor - WW Area
1 x PC converted to 2 x PCSOs	36,829			**Cashable** - The same for less cost	Gloucester	2 x PCSOs NPT Gloucester	Karen Taylor - WW Area
3 x PC converted to 5 x PCSOs	110,487			**Cashable** - The same for less cost	Metro	5 x PCSOs Metro NPT	Karen Taylor - WW Area
1 x PSG5 Trainer post withdrawn	33,451			**Cashable** - The same for less cost	Area Training	Reinvested by Area	Karen Taylor - WW Area
0.59 x PSG5 Trainer post withdrawn	15,066			**Cashable** - The same for less cost	Area Training	Reinvested by Area	Karen Taylor - WW Area
1 x PC redeployed (backfilled with 1 x PSG3 24hrs)	17,130			**Cashable** - The same for less cost	Operational Planning	1 x PC Cardiff	Karen Taylor - WW Area
1 x PS redeployed (backfilled with 1 x PSG6)	13,102			**Cashable** - The same for less cost	Operational Planning	1 x PS Birmingham	Karen Taylor - WW Area
1 x PC redeployed (backfilled with 1 x PSG4)	11,579			**Cashable** - The same for less cost	Operational Planning	1 x PC Birmingham	Karen Taylor - WW Area
Total gains	**311,302**	**-**	**-**		**Additions to the frontline**	**1 x PS 2 x PC 11 x PCSOs**	

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

Efficiency Register 2008-11: North Western Area

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verification
	£	£	£				
North Western							
2 % Target	**334,250**						
Measures to realise savings							
Resource Management							
Shared Health & Safety Manager with NE Area	11,333			**Cashable** - The same for less cost	Area HR	Reinvested by Area	Stuart Holmes- NW Area
1 x MS2 Shared Training Manager with NE Area	15,921			**Cashable** - The same for less cost	Area HR	Reinvested by Area	Karen Taylor - WW Area
1 x PS redeployed	51,957			**Cashable** - The same for less cost	DMS	1 x PS Lancaster	Karen Taylor - WW Area
1 x PC converted to 2 x PCSOs	46,484			**Cashable** - The same for less cost	Lancaster station	2 x PCSOs Lancaster	Stuart Holmes- NW Area
1 x DC converted to 2 x PCSOs	38,737			**Cashable** - The same for less cost	Area CID	2 x PCSOs Manchester	Stuart Holmes- NW Area
1 x PC converted to 2 x PCSOs	37,563			**Cashable** - The same for less cost	Preston station	2 x PCSOs Manchester	Stuart Holmes- NW Area
2 x PC redeployed	54,231			**Cashable** - The same for less cost	Schools Liaison	2 x PC Neighbourhood Policing Team	Stuart Holmes- NW Area
1 x PC redeployed	30,050			**Cashable** - The same for less cost	Crime Management	1 x PC Crewe	Stuart Holmes- NW Area
2 x PC redeployed (backfilled with 2 x PSG5)	5,049			**Cashable** - The same for less cost	Crime Reduction	2 x PC Manchester	Stuart Holmes- NW Area
Total gains	**291,325**	**-**	**-**	**Additions to the frontline**		**6 x PCSOs 5 x PC 1 x PS**	

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

BRITISH TRANSPORT POLICE

Efficiency Register 2008-11: North Eastern Area

frontlinefirst

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verification
	£	£	£				
North Eastern							
2 % Target	**239,280**						
Measures to realise savings							
Resource Management							
1 x MS2 Shared Training Manager with NW Area	12,000			**Cashable** - The same for less cost	Area HR	Reinvested by Area	Jo Whatmore - NE Area
1 x Enquiry Officer post withdrawn	24,528			**Cashable** - The same for less cost	Area CID	1 x PC NPT Leeds	Jo Whatmore - NE Area
1 x PS redeployed	35,512			**Cashable** - The same for less cost	Darlington	1 x PS Leeds	Jo Whatmore - NE Area
1 x PC redeployed, 1 x dog removed	34,633			**Cashable** - The same for less cost	Dogs	1 x PC Op Drum	Jo Whatmore - NE Area
1 x Shared Health & Safety Manager with NW Area	13,000			**Cashable** - The same for less cost	AHQ Health & Safety	Reinvested by Area	Jo Whatmore - NE Area
Total gains	**119,673**	**-**	**-**		**Additions to the frontline**	**2 x PC 1 x PS**	

RED = 0-25% savings **identified**
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

BRITISH TRANSPORT POLICE

Efficiency Register 2008-11: Scotland Area

frontlinefirst

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verification
	£	£	£				
Scotland							
2 % Target	**238,114**						
Measures to realise savings							
Resource Management							
Reduction in overtime costs - improved resource allocation	28,500			**Cashable** - The same for less cost	Area	Reinvested by Area	Ronnie Mellis - SC Area
1 x Dog Handler redeployed, 1 xdog removed	51,500			**Cashable** - The same for less cost	Dogs	1 x PC Glasgow	Ronnie Mellis - SC Area
1 x PS redeployed	42,500			**Cashable** - The same for less cost	Inverness	1 x PS Glasgow	Ronnie Mellis - SC Area
1 x PC redeployed (backfilled with PSG5)	10,000			**Cashable** - The same for less cost	Emergency Planning	1 x PC Glasgow	Ronnie Mellis - SC Area
1 x PS redeployed	34,500			**Cashable** - The same for less cost	Operational Planning	1 x PS Glasgow	Martyn Ripley - SC Area
Total gains	**167,000**	**-**	**-**		**Additions to the frontline**	**2 x PC 2 x PS**	

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

Efficiency Register 2008-11: London North Area

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome
	£	£	£			
London North						
2 % Target*	**200,000**					

*** Funding from enhanced policing agreements (TfL, CTRL, FCC) excluded from efficiency target.**

Measures to realise savings

Resource Management						
1 x PS redeployed	48,858			**Cashable** - The same for less cost	Complementary Policing	1 x PS NPT Euston
1 x PI redeployed	70,962			**Cashable** - The same for less cost	Complementary Policing	1 x PI Duty Officer
1 x Office Manager post withdrawn	32,000			**Cashable** - The same for less cost	Area Finance	Reinvested by Area
1 x PC redeployed	15,500			**Cashable** - The same for less cost	AIB	1 x PC NPT Kings Cross
1 x PC redeployed	42,861			**Cashable** - The same for less cost	AHQ Op Globe	1 x PC Kings Cross Sector Reserve
1 x PC redeployed	42,861			**Cashable** - The same for less cost	AHQ Op Globe	1 x PC Liverpool Street Sector Reserve
1 x PC redeployed	42,861			**Cashable** - The same for less cost	AHQ Op Globe	1 x PC Central Sector Staff Assaults
Total gains	**295,903**	**-**	**-**		**Additions to the frontline**	**4 x PC 1 x PS 1 x PI**

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

Verification
Alistair Beaton - LN Area
Alistair Beaton - LN Area
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Alistair Beaton - LN Area

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Efficiency Register 2008-11: London South Area

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verification
	£	£	£				
London South							
2 % Target	**494,540**						
Measures to realise savings							
Resource Management							
1 x PS withdrawn	53,463			**Cashable** - The same for less cost	Bournemouth	Reinvested by Area	Adrian Young - LS Area
2 x PC redeployed	71,429			**Cashable** - The same for less cost	Bournemouth	2 x PC Southampton	Adrian Young - LS Area
1 x PC redeployed	47,337			**Cashable** - The same for less cost	Southampton	1 x PC South West Quadrant	Adrian Young - LS Area
Reduction in overtime costs - improved resource allocation	82,035			**Cashable** - The same for less cost	Area	2 x PC Inner London NPT	Adrian Young - LS Area
1 x PC redeployed	39,109			**Cashable** - The same for less cost	CMU	1 x PC Inner London	Adrian Young - LS Area
1 x PC redeployed	39,109			**Cashable** - The same for less cost	DMS Unit	1 x PC Inner London	Adrian Young - LS Area
1 x PS redeployed	50,769			**Cashable** - The same for less cost	Station support	1 x PS Inner London	Adrian Young - LS Area
1 x PC redeployed	33,334			**Cashable** - The same for less cost	Training Unit	1 x PC Operations	Adrian Young - LS Area
1 x PC redeployed (backfilled with PSG5)	10,305			**Cashable** - The same for less cost	DMS Unit	1 x PC Inner London	Adrian Young - LS Area
Total gains	**426,890**	**-**	**-**	**Additions to the frontline**		**9 x PC 1 x PS**	

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

Efficiency Register 2008-11: London Undergound Area

	2008/09	2009/10	2010/11	Nature of gain	Department / Unit	Outcome	Verification
	£	£	£				
London Underground*							
2 % Target	**800,000**						
*** Not included in efficiency totals as TfL funded.**							
Measures to realise savings							
Procurement							
Renegotiated clothing contract (Oakley)	2,990			**Cashable** - The same for less cost	Area Finance	Reinvested by Area	Alex Carson - LU Area
Renegotiated clothing contract (Vimpex)	4,610			**Cashable** - The same for less cost	Area Finance	Reinvested by Area	Alex Carson - LU Area
Renegotiated clothing contract	1,000			**Cashable** - The same for less cost	Area Finance	Reinvested by Area	Alex Carson - LU Area
Renegotiated clothing contract (Vimpex)	2,710			**Cashable** - The same for less cost	Area Finance	Reinvested by Area	Alex Carson - LU Area
Resource Management							
5 x PS redeployed	270,000			**Cashable** - The same for less cost	Area Support Unit	2 x PS NPT West Ham 2 x PS NPT Hammersmith 1 x PS NPT Stockwell	Alex Carson - LU Area
2 x PI redeployed	142,000			**Cashable** - The same for less cost	Area Support Unit	1 x PS NPT Wembley Park 1 x PS NPT Finsbury Park	Alex Carson - LU Area
2 x Police Staff posts withdrawn	70,000			**Cashable** - The same for less cost	Area Support Unit	Reinvested by Area	Alex Carson - LU Area
Reduction in overtime costs - improved resource allocation	200,000			**Cashable** - The same for less cost	Area	11 x PCSOs Area-wide	Alex Carson - LU Area
Media and Marketing cost reduction	50,000			**Cashable** - The same for less cost	Area Media and Comms	Reinvested by Area	Alex Carson - LU Area
1 x PC post withdrawn	40,000			**Cashable** - The same for less cost	AIB	Reinvested by Area	Alex Carson - LU Area
Total gains	**783,310**	**-**	**-**		**Additions to the frontline**	**11 x PCSOs 7 x PS**	

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AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

BRITISH TRANSPORT POLICE

Year-to-date non-cashable savings

frontlinefirst

	2008/09	2009/10	2010/11	Nature of gain	Area/Department	Outcome	Verification
	£	£	£				
Penalty Notices for Disorder (PNDs)							
Total	**584,762**						
FHQ	1,148				FHQ	**Non-cashable** - More for the same cost	David Hards - Justice Directorate
London North	172,260				London North	**Non-cashable** - More for the same cost	David Hards - Justice Directorate
London South	127,185			Increase to Frontline Visibility - Calculated using the Home Office Police Efficiency Group's formula of 9.9 hrs time saved. The BTP charging model for police services sets a rate of £29 per hour for London PCs and £26 per hour for outer London PCs.	London South	**Non-cashable** - More for the same cost	David Hards - Justice Directorate
North Eastern	78,507				North Eastern	**Non-cashable** - More for the same cost	David Hards - Justice Directorate
North Western	121,235				North Western	**Non-cashable** - More for the same cost	David Hards - Justice Directorate
Wales & Western	84,427				Wales & Western	**Non-cashable** - More for the same cost	David Hards - Justice Directorate
London Underground*	153,886				London Underground	**Non-cashable** - More for the same cost	David Hards - Justice Directorate
** Not included in total*							

Mobile Data (PDAs)							
Total	**3,541,015**						
London North	1,512,014				London North	**Non-cashable** - More for the same cost	Joanne Hardy - Mobile Data Project
London South	724,931				London South	**Non-cashable** - More for the same cost	Adrian Young - LS Area
Wales & Western	325,992			Increase to Frontline Visibility - Calculated using the BTP charging model for police services and a declared saving per PDA of 60mins per shift. Annual duty tour is set at 204 days.	Wales and Western	**Non-cashable** - More for the same cost	Karen Taylor - WW Area
North Western	349,248				North Western	**Non-cashable** - More for the same cost	Joanne Hardy - Mobile Data Project
North Eastern	327,641				North Eastern	**Non-cashable** - More for the same cost	Joanne Whatmore - NE Area
Scotland	199,410				Scotland	**Non-cashable** - More for the same cost	Joanne Hardy - Mobile Data Project
Counter-Terrorism Proactive Unit (CTPU)	101,779				CTPU	**Non-cashable** - More for the same cost	John Watson - CTPU
London Underground*	3,292,747				London Underground	**Non-cashable** - More for the same cost	Joanne Hardy - Mobile Data Project
** Not included in total*							

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

BRITISH TRANSPORT POLICE

Year-to-date non-cashable savings

frontlinefirst

	2008/09	2009/10	2010/11	Nature of gain	Area/Department	Outcome	Verification
	£	£	£				
Accredited policing							
Total	**2,820,096**			Increase to Frontline Visibility - Calculated using the BTP charging model for police services: PCSO charging rates of £18 per hour for London and £17 per hour for outer London. Based on the contracted hours of service for RSAS staff.			
London North	616,896				London North	**Non-cashable** - More for the same cost	Abi Man - RSAS
London South	2,203,200				London South	**Non-cashable** - More for the same cost	Abi Man - RSAS
Special Constables							
Total	**556,521**			Increase to Frontline Visibility - Calculated using the BTP charging model for police services and actual hours recorded on Command & Control. This sets a rate of £29 per hour for London and £26 per hour for outer London. Actual hours are capped at 14 hours per shift.			
London North	168,896				London North	**Non-cashable** - More for the same cost	Colin Myles - Complementary Policing
London South	222,343				London South	**Non-cashable** - More for the same cost	Colin Myles - Complementary Policing
North Eastern	89,726				North Eastern	**Non-cashable** - More for the same cost	Colin Myles - Complementary Policing
North Western	7,644				North Western	**Non-cashable** - More for the same cost	Colin Myles - Complementary Policing
Wales & Western	39,000				Wales & Western	**Non-cashable** - More for the same cost	Colin Myles - Complementary Policing
Scotland	28,912				Scotland	**Non-cashable** - More for the same cost	Colin Myles - Complementary Policing
London Underground*	191,719				London Underground	**Non-cashable** - More for the same cost	Colin Myles - Complementary Policing
**Not included in total*							
Total gains	**7,502,394**	**-**	**-**				

RED = 0-25% savings identified
AMBER = 26-75% savings identified
GREEN = 76-100% savings identified

Version 1.0
21 January 2009

BRITISH TRANSPORT POLICE

Additional Income

	2008/09	2009/10	2010/11
	£	£	£
Strategic Finance			
LU contribution	2,200,000		
CTRL income: FHQ	250,000		
CTRL income: London North	250,000		
TfL income: London North	396,000		
TfL income: London South	160,000		
Income Generation			
Crime Department income generation	1,900,000		
Network Rail funded helicopter	500,000		
MIT funding from West Coast Mainline	500,000		
Media Gateway	303,000		
Bodyworn video devices	115,000		
5 x collapsible arches	25,000		
50 x metal detectors	5,000		
Central Street 'reward to move'	1,200,000		
Cash-in-transit project (UV torches)	6,000		
Conductive metal theft - ACPO CPI	29,978		
Tackling Knives Action Programme (Home Office)	51,500		
BASS training	5,000		
Total income	**7,896,478**	**0**	**0**

Area/Department / Unit
Finance Central
Finance Central
London North
London North
London South
Crime Department
Crime Department - MIT
Crime Department - Cable theft
Justice Directorate
FHQ & Areas
LS Area
Areas & FHQ Events Planning
Estates Dept
London Underground
Crime Department - Cable theft
Areas
Income Generation TBD