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Planning Framework and Operating Environment

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- New Planning Framework (paper 6.1)
- Strategic Assessment (paper 6.2)
- Implications of recent reports (Paper 6.3)
- Green Paper (paper 6.4)
  - Policing Pledge
  - Crime Mapping

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Policing Plan 2007-08

Three tiers of objectives (common, common-local and local)

- Some autonomy to Areas
- Central control over national targets

but

- Complicated performance management regime
- Not completely understood by stakeholders

Policing Plan 2008-09

Two tiers of objectives (local and national)

- Increased autonomy to Areas
- More partnership targets and more meaningful engagement
- Simpler performance management structure

but

- Less central control

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Outcomes

- Notifiable crime down 11% since 2006
  - Robbery down 46%
  - Route crime down 22%
  - Staff assaults down 14%

- Notifiable detection rate up from 21% to 32%
  - 52% staff assaults
  - 48% hate crime
  - 39% robbery

- Detections per officer up from 5.9 to 6.8

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2009-10 Policing Plan

New Home Office Planning Guidance

- Home Office Circular 004/2008 commenced 14 March 2008
- Maintains BTPA statutory obligation to produce plan (CC to provide draft)
- Move to annual three year rolling plan
- Combined Strategic and Policing Plan from 2009

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2009-10 Policing Plan

Home Office priorities:

- Home Office key priority pubic confidence
- Dropping all other top-down targets for police forces
- Move towards greater local accountability
- Publication of local crime data
- Delivery of effective neighbourhood policing

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2009-10 Policing Plan

Key issues for BTP:

- Should BTP adopt new Home Office planning guidance (three year rolling plans)?
- How can BTP measure public confidence and satisfaction (no BCS)?
- Balancing move towards a ‘citizen focused’ performance regime with needs and expectations of stakeholders

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Strategic Assessment

Emerging Priorities:

- Ticket Vending Machines - emerging crime trend
- Knife Crime and Youth Disorder - high profile crime
- Organised Crime Groups – increasing focus for BTP
- Financial Recession – link to criminal behaviour
- Payment cards – increasing fraudulent use
- Alcohol - 24hr drinking serious problem for railways

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Recent Publications and Reports

September 2007 – Ronnie Flanagan Review of Police Service

- Recommended improving and strengthening the structures and systems that support policing
- Free up space by reducing unnecessary bureaucracy
- Delivering partnership through neighbourhood policing and involving local people

May 2008 – Civitas – The Public and the Police

- Highly critical of ‘target culture’
- Police concentrating on minor crime to boost figures
- Officers not able to use discretion
- Deteriorating relationship between police and public

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Recent Publications and Reports

June 2008 – Institute for Public Policy Research (IPPR) –
The New Bill: Modernising The Police Workforce

- Recommended restructure of police workforce
- Mix of warranted officers and specialist support staff
- Current pay structure does not encourage skills development

June 2008 – IPPR – A New Beat: Options for more Accountable Policing

- Critical of tripartite structure, and especially police authorities
- Options include elected police commissioners and authority members
- Increase local authority influence over policing

July 2008 – Local Government Association – Answering to You: Policing in the 21st Century

- Recommendations include merging police authorities and local authorities
- Local authorities to set strategic context of police budget
- BCU commanders to have devolved budget responsibility

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Recent Publications and Reports

June 2008 – Cabinet Office: Engaging Communities in Fighting Crime (Casey Report)

- Influential report which helped shape subsequent Green Paper
- Drop centrally imposed targets
- Reduce bureaucracy
- Publish monthly crime maps on internet
- Increase power of PCSOs
- Improve local relationships between police and communities

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Recent Publications and Reports

Common Themes:

- The police service should be more responsive to local concerns
- The police service should be more accountable to local communities
- The police service should have fewer central targets and should be free to concentrate on the priorities that matter to local communities
- Neighbourhood policing should be embedded within mainstream policing
- Red tape and bureaucracy should be reduced
- The tripartite structure should be reviewed, especially the role of police authorities.

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Green Paper

- Published 17 July; consultation deadline 10 October
- *'the most important review of policing for generations'* (Government)
- Somewhat narrow in scope (i.e. no CT or serious and organised crime focus)
- Seven Chapters
    1. Empowering Citizens
    2. Professionalising and freeing up the police
    3. Defining roles and leadership in the police service
    4. Focusing on development and deployment
    5. Strategic role for Government
    6. Reinforcing collaboration between forces
    7. Improving performance in policing.

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Green Paper – Policing Pledge

- Sets out future national standards for policing
- Still undergoing consultation with ACPO and other stakeholders
- Aims to involve local people in target setting
- Every community to have a visible, contactable, and accountable policing team
- Draft BTP pledge attached as Appendix A to Paper 6.3

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Green Paper – Policing Pledge: Key Issues

- Does the draft BTP Pledge adequately captures BTP's unique policing role?
- Neighbourhood Policing vs. neighbourhood policing: should / could BTP adopt a neighbourhood policing ethos for its non-Neighbourhood Policing sites?
- Should BTP commit to a emergency response time (standard 7)?
- Is it realistic to fully engage passengers and their representatives within the tasking process (standard 10)?
- What are the likely resource implications for Areas, Neighbourhood Policing Teams, the First Contact Centre and FHQ departments?

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Green Paper – Crime Mapping

- Commitment form Home Office that all forces will publish local crime maps by end **December 2008**
- Data to be made available at neighbourhood / ward level
- Maps presented in a meaningful, understandable way
- BTP closely engaged with ACPO and Home Office
- ACC Crime leading project to manage issues such as ‘on train’ crime and ensure enhancement of BTP’ intelligence capability

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Green Paper – Other Issues

Workforce Modernisation

- 2010 HMIC to inspect authorities and forces
- Enabling staff to improve customer service
- Adoption of equality standards
- Workforce mix
- Development of role of sergeant

Efficiency and productivity

- Promotes ‘Efficiency and Productivity Strategy 2008-11’
- Home Office vision for how further efficiency gains will be made
- **Police authorities and forces will no longer be held to account centrally for efficiency targets**
- Instead, authorities will be expected to negotiate ambitious local targets
- Jan Berry to be appointed bureaucracy champion

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Summary

- Very good operational and organisational progress has been made over the last three years
- Fast changing political and operating environment
- Important to address issues as early as possible
- Key decisions needed around:
  - Move to three year rolling plan
  - Implementation of more ‘citizen focused’ performance framework
  - Neighbourhood Policing vs. neighbourhood policing
  - Adoption of BTP Policing Pledge

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Planning Framework and Operating Environment